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To: Members of the Cabinet

## Notice of a Meeting of the Cabinet

Tuesday, 16 November 2010 at 2.00 pm

County Hall, Oxford, OX11ND

Joana Simons

Joanna Simons Chief Executive

November 2010

Contact Officer:

Sue Whitehead

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### Membership

### Councillors

Keith R. Mitchell CBE - Leader of the Council

David Robertson - Deputy Leader of the Council

Arash Fatemian - Cabinet Member for Adult Services

lan Hudspeth - Cabinet Member for Growth & Infrastructure

Jim Couchman - Cabinet Member for Finance & Property

Kieron Mallon - Cabinet Member for Police & Policy Co-ordination

Louise Chapman - Cabinet Member for Children, Young People &

**Families** 

Michael Waine - Cabinet Member for Schools Improvement

Rodney Rose - Cabinet Member for Transport

Mrs J. Heathcoat - Cabinet Member for Safer & Stronger

Communities

The Agenda is attached. Decisions taken at the meeting will become effective at the end of the working day on 24 November 2010 unless called in by that date for review by the appropriate Scrutiny Committee. Copies of this Notice, Agenda and supporting papers are circulated to all Members of the County Council.

Date of next meeting: 21 December 2010



### **Declarations of Interest**

This note briefly summarises the position on interests which you must declare at the meeting. Please refer to the Members' Code of Conduct in Part 9.1 of the Constitution for a fuller description.

### The duty to declare ...

You must always declare any "personal interest" in a matter under consideration, i.e. where the matter affects (either positively or negatively):

- (i) any of the financial and other interests which you are required to notify for inclusion in the statutory Register of Members' Interests; or
- (ii) your own well-being or financial position or that of any member of your family or any person with whom you have a close association more than it would affect other people in the County.

### Whose interests are included ...

"Member of your family" in (ii) above includes spouses and partners and other relatives' spouses and partners, and extends to the employment and investment interests of relatives and friends and their involvement in other bodies of various descriptions. For a full list of what "relative" covers, please see the Code of Conduct.

### When and what to declare ...

The best time to make any declaration is under the agenda item "Declarations of Interest". Under the Code you must declare not later than at the start of the item concerned or (if different) as soon as the interest "becomes apparent".

In making a declaration you must state the nature of the interest.

### Taking part if you have an interest ...

Having made a declaration you may still take part in the debate and vote on the matter unless your personal interest is also a "prejudicial" interest.

### "Prejudicial" interests ...

A prejudicial interest is one which a member of the public knowing the relevant facts would think so significant as to be likely to affect your judgment of the public interest.

### What to do if your interest is prejudicial ...

If you have a prejudicial interest in any matter under consideration, you may remain in the room but only for the purpose of making representations, answering questions or giving evidence relating to the matter under consideration, provided that the public are also allowed to attend the meeting for the same purpose, whether under a statutory right or otherwise.

### Exceptions ...

There are a few circumstances where you may regard yourself as not having a prejudicial interest or may participate even though you may have one. These, together with other rules about participation in the case of a prejudicial interest, are set out in paragraphs 10 - 12 of the Code.

### Seeking Advice ...

It is your responsibility to decide whether any of these provisions apply to you in particular circumstances, but you may wish to seek the advice of the Monitoring Officer before the meeting.

If you have any special requirements (such as a large print version of these papers or special access facilities) please contact the officer named on the front page, but please give as much notice as possible before the meeting.

### **AGENDA**

### 1. Apologies for Absence

### 2. Declarations of Interest

- guidance note opposite

### **3. Minutes** (Pages 1 - 12)

To confirm the minutes of the meetings held on 19 October 2010 (CA3(a)) and 2 November 2010 (to be circulated separately) and to receive for information any matters arising therefrom.

### 4. Questions from County Councillors

Any county councillor may, by giving notice to the Proper Officer by 9 am on the working day before the meeting, ask a question on any matter in respect of the Cabinet's delegated powers.

The number of questions which may be asked by any councillor at any one meeting is limited to two (or one question with notice and a supplementary question at the meeting) and the time for questions will be limited to 30 minutes in total. As with questions at Council, any questions which remain unanswered at the end of this item will receive a written response.

Questions submitted prior to the agenda being despatched are shown below and will be the subject of a response from the appropriate Cabinet Member or such other councillor or officer as is determined by the Cabinet Member, and shall not be the subject of further debate at this meeting. Questions received after the despatch of the agenda, but before the deadline, will be shown on the Schedule of Addenda circulated at the meeting, together with any written response which is available at that time.

### 5. Petitions and Public Address

### **6. Financial Monitoring - November 2010** (Pages 13 - 108)

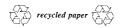
Cabinet Member: Finance & Property

Forward Plan Ref: 2010/112

Contact: Kathy Wilcox, Principal Financial Manager Tel: (01865) 323981

Report by Assistant Chief Executive & Chief Finance Officer (CA6).

This is the forth financial monitoring report for the 2010/11 financial year and covers the period up to the end of September 2010. Part 1 & 2 set out the Council's forecast



position for the 2010/11 financial year and include projections for revenue, balances, reserves. The capital programme monitoring and update is dealt with at Part 3.

### The Cabinet is RECOMMENDED to:

- (a) note the report and approve the virements as set out in annex 2a;
- (b) approve the Supplementary Estimate requests as set out in annex 2f and paragraph 46.
- 7. Treasury Management Mid Term Review 2010/11 (Pages 109 120)

Cabinet Member: Finance & Property

Forward Plan Ref: 2010/114

Contact: Tim Chapple, Financial Manager – Treasury & Pension Fund Investments

(01865) 323978

Report by Assistant Chief Executive & Chief Finance Officer (CA7).

The report sets out the Treasury Management activity undertaken in the first half of the financial year in compliance with the CIPFA Code of Practice. The report includes Debt and Investment activity, an update on Prudential Indicators, changes in Strategy and a forecast interest receivable and payable in the financial year.

The Cabinet is RECOMMENDED to note the report, and to RECOMMEND Council to note the Council's Mid Term Treasury Management Review 2010/11.

8. Business Strategy and Service & Resource Planning Report for 2011/12 - 2015/16 (November 2010) (Pages 121 - 144)

Cabinet Member: Finance & Property

Forward Plan Ref: 2010/116

Contact: Lorna Baxter, Assistant Head of Finance Tel: (01865) 323971

Report by Assistant Chief Executive & Chief Finance Officer (CA8).

This report is the third in the series for reports on the Business Strategy and Service & Resource Planning for 2011/12 - 2015/16 Service & Resource Planning process for 2011/12 - 2015/16 and will culminate in the Council setting a budget requirement for the authority and an amount of Council Tax for 2011/12 in February 2011.

The reports sets out a synopsis of what is contained in the Spending Review announced on 20 October 2010 along with subsequent announcements and the potential impact of them on Oxfordshire, highlighting where there are uncertainties and the level of risk those uncertainties form. Whilst the Spending Review does provide some information, the actual grant position for 2011/12 for both Formula Grant and Specific Grants along with capital funding, will not be known until the Draft Local Government Finance Settlement is announced in early December 2010.

### The Cabinet is RECOMMENDED to:

- (a) note the outcome of the Spending Review, and the potential impacts on both revenue and capital;
- (b) note that clarity has been sought from Members of Parliament on the uncertainties which remain as a result of the Spending Review;
- (c) agree the proposed revision to the total savings targets in paragraph 27.

### 9. Day Opportunities for Older People (Pages 145 - 164)

Cabinet Member: Adult Services Forward Plan Ref: 2010/178

Contact: Varsha Raja, Assistant Head of Services, Strategic Commissioning Tel:

(01865) 323552

Report by Director of Social & Community Services (CA9).

This report sets out a proposed new strategic direction to move away from traditional day services for older people to a concept of offering a range of support and services on different days of the week in different venues that maximise independence and offer activities tailored to meet individuals' needs.

Social & Community Services currently funds a range of day services for older people that are building based. These services are either delivered by internal staff or through directly provided services, or commissioned from voluntary and community organisations, or part funded through grants. A much wider range of occupational or activity opportunities are provided by voluntary agencies, community groups and special interest groups with no financial support from the County Council.

The current investment in day services is a total £3,214,000 with and additional £1,596,000 funding transport to enable people to access day services.

The future of day services for older people is one of a number of key issues that has arisen from the roll out of self-directed support as part of the transformation of adult social care.

There is evidence both nationally and locally that new service users may decide to spend their budgets in other ways. This report outlines a proposal to move from a more traditional approach of building based 9 to 5 'day care' which once entered becomes a lifelong service to a concept of offering a range of support and services on different days of the week in different venues that maximise independence and offer activities tailored to meet individuals' needs.

The changes in the main reflect a balance of building based services and flexible local provision that means that older people will not have to travel long distances to access services they need.

The Cabinet is RECOMMENDED to approve the implementation of the strategic commissioning framework to move to day opportunities for older people carers within Oxfordshire, as detailed in this report.

### **10. Oxfordshire Concessionary Fares Scheme** (Pages 165 - 170)

Cabinet Member: Growth & Infrastructure

Forward Plan Ref: 2010/168

Contact: Dick Helling, Principal Policy Officer Tel: (01865) 815859

Report by Head of Sustainable Development (CA10).

Government has determined that county councils must take over from district councils the management of the national concessionary fares scheme from 1 April 2011. Whilst the main part of the scheme – and almost all the cost – is a statutory responsibility, there is also discretion to enhance the scheme beyond the statutory minimum. Each individual district in Oxfordshire currently offers a different set of discretionary enhancements. These will need to be standardised for the county scheme.

Consultation is in progress on this, and the outcome will be reported to the 25 January 2011 meeting of Cabinet. However the Council is obliged to publish by 30 November 2010 a scheme for reimbursement of bus companies, for consultation with the companies. Decisions need to be taken now on those enhancements which directly affect this scheme.

Three of the five district councils currently allow passes to be used for free travel from 9.00 am (rather than 9.30 am which is the statutory requirement). It is not possible accurately to calculate the cost of this, but the true extra cost is undoubtedly small, since a large majority of people travelling free between 9.00 and 9.30 am would simply defer their journey slightly, until after 9.30 am, if they had to pay before that time. This extension is very popular with users and used to be offered as standard throughout Oxfordshire.

All district councils currently offer people who are so severely disabled as to be unable to travel by bus without a companion, a 'companion pass' entitles a companion to travel also at no fare. This is also very widespread elsewhere in the country. Terms of entitlement vary from district to district: a compromise standard is recommended.

### Cabinet is RECOMMENDED to:

- (a) Publish, for consultation with bus operators, a reimbursement scheme as outlined in the 'Reimbursements to Bus Operators section above;
- (b) Allow free travel for concessionary passholders, throughout Oxfordshire, starting at 9.00 am (instead of 9.30 am) on Mondays to Fridays, this to apply for the 2011/12 financial year and be reviewed for subsequent years:
- (c) To offer companion passes to those residents who are in receipt of Carers Allowance; who can supply proof that they need assistance to use public transport; or are between the ages of 5 and 15;

- (d) Specify exemptions from and inclusions in the scheme as recommended in the section headed 'Exemption of special categories of service'; and
- (e) Ask officers to report on other aspects of the concessionary fare scheme, including the outcome of consultation with passholder representatives, and any major issues raised by bus operators in the consultation on the reimbursement scheme to the Cabinet meeting on 25 January 2011.

# 11. OCC Parking Standards for Residential and Commercial Development (Pages 171 - 196)

Cabinet Member: Transport Forward Plan Ref: 2010/156

Contact: David Groves, Transport Development Control Manager Tel: (01865) 816042

Report by Head of Highways & Transport (CA11).

The current car parking standards for the County Council were approved by the Executive Committee in 2001. The parking standards of the District Councils are based on these standards.

In recent years there continues to be feeling amongst the public and Local Authority Members of the various levels of local government that there is insufficient parking provided in new residential developments.

In response to these views the County Council and District Councils jointly commissioned consultants to look at the car ownership in new developments. This report showed distinctive habitual patterns of modern parking habits in residential developments. A draft proposal was created based on a matrix approach to parking provision. This proposal was discussed with all of the District Councils in the County and refined into a form which was acceptable. The proposal is based on developing a series of parking provision regimes which is a mix of 'on-plot' and on street parking. It optimises the level of parking needed according to housing type and location within the built environment.

In the past year there have also been changes in the way new developments are assessed and designed from a Highway Authority point of view. Hence a review of the Councils Development Management design guidance and policies are needed. This document forms part of a future coherent suite of documents. Other documents within the suite of documents which are planned will deal with retail, commercial, and cycle parking.

The primary use of the document is to inform the shaping of new residential developments through the consultation process of planning applications. In its current form it has limited status within the wider planning process. The document has been subjected to a consultation process with all of the District Councils. It requires to be adopted at a higher level within the Council. A further wider consultation process is needed after which formal adoption by the Council will be required.

Cabinet is being asked to accept the content and principles of the document, and authorise a wider consultation process.

The Cabinet is RECOMMENDED to endorse the principle of applying parking standards for new residential developments as set out in the draft document, and to agree to a formal consultation period. Allowing for minor amendments according to the consultation, Cabinet will meet again to fully endorse the use of the policy. Cabinet is also asked to empower officers to start using the principle of this emerging policy where the Planning Authority and the developer are in agreement.

### 12. Establishment Review - November 2010 (Pages 197 - 200)

Cabinet Member: Deputy Leader Forward Plan Ref: 2010/113

Contact: Sue Corrigan, Strategic HR Manager, Tel: (01865) 810280

Report by Head of Human Resources (CA12).

This report gives an update on activity since 31 March 2010. It gives details of the agreed establishment figure at 30 September 2010 in terms of Full Time Equivalents, together with the detailed staffing position at 30 September 2010. These are shown in the report by directorate and service area.

The report also provides information on current activity and in addition there is information on grant funded posts and those vacancies which are being covered by agency staff and at what cost.

### The Cabinet is RECOMMENDED to:

- (a) note the report;
- (b) confirm that the Establishment Review continues to meet the Cabinet's requirements in reporting and managing staffing numbers.

### **13. Forward Plan and Future Business** (Pages 201 - 202)

Cabinet Member: All

Contact Officer: Sue Whitehead, Committee Services Manager (01865 810262)

The Cabinet Procedure Rules provide that the business of each meeting at the Cabinet is to include "updating of the Forward Plan and proposals for business to be conducted at the following meeting". Items from the Forward Plan for the immediately forthcoming meetings of the Cabinet appear in the Schedule at **CA13**. This includes any updated information relating to the business for those meetings that has already been identified for inclusion in the next Forward Plan update.

The Schedule is for noting, but Cabinet Members may also wish to take this opportunity to identify any further changes they would wish to be incorporated in the next Forward Plan update.

The Cabinet is RECOMMENDED to note the items currently identified for forthcoming meetings.

### CABINET

**MINUTES** of the meeting held on Tuesday, 19 October 2010 commencing at 2.00 pm and finishing at 4.09 pm

### Present:

**Voting Members:** Councillor Keith R. Mitchell CBE – in the Chair

Councillor David Robertson (Deputy Chairman)

Councillor Arash Fatemian Councillor Ian Hudspeth Councillor Jim Couchman Councillor Louise Chapman Councillor Michael Waine Councillor Rodney Rose Councillor Mrs J. Heathcoat

Other Members in Attendance:

Councillor Alan Armitage (Agenda Item 6) Councillor Liz Brighouse (Agenda Item 6) Councillor Anne Purse (Agenda Item 7) Councillor Charles Mathew (Agenda Item 7)

Councillor Lorraine Lindsay-Gale (Agenda Item 7)

Councillor Don Seale (Agenda Item 7)]

Councillor Jean Fooks (Agenda Items 8, 10 & 11) Councillor Zoe Patrick (Agenda Items 9 & 12)

### Officers:

Whole of meeting Chief Executive, S. Whitehead (Chief Executive's

Office)

### Part of meeting:

Agenda Item 6	Officer K Wilcox
7	M. Tugwell, P. Day, (Environment & Economy)
8	Director for Children, Young People & Families
9	P. Clark (Chief Executive's Office)
10	B. Threadgold (Chief Executive's Office
11	T. Luck (Chief Executive's Office)
12	J. Clark (Communications & Media)

The Committee considered the matters, reports and recommendations contained or referred to in the agenda for the meeting, together with a schedule of addenda tabled at the meeting, and decided as set out below. Except insofar as otherwise specified, the reasons for the decisions are contained in the agenda, reports and schedule, copies of which are attached to the signed Minutes.

### 104/10 APOLOGIES FOR ABSENCE

(Agenda Item. 1)

Apologies were received on behalf of Councillor Kieron Mallon.

### 105/10 MINUTES

(Agenda Item. 3)

### 106/10 QUESTIONS FROM COUNTY COUNCILLORS

(Agenda Item. 4)

Councillor Liz Brighouse, OBE had given notice of the following question to the Cabinet member for Adult Services:

"Can the Cabinet Member for Adult Services please confirm the following:

The number of people that are currently in receipt of the Alert Service in the County;

The proportion of those people who pay for this service currently;

The proportion of people for who the charges listed in the revenue monitoring report will be 'new' charges;

Whether the Council has consulted users on these charges;

Whether these charges have been through the Adult Services Scrutiny Committee?"

Councillor Fatemian replied:

# The number of people that are currently in receipt of the Alert Service in the County

From 4 October 2010, approximately 3,300 people.

### The proportion of those people who pay for this service currently

None. All of these people are eligible to receive the service free of charge based on their support need and financial eligibility.

# The proportion of people for who the charges listed in the revenue monitoring report will be 'new' charges

None, as per the eligibility criteria mentioned above. The charges will apply to other people who wish to buy into the service because they believe that it offers a valuable service that they would like to use.

### Whether the Council has consulted users on these charges

There was no need to consult existing users because they are unaffected by the charges.

# Whether these charges have been through the Adult Services Scrutiny Committee?

Adult Services Scrutiny Committee has discussed the Alert Service on several occasions although they have not discussed the specific charges. The eligibility and charging policy was signed off by Cllr Jim Couchman and Paul Purnell, Head of Service; and also formed part of the contract award decision taken by Cllr Jim Couchman under the delegated authority in February 2010.

Supplementary: Councillor Brighouse sought clarification that no one currently receiving the warden service would have to pay. Councillor Fatemian undertook to provide a more detailed written response on people who have the warden service.

Councillor John Sanders had given notice of the following question to the Cabinet member for Transport:

"I share with residents of Oxford the disappointment that, contrary to clear written promises by the County Council in 2006 that residents parking charges in Oxford would only be increased by the RPI, you have seen fit to approve an increase in these charges by 25% to cover "costs". As these charges and their RPI indexing were part of a Traffic Order which was the result of extensive consultation, how is it that this Traffic Order can be replaced without further similar consultation?"

### Councillor Rose replied:

"I too am disappointed that we are in a situation where we have to consider this increase; however the County Council has to cover the administration cost involved, I must remind Cllr Saunders no decision has yet been taken to approve a rise in permit charges. The variation of the Traffic Order has been out to statutory consultation and will be reported back to Cabinet Member Decisions at the end of November for a decision on whether or not to implement, taking into account responses to that consultation. The Council has complied with statutory requirements with regards to the level of consultation required to amend the Traffic Order."

Supplementary: Councillor Sanders questioned whether the Cabinet Member thought it would be more appropriate to undertake full consultations not least because residents may have ideas to suggest. Councillor Rose replied that in future schemes would need to cover costs and that the decision would come before a delegated decision session.

Councillor Roy Darke had given notice of the following question to the Leader:

"Can the Leader please provide some detail on the number of customer complaints received by the Council since the beginning of the year, how that number of complaints compares to previous years, whether he expects the number of complaints to rise in light of the cuts being implemented by his government and this Council, and whether he will put in place extra resources for dealing with that eventuality?"

Councillor Mitchell replied:

The number of formal customer complaints received by the authority is below.

	12 mon	ths to 31 2010	Mar	6 months t	o 30 Sep	2010
	Children	Children Adults Total Ch		Children	Adults	Total
Statutory social care complaints	80	88	168	45	55	100
Corporate complaints			135			80
Total:			303			180

Customer complaints, as recognised by the Local Government Ombudsman and as included in the statistics above, do not include objections to the government's or to the council's *policy decisions*. Complaints, as recognised by the Ombudsman, are concerned with issues of maladministration i.e. the manner in which the council's services are delivered (e.g. error, delay etc) and not to the decisions about them (unless those decisions are themselves procedurally flawed).

Consequently, objections to policy issues are regarded as part of the general democratic/political engagement with the council, such as the recent Big Debate consultation/listening events. There is therefore no direct consequential link between 'complaints about cuts' and the issue of resources.

I should remind Councillor Darke that what I might describe as "his government" had already pencilled in cuts in revenue spending of 20% and in capital spending of 50%. They just never bothered to tell the public as they approached a General Election. The coalition government, having inspected the national finances and the mountain of debt they have inherited has decided to aim for a reduction in revenue spending in the public finances of 25% and to maintain the previous government's target of cutting capital spending by 50%. I certainly hope it will not be necessary to divert very scarce funds to dealing with complaints or inquiries from the public when we need to concentrate our resources on the front line if we are to help in bringing the national spend back into balance after an unbalanced national budget in every year since 2001.

Supplementary: Councillor Darke sought reassurance that with the likely scale of cuts the Council was prepared for a rise in customer queries. Councillor Mitchell replied that customer complaints was a small service dealing with specific complaints as opposed to customer facing services dealing with customer enquiries. The level of calls would be monitored and

although it was expected they would rise during the budget process this process took sufficient time that queries should be spread out.

### 107/10 PETITIONS AND PUBLIC ADDRESS

(Agenda Item. 5)

The following requests to address the meeting had been agreed:

Item 6 - Councillor Armitage, Shadow Cabinet Member for Finance & Property

Councillor Liz Brighouse, OBE

Item 7 - Cllr. Anne Purse (Shadow Cabinet Member for Growth & Infrastructure)

- Cllr Charles Mathew
- Cllr Lorraine Lindsey Gale
- Cllr Don Seale
- Mr John Bowler, AGGROW
- Mr John Taylor for the PAGE Campaign
- Ms Julie Hankey for the OUTRAGE Campaign

Item 8 - Cllr. Jean Fooks (Opposition Deputy Leader for Cabinet Member for Children, Young People & Families referring to her role as a member of Corporate Parenting Panel)

Item 9 - Cllr. Zoe Patrick (Opposition Leader)

Item 10 - Cllr. Jean Fooks (Opposition Deputy Leader)

Item 11 - Cllr. Jean Fooks (Opposition Deputy Leader)

Item 12 - Cllr. Zoe Patrick (Opposition Leader)

### 108/10 FINANCIAL MONITORING - OCTOBER 2010

(Agenda Item. 6)

Cabinet considered the monthly financial monitoring report for the 2010/11 financial year covering the period up to the end of August 2010. It included the Council's forecast position for the 2010/11 financial year with projections for revenue, balances, and reserves and the capital programme monitoring and update.

Councillor Armitage, Shadow Cabinet Member for Finance & Property referred to the information that was contained in paragraph 88 relating to early years and Children's Centre projects. He felt that the information was not self explanatory and hoped that in difficult financial times where transparency in decision making was essential this could be improved.

Councillor Brighouse speaking as a local member commended the finance officers on the paperwork. She would have liked to have been kept more

informed on the position relating to the future of Playbuilder Capital Funding and urged that the scheme for Bayards Hill go forward.

The Cabinet Member for Finance & Property highlighted that with 6 months to go the financial position was on track and in year reductions were now all included in the figures. He highlighted areas of concern including pooled budgets and the underlying position of the Children, Young People & Families budget. Cabinet Members responded to the concerns raised and in particular the Cabinet Member for Children, Young People & Families congratulated the Director for Children, Young People & Families on her efforts to bring the budget on track that had resulted in changed ways of working that would sustain the improvement. She confirmed that there had been no news yet from central Government about play schemes.

### **RESOLVED:** to:

- (a) note the report and approve the virements as set out in annex 2a;
- (b) approve the Supplementary Estimate requests as set out in annex 2f and the return of £0.071m by CYP&F as set out in paragraph 19;
- (c) approve transfer to reserves as set out in paragraph 14:
- (d) approve the Capital Programme included at Annex 7;
- (e) note the Capital Programme Review Update as set out in paragraph 99 & 100:
- (f) note the reduction of £2.774m in Sure Start, Early Years and Children's Centres (SSEYCC) grant funding and agree the effect on Early Years and Children's Centre projects as summarised out in paragraph 88; and
- (g) approve the proposed fees and charges for the Alert Service as set out in Part 4.

# 109/10 OXFORDSHIRE MINERALS AND WASTE DEVELOPMENT FRAMEWORK: CORE STRATEGY - PREFERRED MINERALS STRATEGY

(Agenda Item. 7)

Cabinet considered a report setting out the recommendation of the Minerals and Waste Plan Working Group on a preferred strategy approach and containing a timetable for consultation.

Councillor Anne Purse, Shadow Cabinet Member for Growth & Infrastructure, referred to the seriousness of the decision which would have far reaching effects. She expressed concern at the over reliance on West Oxfordshire and hoped that consideration would be given to the concerns of the Highways

Authority and Environment Agency. Everything possible must be done to avoid stockpiling materials and she would have preferred a more hybrid solution taking something from the other options. She expressed concern over the future of the wet meadows which were important habitat.

Councillor Charles Mathew referred to the recent decision on Stonehenge Farm where the Council had been hampered by the land bank and lack of supporting evidence. He referred to the figures and commented that very little extra gravel would be needed for some years to come. Even less was required when builders gravel was taken into account. He felt that residents got no benefit from the option proposed and that any new sites should be based on market proximity. Responding to a question Councillor Mathew highlighted the negative effects on local residents of traffic, environment, noise and dust. This was made worse when routing agreements were ignored.

Councillor Lorraine Lindsey -Gale, speaking as a local member, expressing the anger of local residents who were threatened by gravel extraction when she felt there was no need. Councillor Lindsay-Gale commented that she had consistently supported the option of continuing to work existing areas. Option 1 was the only sustainable option but consideration should be given to the proposals around Nuneham Courtenay which would be an entirely new site.

Councillor Don Seale, speaking as a local member welcomed the proposal to continue with existing sites. He referred to difficulties in his local area with the proximity of RAF Brize Norton. Water based leisure facilities would not be possible. Local roads and bridges were inadequate to handle the traffic. He referred to the planning blight around Bampton and Clanfield and asked that Cabinet consider including a statement that these areas would not be a site for gravel extraction for the foreseeable future. He would like to see this adopted as planning guidance.

Mr John Bowler, for AGGROW, spoke in support of the recommendations referring to the unique characteristics of the flat Upper Thames Valley that would be at risk if either of the other options were agreed.

Mr John Taylor for the PAGE Campaign spoke in support of Option 1. He welcomed the use of consultants to look at need and hoped that his group could be involved. He supported the comments of the Growth & infrastructure Scrutiny Committee concerning the use of recycled aggregates. Responding to a question he explained why Radley Parish Council had not been allowed to join the PAGE Campaign.

Ms Julie Hankey for the OUTRAGE Campaign spoke against further extraction in her area. A lengthy planning process had just been concluded to their detriment and the proposals for more extraction flew in the face of localism. It would be an imposition on local people and would be fiercely opposed.

The Cabinet Member for Growth & Infrastructure in introducing the report stated that he had visited all sites. He took on board issues around reinstatement and agreed with Councillor Mathew with regard to the land bank issue and the problems due to the lack of the strategy document. It was important that figures were robust and evidence based. He emphasised the current central Government view about the allocation figures.

Following discussion it was:

### **RESOLVED**: to:

- (a) agree the guiding principles for the minerals strategy (paragraphs 3 to 5 of Annex 1);
- (b) agree that the County Council's preferred approach for mineral working in the short to medium term is:
  - (i) sand and gravel - concentration of working in existing areas of working. at Lower Windrush Valley, Evnsham/ Cassington/Yarnton, Radley. Sutton Courtenay Caversham, subject to the ability of these areas to provide for the medium to longer term being re-assessed when the requirement for sand and gravel supply has been established and consideration being given to new areas of working if the reassessment indicates this is necessary;
  - (ii) soft sand working in three existing areas: south east of Faringdon; Tubney/Marcham/Hinton Waldrist; and Duns Tew;
  - (iii) crushed rock working in three existing areas: north of Bicester to the east of the River Cherwell; south of the A40 near Burford; and south east of Faringdon;

### 110/10 PROGRESS REPORT ON CLA AND LEAVING CARE

(Agenda Item. 8)

Cabinet considered one of a number of regular reports to Cabinet and Council on its role as legal "Corporate Parent" to the Children and Young People Looked After by the Council, and those Leaving Care to live independently.

The report addressed Council-wide improvements in Corporate Parenting, including enhanced accountability for this highly vulnerable group. It also reported on the progress and challenges posed in caring for the County's most vulnerable young people.

Councillor Fooks highlighted some very good work including the 'virtual school' and the achievements of students where 15% were going to University. The cabinet member for Children, Young people & Families thanked Councillor Fooks for her sustained efforts and support.

### **RESOLVED**: to:

- (a) continue to support the Corporate Parenting Strategy; and
- (b) note the information on outcomes for Looked After Children and the associated service performance measures.

### 111/10 FORMAT OF COUNTY COUNCIL MEETING

(Agenda Item. 9)

Cabinet considered a report that reviewed the effectiveness of the changes, made to the format of Council meetings, including the themed debates.

Councillor Patrick, Opposition Leader expressed disappointment over the discontinuation of the themed debate but commented that although some had been good others had not and she was not surprised. She noted that the earlier end for meetings would mean less time for motions but agreed that the time could be used for briefings.

**RESOLVED**: to agree the amendments to the constitution outlined in the report and to **RECOMMEND** to Council to approve the changes including the cessation of themed debates and the proposal for ending meetings of full Council at 3.30 p.m.

### 112/10 CORPORATE ICT STRATEGY

(Agenda Item. 10)

Cabinet considered a report seeking approval of the draft Corporate ICT Strategy.

Councillor Fooks, Opposition Deputy Leader, stressed the importance of the different ICT systems 'talking' to one another. In noting that there was no proper provision for upgrades after 2011/12 she hoped that this would be possible. It was important that information on the web site was as up to date as possible. In taking the ICT Strategy forward she hoped that climate change and the need to reduce our carbon footprint would be given some priority.

Councillor David Robertson responded to the points made and highlighted the attached Action Plan that would be monitored.

**RESOLVED:** to agree the draft Corporate ICT Strategy, and to receive quarterly updates on its implementation in line with the action plan.

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### 113/10 CUSTOMER SERVICE STRATEGY

(Agenda Item. 11)

Cabinet considered a report seeking approval of the draft Customer Service Strategy.

Councillor Fooks, Opposition Deputy Leader commented that the Strategy had been a long time in preparation and referred to earlier initiatives. The standards for responding to emails and letters needed to be reinforced with employees.

The Deputy Leader replied that the intention was to embed the standards into the Council culture.

**RESOLVED:** to agree the draft Customer Service Strategy, and to receive quarterly updates on its implementation in line with the action plan.

### 114/10 THE FUTURE OF THE COUNCIL MAGAZINE 'OXON NEWS'

(Agenda Item. 12)

Cabinet considered options for the future of the Council magazine 'Oxon News'.

Councillor Patrick welcomed the report and recommendation.

**RESOLVED:** to discontinue 'Oxon News' at the end of 2010.

### 115/10 FORWARD PLAN AND FUTURE BUSINESS

(Agenda Item. 13)

The Cabinet considered a list of items for the immediately forthcoming meetings of the Cabinet together with changes and additions set out in the schedule of addenda.

**RESOLVED:** to note the items currently identified for forthcoming meetings.

# 116/10 DELEGATED POWERS OF THE CHIEF EXECUTIVE - OCTOBER 2010

(Agenda Item. 14)

Cabinet noted the schedule below reporting on a quarterly basis any executive decisions taken by the Chief Executive under the specific powers and functions delegated to her under the terms of Part 7.4 of the Council's Constitution.

# CA3(a)

Date	Subject	Decision	Reason for Urgency
22/09/2010	Premature retirement	Approved the early retirement of a member of staff in accordance with regulations.	A decision was required urgently due to the proposed leaving date prior to the next scheduled meeting of the Pension Benefits Sub-Committee.

	in the Chair
Date of signing	

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Division(s): N/A

# CABINET – 16 NOVEMBER 2010 FINANCIAL MONITORING

### Report by the Assistant Chief Executive & Chief Finance Officer

### Introduction

- 1. This report sets out the Council's forecast position for the 2010/11 financial year based on six months of actuals to the end of September 2010. Parts 1 and 2 include projections for revenue, balances and reserves. The Capital Monitoring is included at Part 3.
- 2. As part of the Council's Business Strategy, a new Directorate structure will be fully implemented by 1 April 2011. Work continues on the restructure and the intention is to report in the new structure, where appropriate and subject to any further changes, from the report to the end of November 2010. This will be considered by Cabinet on 25 January 2011. This report includes the virement requests for changes to be implemented from January 2011.

### **Summary Revenue Position**

3. The in – year Directorate forecast is an underspend of -£0.270m, or -0.07% compared to a budget of £384.355m as shown in the table below. The in-year forecast excludes an overspend of +£0.013m on services funded from Dedicated Schools Grant (DSG) and +£0.178m relating to the City Schools Reorganisation which was carried forward from 2009/10 as planned.

Original		Latest	Forecast	Variance	Variance
Budget		Budget	Outturn	Forecast	Forecast
2010/11		2010/11	2010/11	September	September
				2010	2010
£m		£m	£m	£m	%
99.050	Children, Young	96.530	95.746	-0.784	-0.81
	People & Families				
	(CYP&F)				
183.657	Social & Community	176.669	178.466	+1.797	+1.02
	Services (S&CS)				
70.408	Environment &	71.910	70.971	-0.939	-1.31
	Economy				
28.122	Community Safety &	28.406	28.270	-0.136	-0.48
	Shared Services				
9.578	Corporate Core	10.840	10.632	-0.208	-1.92
390.815	In year Directorate	384.355	384.085	-0.270	-0.07
	total				

Plus: Overspend on DSG	+0.013	
Plus: Planned overspend on City	+0.178	
Schools Reorganisation		
Total Variation	-0.079	-0.02

- 4. Forecasts include the impact of in year grant reductions notified during 2010/11.
- 5. As set out in Annex 5 and paragraph 62 & 63, general balances are forecast to be £13.078m after calls on balances proposed in this report and the allocation of Performance Reward Grant to services. Taking into account the forecast Directorate underspend (-£0.270m), the Council elements of the overspend on the Pooled budgets (+£2.014m), the transfer of the remaining grant reduction shortfall (£0.266m), and the adjustment that will be made to replace £0.241m relating to Performance Reward Grant, the consolidated revenue balances forecast as at 31 March 2011 is £11.841m.
- 6. Figures for each Directorate are summarised within the Annexes and individual Directorate Financial Monitoring Reports setting out the detail behind this report have been placed in the Members' Resource Centre.
- 7. The following Annexes are attached:

Annex 1 (a-e)	Forecast Revenue Outturn by Directorate
Annex 2 (a-f)	Virements and Supplementary Estimates
Annex 3 (a-c)	Specific Grants and Area Based Grant
Annex 4	Forecast earmarked reserves
Annex 5	Forecast general balances
Annex 6	Activity & Unit Cost Monitoring
Annex 7	Capital Programme Monitoring
Annex 8	Capital Grants Monitoring
Annex 9	Treasury Management Lending List

### Part 1 - Revenue

8. The forecast revenue outturn by Directorate based on the position to the end of September 2010 is set out below. Significant issues or movement in the variances are commented on along with the management action being taken.

# Children Young People & Families (CYP&F): -£0.784m, or -0.81% in - year Directorate underspend

9. CYP&F are forecasting an in-year Directorate underspend of -£0.784m, or -0.81%, (-£0.593m total underspend after taking account of an overspend of +£0.013m on services funded from Dedicated Schools Grant and the planned overspend of +£0.178m remaining in respect of the City Schools reorganisation).

### Young People & Access to Education

10. Young People & Access to Education (YP&AE) is overspending by +£0.278m on services funded by the Council. This has decreased by -£0.028m since the last report as a result of the inclusion of the supplementary estimate for the pay band changes for Educational Psychologists of £0.021m that was agreed by cabinet on 21 September 2010.

### Children and Families

- 11. Current forecasts show an underspend in the region of -£0.600m based on a flat-line projection before accounting for new clients entering the service part way through the financial year. Work is still on-going to establish what level of spend is affordable in light of current placements and for new cases that may arise during the year. Taking into account an estimate for new clients, a break-even position is reported.
- 12. As in previous years, the Council has claimed Special Circumstances grant. Notification of whether the council was successful in receiving any grant was expected in October but this has been delayed and is now expected in late November 2010. An overspend of +£0.629m was carried forward from 2009/10 but is not included in the forecast because the Directorate also carried forward sufficient underspends to offset this pressure should the claim for Special Circumstances Grant be unsuccessful. If, however, the Special Circumstances Grant is successful this funding will be available for an alternative purpose.
- 13. A number of young people have had their application for asylum refused by the Home Office. These are known as All Rights Exhausted (ARE) cases. It has previously been reported that the Directorate had consulted these clients about the withdrawal of funding and payments were anticipated to cease in September 2010. However, on 14 October 2010 the Court of Appeal ruled that local authorities must remain responsible for young people who are ARE even though the National Asylum Support Service doesn't support them. The pressure on the service is currently being quantified and will need to be managed in year and, for future years, considered as part of the Service & Resource Planning process.

### Raising Achievement Service

- 14. Raising Achievement Service are forecasting an overspend of +£0.007m. This includes an overspend of +£0.300m in Primary and Secondary National Strategies. The funding for this service is due to end in 2011. The staff have been notified that the project will be ending in March 2011. The service is projecting to be underspent by -£0.300m which will be used to offset part of the anticipated redundancy costs of £0.600m.
- 15. The Equality and Diversity Achievement Service<sup>1</sup> is predicting an underspend of –£0.248m. This has been achieved by the restructuring of the Ethnic Minority Achievement Service and the Advisory Service for the Education of Travellers. The service is proposing to achieve these savings on an ongoing basis in line with the Medium Term Financial Plan.

### Commissioning, Performance & Quality Assurance (CPQA)

16. CPQA are forecasting an underspend of -£1.069m. As previously reported within the total there is an underspend of -£1.280m on Home to School Transport.

<sup>&</sup>lt;sup>1</sup> Formerly the Ethnic Minority Achievement Service (EMAS) and Advisory Service for the Education of Travellers (ASET)

### <u>Dedicated Schools Grant (DSG) Funded Services</u>

17. Services funded by DSG are forecast to overspend by +£0.013m, a reduction of £0.200m since last month. The previous report included an overspend of +£0.132m relating to Meadowbrook College. This has now reduced to a breakeven position because DSG funding from the Success Project is being transferred to this area.

# Social & Community Services: +£1.797m, or +1.02%, in – year directorate overspend

### **Community Services**

18. The forecast overspend in Community Services is +£0.143m. A decrease of -£0.075m since the last report due to a recruitment freeze and additional income from courses in Adult Learning. The overspends in Adult Learning (+£0.082m) and the Music Service (+£0.061m) will be carried forward. Both services have recovery programmes in place to repay the overspends, Adult Learning by March 2013 and the Music Service over the next three years.

### Social Care for Adults

- 19. Social Care for Adults is forecasting on overspend of +£1.537m. This includes +£0.303m relating to Older People Care Management and is mainly due to the cost of additional staff required for safeguarding work, to reduce waiting lists and delayed transfers of care and meet other performance targets. The service is working to reduce the level of overspend by the end of the year. Savings may be achieved in this area as a result of the restructuring being carried out to implement fully self-directed support. The overspend also reflects all legal costs for Adult Social Care where the budget is currently predicted to overspend by +£0.162m.
- 20. Fairer Charging and Residential Client Income is forecast to be underachieved by +£0.701m. The underachievement has increased by +£0.188m since the last report due to changes in the bed based model being introduced to control expenditure in the Older People's Pooled Budget. This will be monitored closely over the next few months and updates will be provided in future reports.
- 21. The Mental Health service is forecasting an overspend of +£0.374m. The increase of +£0.064m since the last report is due to increases in residential placements and in-patient transfers. The overspend includes the transfer of two very high cost Section 117 clients from Continuing Health Care. It has been agreed that these clients should be receiving social care so, as such, fall under the Council's responsibility.

### Supporting People

22. The Supporting People Administration Grant of £0.320m, which was part of the Area Based Grant, has been withdrawn as part of the in-year grant reductions agreed by Council on 27 July 2010. It was agreed by Cabinet on 21 September 2010 that the uncommitted element of £0.138m from the AIDS/HIV grant should be used partly to alleviate the pressures caused by the loss of grant income. Investigations to identify sources of funding for the shortfall are ongoing and the service is reviewing how the administration of this programme can be combined with similar functions to achieve efficiency

savings. An additional saving of £0.065m has been identified within Strategy and Transformation to contribute to the shortfall, which leaves a current overspend of  $\pm$ 0.117m.

### **Pooled Budgets**

### Older People, Physical Disabilities & Equipment Pool

23. As shown in the table below the Older People, Physical Disabilities and Equipment Pooled Budget is forecast to overspend by +£4.473m. This includes overspends of +£2.001m carried forward from 2009/10. The Council element of the pool is forecast to overspend by +£1.686m (a decrease of -£0.311m since the last report) and the Primary Care Trust (PCT) element overspend by +£2.787m (an increase of +£0.469m since the last report). Action is being taken to reduce the County Council's overspend as set out below, but this is leading to an increase in waiting lists and is having a detrimental effect on delayed transfers of care. The Council and the PCT are working closely together to achieve the best outcome for clients within the available resources.

Original Budget 2010/11	Latest Budget 2010/11		Forecast Variance September 2010	Variance August 2010	Change in Variance
£m	£m		£m	£m	£m
		Council Elements:			
		Older People			
53.052	51.417	Care Homes	+0.221	+0.205	0.016
28.818	29.871	Community Support Purchasing Budget	-0.096	+0.091	-0.187
81.870	81.288	Total Older People	+0.125	+0.296	-0.171
		Physical Disabilities			
2.450	2.450	Care Homes	+0.779	+0.792	-0.013
4.652	4.616	Community Support Purchasing Budgets	+0.948	+1.009	-0.061
7.102	7.066	Total Physical Disabilities	+1.727	+1.801	-0.074
		Equipment			
1.169	1.169	Forecast in-year variance	-0.166	-0.100	-0.066
90.141	89.523	Total Forecast in year variance – Council Elements	+1.686	+1.997	-0.311
		PCT elements:			
17.917	23.760	Older People	+1.697	+1.455	+0.242
4.047	4.047	Physical Disabilities	+0.617	+0.395	+0.222
0.312	0.312	Equipment	+0.473	+0.468	+0.005
22.276	28.119	Total Forecast in-year variance – PCT Elements	+2.787	+2.288	+0.469
112.417	117.466	Total	+4.473	+4.315	+0.158
114.41/	111.400	I Uldi	T4.4/3	T4.315	TU. 100

### Council Elements

- 24. The Older Persons budget is now close to balance following action to limit the number of care home placements and the number of hours of home support available each week. However, this has had an impact on the number of delayed transfers of care. As explained to Adult Services Scrutiny Committee on 26 October 2010, the County Council is working closely with NHS Oxfordshire (the Primary Care Trust) and the various hospitals to reduce the number of delays within the resources available.
- 25. The Government has recently announced an additional £77m to boost reablement services in England. This will mean approx. £0.750m for Oxfordshire and work is in hand to release this as soon as possible. This funding will be used to pay for long term care for approximately 80 patients who are waiting to transfer from the reablement service. This will increase the capacity of the Enablement Service to cope with more people who are currently delayed and ensure that more people are able to cope without any care at all. In addition, the County Council has agreed with the Oxford Radcliffe Hospitals Trust that they will provide funding of £0.360m which will fund care homes placements for the remainder of this financial year for those currently waiting in hospital for such placements. There will be financial implications next year for the County Council's element of the older persons budget. This will need to be managed within the resources available.
- 26. The Physical Disabilities Budget is forecast to overspend by +£1.727m on Residential and Nursing Beds and External and Internal Home Support. This is due to the full year effect of placements made in 2009/10 and an increase in client numbers. To reduce expenditure in this area, strict quotas will be applied to the number of placements and packages agreed during the year. However, because of the low turnover of clients, savings in this part of the budget are more difficult to achieve. A recovery action plan has been put in place to reduce the over-spend. In addition, the potential longer term implications are being considered in the Directorate's Service and Resource planning work.

### **Primary Care Trust Elements**

27. The PCT element of the pool is forecast to overspend by +£2.787m, an increase of £0.469m on the previous forecast. This is mainly due to an increase in the number of clients receiving Funded Nursing Care, some of whom had arrears for several months. There are also an additional two high cost Continuing Health Care clients with Physical Disabilities. The overspend also reflects the transfer of costs for Section 117 clients to the Council.

### Equipment

28. The Equipment budget is currently forecast to overspend by +£0.307m, a decrease of £0.061m on the previous month. The Council's element of this is an under-spend of -£0.166m and the PCT's element is an overspend of +£0.473m based on the areas for actual equipment spend.

### **Learning Disabilities Pool**

29. The Learning Disabilities Pooled Budget is forecast to overspend by +£0.416m as shown in the table below.

Original Budget £m	Latest Budget £m		Variance September 2010	Variance August 2010	Change in Variance
			£m	£m	£m
		Council Contribution			
9.688	9.673	Residential Services	+0.074	+0.0.38	+0.036
17.421	17.426	Supported Living	+0.019	+0.010	+0.009
15.307	15.276	Community Support	+0.235	+0.302	-0.067
42.416	42.375	Council Total	+0.328	+0.350	-0.022
		PCT Contribution			
7.236	7.251	Residential Services	+0.056	+0.028	+0.028
13.010	13.064	Supported Living	+0.014	+0.008	+0.006
11.432	11.453	Community Support	+0.018	+0.008	+0.010
31.678	31.768	PCT Total	+0.088	+0.044	+0.044
74.146	74.143	Total	+0.416	+0.394	+0.022

30. The forecast includes £2.884m of commitments agreed from April to September 2010, and the £0.300m full year effect of two high cost packages agreed in 2009/10. It also reflects the full year effect of savings on packages made during 2009/10 and new efficiency savings of £1.041m already achieved this financial year and further efficiency savings of £2.000m which are expected to be achieved. The shortfall in income of £0.211m which currently sits outside of the pool is included in the forecast.

# Environment & Economy: -£0.939m, or -1.31%, in - year directorate underspend

### **Transport**

31. A breakeven position is reported for Transport. Following the operational restructure of Highways & Transport, reflecting the new contract arrangements, the financial structure is being put in place. Once all transactions made to date in 2010/11 have transferred into the new structure and managers are able to forecast effectively, more accurate projections will be possible. It is anticipated that this will be in place by December. An overspend is not anticipated.

### Sustainable Development

- 32. The underspend in Planning Implementation has increased from -£0.010m to -£0.039m since the last report. There is also an underspend of -£0.306m including -£0.153m carried forward from 2009/10. This reflects the delay caused by the freezing of the New Growth points funding linked to the West End Partnership. The directorate is considering other re-generation projects in line with priorities. Further details will be included in future reports along with proposals to use this funding for an alternative purpose.
- 33. Waste Management is forecasting an underspend of -£0.902m, an increase of -£0.126m since the last report. Landfill is underspending by -£0.525m (-£0.344m due to reduced tonnage and -£0.181m due to better pricing) and

Recycling/composting by -£0.251m (-£0.200m due to reduced tonnage and -£0.051m due to better pricing).

Waste Type	Budgeted	Forecast
	Kilo Tonnes	Kilo Tonnes
Landfill	143	139
Recycling/Composting	152 <sup>2</sup>	144
TOTAL	295	283

34. It is anticipated that the waste management underspend, together with a contribution from the Waste Management general reserve, will be used to meet the cost of a premium relating to foreign exchange rate risk of the Waste Treatment procurement should the market conditions be appropriate. This premium would ensure that an exchange rate is fixed at the time of signing the contract, guaranteeing a value for money position should the exchange rate become less favourable. The council maintains the foreign exchange rate risk until such time as planning permission is granted and financial close on the contract is made.

### **Property Services**

35. Property Services has a forecast underspend of -£0.098m. This includes an underspend of -£0.214m on the rents budgets which is partially due to a one – off rent free period at Signal Court in Eynsham (Countryside Service). This is offset by an overspend of +£0.073m relating to the cost liability for The Charter in Abingdon.

# Community Safety & Shared Services:-£0.136m, or -0.48%, in - year directorate underspend

### Fire & Rescue Service

- 36. The forecast overspend against the retained duty system (RDS) budget has reduced from +£0.100m to +£0.040m since the last report. The forecast for this budget will inevitably change during the year as it is not possible to estimate the number of emergency call outs with any degree of accuracy.
- 37. The forecast underspend against the budget for wholetime firefighters has increased from -£0.193m to -£0.220m. Part year savings from previous vacancies and the effect of newly appointed staff receiving lower salaries than the previous post holders are the main reasons for the underspend. This will be used to offset the RDS overspend. Fire & Rescue will only seek to use the option of meeting the cost of RDS emergency call outs from Council balances if the pressure cannot be managed within Fire & Rescue.
- 38. On 21 July 2010 Cabinet approved a carry forward of £0.117m to address recommendations with respect to training arising from last year's Health & Safety Executive inspection. Some of the expenditure required to develop the training competency framework will not be incurred until next year. A request

<sup>&</sup>lt;sup>2</sup> The budgeted tonnage for Recycling/Composting has been amended to reflect the taking out of a double count of green waste credits paid to districts which is already included in the composting tonnage.

will be made to carry forward £0.080m to next year so that this project can be completed.

### **Trading Standards**

39. As previously reported Trading Standards is forecasting an overspend of +£0.080m. The overspend can be managed using underspends expected in other services within Community Safety.

### **Shared Services**

- 40. An underspend of -£0.050m forecast for Shared Services remains unchanged from the last report.
- 41. Meals supplied by Food with Thought were 4% ahead of target in September. Meal numbers are slightly below target for the year to date due to school closures and inset days not allowed for in the forecast for the early part of the year although the service expects to be ahead of target by the end of the year. Management action is being taken to control inflationary pressures on food costs, including a change to the menu in November. The programme of kitchen refurbishment was completed during the summer school holiday. QCS Cleaning is on target to break-even.

### **Shared Services Business Case**

42. All savings included in the original Shared Services business case have now been delivered. The delays in setting up the Shared Services Centre in 2007 rather than 2006 have meant that the project has been reporting until this year that the full cumulative gross savings target of £27m by March 2014 would be delivered approximately nine months late. Shared Services is now delivering the original gross annual savings target of £4m and with effect from this year is delivering further continuous improvement savings as set out in the current Medium Term Financial Plan (£0.4m this year rising to £0.6m per annum from 2012/13). When these additional savings are added, Shared Services will meet its business case target (gross savings) by September 2013. This is demonstrated in the table below.

Shared Services	To 2009/10	2010/11	2011/12	2012/13	2013/14
	£m	£m	£m	£m	£m
<b>Business Case</b>					
Cumulative Savings	-11.100	-15.100	-19.100	-23.100	-27.100
Cumulative Costs	11.500	13.000	14.600	16.200	17.800
Net saving	0.400	-2.100	-4.500	-6.900	-9.300
Actuals &					
Forecast					
Cumulative Savings	-9.800	-14.800	-19.900	-25.000	-30.200
Cumulative Costs	9.800	12.200	14.200	16.100	18.000
Net saving	0.000	-2.600	-5.700	-8.900	-12.200
Cumulative	-0.400	-0.500	-1.200	-2.000	-2.900
Variance					

### Corporate Core: -£0.208m, or -1.92%, in - year directorate underspend

### **Business Support**

43. Business Support includes the Initiatives Fund which is used to pay for cross service projects and one off pressures in the Chief Executive's Office. It is being used this year to fund a document manager project, office accommodation work at County Hall and the staff conference. The current forecast is that there will be a balance at the end of the year of approximately £0.100m.

### **ICT**

- 44. ICT is continuing to forecast a nil variance against budget. The planned reduction in establishment will be completed by December. Staffing levels are sufficient to maintain current service commitments but there is no capacity for additional development work. Pressures arising from Government Connect are now less than previously anticipated. Increases in Microsoft licensing charges will be a pressure next year rather than this year and will be managed by controlling the size of the desktop estate. Maintenance costs with other suppliers have been reduced as has the cost of server and storage support provided by third party suppliers. A moratorium on non essential hardware refresh this year is also helping to keep ICT within budget.
- 45. Redundancy costs, following the re-structure of ICT, currently stand at £0.246m. Approval has been given for these costs to be met from the Efficiencies Reserve. Employer pension costs resulting from these redundancies will total £0.108m.

### Legal & Democratic Services

46. As previously reported, there are continuing pressures on the legal services budget, in particular in the safeguarding children and planning areas. The service is now forecasting an overspend in the region of +£0.250m an increase of +£0.050m since the last report. This includes two cases which are likely to cost over £0.025m – a major village green application (£0.085m) and a significant child protection case (£0.034m). Cabinet is asked to approve a supplementary estimate of £0.119m for these two cases. This is in accordance with the Council's policy of providing additional funding for legal cases which exceed £0.025m. If Cabinet approves the supplementary estimate, the forecast overspend would reduce to +£0.131m.

### Human Resources & Customer Services

- 47. The Council's Apprenticeship Scheme commenced in September 2009 and ends in September 2011. An underspend of -£0.050m will need to be carried forward to fund the element that falls into 2011/12.
- 48. A carry forward of £0.105m from 2009/10 was approved to fund a two year contract for a Performance & Engagement lead. The contract started in August 2010 so a request will be made to carry forward £0.070m to 2011/12 for completion of the contract.
- 49. Following Cabinet approval on 21 September 2010, £1.000m has been transferred from the ICT Development Fund to the Efficiencies Reserve to provide additional funding for the business strategy. The remaining £1.000m

has been transferred to the customer services reserve to be used when required by the project.

50. The Customer Services project is on track to deliver at least its budgeted savings this year of £0.046m and is likely to be slightly over target. The one off budget of £0.847m for project development including the procurement of a Customer Relationship Management system will not be spent in full this year. The unspent balance (current estimate £0.550m) will be transferred to the customer services reserve.

### Finance & Procurement

51. As previously reported Finance and Procurement are expecting to underspend by -£0.238m. This includes an underspend of -£0.168m on the External Audit fee. As in past years and due to the uncontrollable nature of this budget, the balance will be returned to balances at year end.

### **Virements and Supplementary Estimates**

- 52. The virements requested this month are set out in Annex 2a with virements previously approved in Annex 2b and 2c and virements to note in Annex 2d. Annex 2e shows the cumulative virements to date and their status in respect of requiring Council approval where larger than £0.5m.
- 53. Virements requested this month include temporary virements relating to the part year effect of the restructuring of the Care Management budgets to reflect the introduction of Personal Budgets under the new arrangements for Self Directed Support. The full year changes will be included in the Service and Resource Planning Reports to Cabinet and Council.
- 54. Other virements include the final phase of the Transport restructuring and changes relating to the Business Strategy. These are not policy changes as there is no change to the service provision. The remaining changes that relate to the Business Strategy will be made through the Service and Resource Planning process.

### Supplementary Estimates

55. As set out in paragraph 46, Annex 2f includes the supplementary estimate requests that relate to the legal costs that have cost over £0.025m.

### **Grants Monitoring**

- 56. Changes to Specific Grants since the last report total -£25.591m which includes the removal of the £27.070m grant from the Young Peoples Learning Agency (YPLA) which relates to passported funding to Further Education Colleges. The Council ceased to have responsibility for passporting these funds on 31 July 2010, with the payments now being made directly to the Colleges from the YPLA.
- 57. Other Changes include an additional £0.345m Standards Fund allocation, and new funding including Diploma Formula Grant (£0.600m) and various 14-19 Grants (£0.395m).

58. Changes to Area Based Grant since the last report total £0.091m. This includes new funding for Child Poverty Local Duties (£0.062m) and Petitions (£0.022m).

### **Activity Monitoring**

59. Continuing the approach taken in 2009/10, activity and unit costs will be monitored every six months in 2010/11 and will focus on areas of high risk and where over/under spends are likely to occur. Annex 6 sets out the areas being monitored.

### **Bad Debt Write Offs**

60. There were 164 general write offs to the end of September 2010 totalling £98,122.86. Most of these were very small and not economically effective to recover. The largest was £74,667.09 and reflects a Section 106 debt in connection with a planning obligation which was agreed to be written off by Cabinet on 18 May 2010. In addition Client Finance wrote off 74 debts totalling £28,328.33.

### **Strategic Measures**

- 61. The average cash balance during September 2010 was £241.067m and the average rate of return was 0.80%.
- 62. There have not been any changes to the Treasury Management lending list since the last report but, for completeness, the current list is included at Annex 9.

### Part – 2 Balance Sheet

### Reserves

63. Reserves have increased by £3.140m to £64.374m since the last report. The majority of the variation relates to the transfer of the £2.000m from the ICT Development Fund to the Customer Services Reserve and the Efficiency Reserve that was approved by Cabinet on 21 September 2010. The rest of the increase relates to £0.550m also transferred to the Customer Services Reserve and the increase in the Carryforward reserve which relates to change from an overspend of +£0.241m reported to Cabinet on 19 October to the underspend of -£0.270m reported in this report. As reported last month, £0.627m has been transferred from the Building Schools for the Future Reserve to the Efficiency Reserve.

### **Balances**

- 64. General balances are forecast to be £13.078m. After taking into account the forecast Directorate underspend (-£0.270m) and the Council elements of the overspend on the Pooled budgets (+£2.014m), the transfer of the remaining grant reduction shortfall (£0.266m) and the adjustment that will be made to replace £0.241m relating to Performance Reward Grant the consolidated revenue balances forecast as at 31 March 2011 is £11.841m.
- 65. Calls on balances as shown in Annex 5 reflect the supplementary estimate requests set out in paragraph 55.

### Part 3 – Capital Monitoring

66. The summary capital monitoring position set out in Annex 7 shows that the forecast expenditure for 2010/11 is £100.400m (excluding schools local capital). There have been no changes to the forecast outturn compared to the latest Capital Programme, which was approved by Cabinet on 19 October 2010 and reflected the forecast year-end outturn position as at the end of August 2010.

### Capital Grants

67. The revised 2010/11 Play Pathfinder capital grant allocation has been confirmed as £0.862m. This is a reduction from the original allocation of £1,313. The grant determination letter, giving specific terms and conditions is still to be forwarded to Local Authorities. The ring-fence attached to the grant has been removed.

### **Actual Expenditure**

- 68. As at the end of September, actual capital expenditure was £27.200m, which is an increase of £6.600m from last month. This is 27% of the total forecast expenditure of £100.400m, which is around 7% below the expected position for this period compared to the profile of actual expenditure in previous years.
- 69. The uncertainty around levels of capital funding has adversely impacted the planned delivery of the programme. However, progress of some grant funded schemes should now begin to improve, because in-year reductions in levels of grant funding have now been confirmed enabling projects to proceed (e.g. Children's Centres). Expenditure will therefore be back-loaded towards the end of the year, which increases the risk of slippage into 2011/12.

### Capital Programme Review Update

70. No further projects have been released from the moratorium.

### RECOMMENDATIONS

### 71. The Cabinet is RECOMMENDED to:

- (a) note the report and approve the virements as set out in annex 2a;
- (b) approve the Supplementary Estimate requests as set out in annex 2f and paragraph 46;

### SUE SCANE

Assistant Chief Executive & Chief Finance Officer

Background papers: Directorate Financial Monitoring Reports to 30 September

2010

Contact Officers: Kathy Wilcox, Principal Financial Manager

Tel: (01865) 323981

Lorna Baxter, Assistant Head of Finance (Corporate

Finance)

Tel: (01865) 323971

November 2010

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September Financial Monitoring Report CABINET - 16 November 2010 Budget Monitoring

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5				BUDGET 2010/11	/11		Outturn	Projected	Profiled	Actual	Variation	Projected
Ref	Directorate	Original Budget	Brought Forward from 2009/10	Virements to Date	Supplementary Estimates to Date	Latest	Forecast Year end Spend/Income	Year end Variation	Budget (Net) September 2010	Expenditure (Net) September 2010	to Budget September 2010	Year end Variance Traffic Light Indicator
(1)	(2)	£000 (3)	Surplus + Deficit - £000 (4)	£000 (5)	£000	£000 (7)	£000 (8)	underspend - overspend + £000 (9)	£000 (10)	£000 (11)	underspend - overspend + £000 (12)	(13)
	Children, Young People & Families Gross Expenditure Gross Income	581,870 -482,820	0 0	8,911 -11,523	92	590,873	590,273	009-	297,168	334,028 -303,209	36,860	<b>0</b> 0
	Net Expenditure	090'66	0	-2,612	92	96,530	95,937	-593	48,081	30,819	-17,262	Ŋ
	Social & Community Services Gross Expenditure Gross Income	211,890	-716 0	-4,143 201	0 0	207,031	208,646	1,615	104,173	109,083	4,910	<u>ი</u> ი
	Net Expenditure	171,750	-716	-3,942	0	167,092	168,707	1,615	83,734	79,345	-4,389	Ø
Pag		12,092 -185	0 0	-2,330	0 0	9,762	9,944	182	4,882 -93	6,948 -1,233	2,066	<u>ი</u> ი
ge	Net Expenditure	11,907	0	-2,330	0	9,577	9,759	182	4,789	5,715	926	ڻ ن
27	Environment & Economy Gross Expenditure Gross Income	99,339 -28,931	406	1,091	0 0	100,836	100,015	-821	50,418	39,541	-10,877	<u>o</u> o
	Net Expenditure	70,408	406	1,096	0	71,910	70,971	-939	35,955	25,515	-10,440	ŋ
	Community Safety & Shared Services Gross Expenditure Gross Income	52,403 -24,281	805	-321	0 0	52,887	52,751	-136	26,444 -12,241	28,387	1,943	<u>ი</u> ი
	Net Expenditure	28,122	802	-521	0	28,406	28,270	-136	14,203	3,012	-11,191	O
	Corporate Core Gross Expenditure Gross Income	38,569 -28,991	571	691	0 0	39,831 -28,991	39,623	-208	22,442	23,331	889	<u>ი</u> ი
	Net Expenditure	9,578	571	691	0	10,840	10,632	-208	5,265	6,833	1,568	Ø
	Less recharges to other Directorates	-88,704 88,704	00	00	0 0	-88,704 88,704	-88,704 88,704	0 0		00		00
	Directorate Expenditure Total	907,459	1,066	3,899	92	912,516	912,548	32	505,526	541,318	35,792	თ ლ
	Directorate Total Net	390,815	1,066	-7,618	92	384,355	384,276	-	192,026	151,239	-40,787	)
				Less: DSG funded	ided services overspend	rspend	7	7				
				(ilicidued abov	(included above)  Directorate variation net of realllocated DSG	located D.S.G.	384.263	- 2				
				2. 522.525.5	ומניסון ווסי כן יכבייי	וספיים ו	224(122	2				

384,263

Less: City Schools Reorganisation In-Year Directorate Variation Year end Variance Traffic Light Indicator

(13)

Projected

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			В	BUDGET 2010/11	)/11		Outturn	Projected	Profiled	Actual	Variation
		Original	Brought	Virements	Supplementary	Latest	Forecast	Year end	Budget	Expenditure	to Budget
		Budget	Forward	to Date	Estimates	Estimate	Year end	Variation	(Net)	(Net)	
Ref	ef Directorate		from		to Date		Spend/Income		September	September	September
			2009/10						2010	2010	2010
			Surplus +					underspend -			nnderspend -
			Deficit -					overspend +			overspend +
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Ξ	(2)	(3)	(4)	(5)	(9)	(7)	(8)	(6)	(10)	(11)	(12)
	Contributions to (+)/from (-)reserves	3,405	-1,066	1,916		4,255	6,296	2,041			
	Contribution to (+)/from(-) balances	3,344		-266	-92	2,986	2,986	0			
	Capital Financing	39,303				39,303	37,953	-1,350			
	Interest on Balances	-1,341				-1,341	-1,341	0			
	Strategic Measures Budget	111,711	-1,066	1,650	-92	45,203	45,894	691			
	Area Based Grant (income)	-45,656		5,968		-39,688	-39,688	0			
	Budget Requirement	389,870	0	0	0	389,870	390,469	678			

0	389,870
0	0
0	283,549
0	92,840
0	13,481

Total External Financing to meet Budget Requirement
Revenue Support Grant 13,481
Business rates 92,840

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0	0	0	0	0

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15,737 -2,014 191	13,914						

		ard Reserve	nnex 5) oled Budgets sferred to (+) Carry Forn	Forecast County Fund Balance net of City Schools (Annex 5) Variation of OCC elements of the OP&PD and LD Pooled Budgets In-year directorate variation to be met from (-) or transferred to (+) Carry Forward Reserve
33	389,870	0 0	389,870 0	External Financing 38
	0			Other grant income (e.g. LABGI)
7	283,549		283,549	Council Tax 28
	92,840		92,840	Business rates 9
	13,481		13,481	Revenue Support Grant

# KEY TO TRAFFIC LIGHTS Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 1% of year end budget	
	On track to be within +/- 5% of year end budget	۷
	Estimated outturn showing variance in excess of +/- 5% of year end budget	2

August Financial Monitoring Report: Children, Young People & Families CABINET - 16 November 2010 Budget Monitoring

Projected	Year end	Variance	Traffic Light Indicator			(13)		G	O	ഗ	(	IJ	ഗ	ഗ		O	Ŋ	ഗ		⋖	O	A	Э
Ľ			Ė ¯																				
Variation	to	Budget	September 2010	- puedsbend -	overspend +	(12)		211	-1,102	068-	d	3,621	525	4,146		4,579	-4,348	231		-4.230	-1,206	-5,435	-1,949
Actual	Expenditure	(Net)	September 2010		000	(11)		18,219	-11,311	806'9		48,149	-26,052	22,097		43,185	-39,109	4,076		19,922	-6,687	13,234	46,315
Profiled	_	(Net)	September 2010		0003	(10)		18,007	-10,209	7,798	i L	44,528	-26,576	17,951		38,606	-34,761	3,844		24,151	-5,482	18,670	48,264
Projected	Year End	Variation		nuderspend -	overspend +	(9)		291	0	291	(	0	0	0		0	7	2		-1,069	0	-1,069	-771
Outturn	Forecast	Year end	Spend/Income		0003	(8)		36,477	-20,595	15,882		89,080	-53,094	35,986		77,240	-69,517	7,723		47.267	-10,962	36,305	95,896
	Latest	Estimate			000	(7)		36,186	-20,595	15,591	0	89,080	-53,094	35,986		77,240	-69,524	7,716		48.336	-10,962	37,374	96,667
11	Supplementary	Estimates	to date		0000	(6)		21		21				0				0		71		71	92
BUDGET 2010/11	Virements   3	to Date			000	(5)		-7,488	1,428	-6,060	0	12,412	-6,684	5,728		4,014	-4,599	-585		-2.013	318	-1,695	-2,612
	Brought	Forward	from 2009/10	Surplus +	Deficit -	(4)		227		227	G G	-629		-629		336		336		841		841	775
	Original	Budget			000	(3)		43,426	-22,023	21,403	1	11,297	-46,410	30,887		72,890	-64,925	7,965		49,437	-11,280	38,157	98,412
			Division of Service			(2)	Young People and Access to	Gross Expenditure	Gross Income		Children and Families	Gross Expenditure	Gross Income		Raising Achievement Service	Gross Expenditure	Gross Income		Commissioning, Performance and	Quality Assurance Gross Expenditure	Gross Income		Subtotal Non Delegated Budgets
,			Ref			(1)	CY1				CY2				CY3				CY4				

August Financial Monitoring Report: Children, Young People & Families CABINET - 16 November 2010 Budget Monitoring

٠					<b>BUDGET 2010/11</b>	7/11		Outturn	Projected	Profiled	Actual	Variation	Projected
			Original	Brought	Virements	Supplementary	Latest	Forecast	Year End	Budget	Expenditure	to	Year end
			Budget	Forward	to Date	Estimates	Estimate	Year end	Variation	(Net)	(Net)	Budget	Variance
_	Ref	Division of Service		from		to date		Spend/Income		September	September	September	Traffic Light
				2009/10						2010	2010	2010	Indicator
				Surblus +					- puedesbend			underspend -	
				Deficit -					overspend +			overspend +	
			£000	£000	£000	£000	£000	£000	£000	€000	£000	£000	
	£	(2)	(3)	(4)	(5)	(9)	(7)	(8)	(6)	(10)	(11)	(12)	(13)
	CY5	Schools											
		Gross Expenditure	342,767	-775	1,986		343,978	344,156	178	171,876	204,554	32,678	ŋ
		Gross Income	-342,129		-1,986		-344,115	-344,115	0	-172,058	-220,050	-47,992	ŋ
		Less City Schools Reorganisation					0		0			0	
			829	922-	0	0	-137	41	178	-183	-15,496	-15,313	ď
		Less recharges within directorate	-3,947				-3,947	-3,947	0			0	O
			3,947				3,947	3,947	0			0	Ø
		Directorate Total Expenditure	581,870	0	8,911	92	590,873	590,273	009-	297,168	334,028	36,860	O
		Directorate Total Income	-482,820	0	-11,523	0	-494,343	-494,336	7	-249,087	-303,209	-54,122	ŋ
_		Directorate Total	090'66	0	-2,612	92	96,530	95,937	-593	48,081	30,819	-17,262	ŋ
Ĺ													

-178	-13	0	-784
Less: City Schools Reorganisation	Less: DSG funded services overspend (included above)	Less: DSG reallocation to core areas	In-Year Directorate Variation

13	335,864
0	295,722
0	6,614
0	640
0	18,666
13	14,222

14,209 18,666 640 6,614 295,722 **335,851** 

2,051

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	KEY TO TRAFFIC LIGHTS Balanced Scorecard Type of Indicator	
333,376	Total Gross	
293,671	Schools (incl Non Devolved Schools Cos	CY5
6,614	Strategy & Performance	CY4
640	Educational Effectiveness	CY3
18,662	Early Years & Family Support	CY2
13,789	CY1   Children & Young People	CY1

DEDICATED SCHOOLS GRANT - DSG Funded Expenditure (Gross)

CY1 Children & Young People

Budget On track to be within +/- 2% of year end budget	3

Annex 1

August Financial Monitoring Report: Social & Community Services CABINET - 16 November 2010 Budget Monitoring

Projected	Year end	Variance	Traffic Light Indicator		(13)		ტ (	ים פי	·ŋ	(	.D (D	ŋ		ŋ	ტ	ტ		ტ	ტ	ŋ	ŋ	ڻ ن	ŋ	ტ	ტ	(	ງ (J	ŋ	ď	)
Variation	to Budget		September 2010	underspend -	£000 (12)		155	-530	-3/5	100	-1,43/ -13	-1,450		-923	43	-880		210	-1,894	-1,684	6,905	-6,905	4,910	-9,299	-4,389	0	2,066	926	-3 463	2016
Actual	Expenditure	(Net)	September 2010		£000 (11)		10,954	-5,292	2,662	1	85,697	65,265		-795	-52	-847		13,227	-3,962	9,265	0	0	109,083	-29,738	79,345	0	0,948	5,715	85.060	22000
Profiled	Budget	(Net)	September 2010		£000 (10)		10,799	-4,762	6,037	0	87,134	66,715		128	-95	33		13,017	-2,068	10,949	-6,905	6,905	104,173	-20,439	83,734		4,882	4,789	88 523	)
Projected	Year End	Variation		underspend -	£000 (6)		143	0	143	1	1,53/	1,537		0	0	0		-65	0	-65	0	0	1,615	0	1,615		0	182	1 797	.)
Outturn	Forecast	Year end	Outturn		£000 (8)		21,535	-9,315	12,220	, t	175,255	134,950		256	-191	65		25,410	-3,938	21,472	-13,810	13,810	208,646	-39,939	168,707		9,944	9,759	178 466	
	Latest	Estimate			£000 (Z)		21,392	-9,315	12,077	1	1/3,/18	133,413		256	-191	65		25,475	-3,938	21,537	-13,810	13,810	207,031	-39,939	167,092	1	9,762	9,577	176 669	20010
11	Supplementary	Estimates	to Date		£000 (9)			•	9			0				0				0			0	0	0			0	C	•
<b>BUDGET 2010/11</b>	S	to Date			£000 (5)		-20	30	-20	1	-1,7,7	-1,733				0		-2.322	133	-2,189			-4,143	201	-3,942	0	-2,330	-2,330	-6 272	1 .1()
В	Brought	Forward	from 2009/10	Surplus + Deficit -	£000 (4)		-305	L	-305	7	411	411				0				0			-716	0	-716			0	-716	
	Original	Budget			£000		21,747	-9,345	12,402	1	175,900	135,557		256	-191	65		27,797	-4,071	23,726	-13,810	13,810	211,890	-40,140	171,750	0	12,092	11,907	183 657	
			Division of Service		(2)	Community Services	Gross Expenditure	Gross Income		Social Care for Adults	Gross Expenditure Gross Income		Major Programmes	Gross Expenditure	Gross Income		Strategy and Transformation (Excl.	Supporting People) Gross Expenditure	Gross Income		Less recharges within directorate		Directorate Total Expenditure	Directorate Total Income	Directorate Sub-Total	SC4_5 Supporting People	Gross Expenditure Gross Income		Directorate Total	
			Ref		Ξ	SC1				SC2			SC3				SC4									SC4_5				

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August Financial Monitoring Report: Social & Community Services CABINET - 16 November 2010 Budget Monitoring

## Pooled Budget Memorandum Accounts

L			L			<u>_i</u> _ i	
Projected	variation	000	125	1,727	-166	1,686	328
Projected	year-end			2,344	307	4,473	416
	Forecast	Outturn	106,870	13,457	1,788	122,115	74,559
	Net	Budget	105,048	11,113	1,481	117,642	74,143
Brought	Forward	from 2009/10				989-	
	Gross	Budget	105,734	11,113	1,481	118,328	74,143
	Health	Contribution		4,047	312	28,119	31,768
	000	Contribution	81,974	7,066	1,169	90,209	42,375
			Older People's Pooled Budgets	Physical Disabilities Pooled Budget	Equipment Pooled Budget	Older People's, Physical Disabilities and Equipment Pooled Budget	Learning Disabilities Pooled Budget

1,697 617 473

Projected variation PCT

Note: Contributions to the pool are shown within gross expenditure figures above for the relevant division of service

KEY TO TRAFFIC LIGHTS Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 2% of year end budget	Ŋ
	On track to be within +/- 5% of year end budget	A
	Estimated outtum showing variance in excess of +/- 5% of year end budget	2

August Financial Monitoring Report: Environment & Economy CABINET - 16 November 2010 Budget Monitoring

	Original	Brought	BUDGET 2010/11 Virements   Su	3/11 Supplementary	Latest	Outturn Forecast	Projected Year end	Profiled Budget	Actual Expenditure	Variation to Budget	Projected Year end
	Budget	Forward	to Date	Estimates	Estimate	Year end	Variation	(Net)	(Net)		Variance
Directorate		from 2009/10		to Date		Spend/Income		September 2010	September 2010	September 2010	Traffic Light Indicator
		Surplus + Deficit -					underspend -			underspend -	
	€000	£000	£000	£000	€000	0003	£000	£000	£000	£000	
(2)	(3)	(4)	(5)	(9)	(7)	(8)	(6)	(10)	(11)	(12)	(13)
	50,189	98	-782		49,502	49,502	0	24,751		-7,476	ŋ
	-10,471				-10,471	-10,471	0	-5,236	-4,482	754	ŋ
	39,718	98	-782	0	39,031	39,031	0	19,516	12,793	-6,723	Ŋ
Sustainable Development Gross Expenditure	27,542	253	0		27,795	27,057	-738	13,898	10,216	-3,682	⋖
	-1,912		5		-1,907	-2,110	-203	-954	-1,208	-255	~
	25,630	253	5	0		24,947	-941	12,944	800'6	-3,936	Υ
Property Services Gross Expenditure	18,012	58	2,027		20,097	19,999	86-	10,048	9,422	-626	Ø
	-18,471		-5		-18,476	-18,476	0	-9,238	-8,336	902	ŋ
	459	28	2,022	0	1,621	1,523	86-	810	1,086	276	ď
Business Support											
Gross Expenditure	5,524	0	-154		5,370	5,470	100	2,685	2,628	-57	O
	5	•	2			0	0	0	0	0	(
	5,519	0	-149	0	5,370	5,470	100	2,685	2,628	-21	Ů
Less recharges within directorate	-1,928				-1,928	-2,013	-85	-964		964	∢
	1,928				1,928	2,013	82	964		-964	∢
Directorate Expenditure Total	99,339	406	1,091	0	100,836	100,015	-821	50,418	39,541	-10,877	ტ
Directorate Income Total	-28,931	0	5	0	-28,926	-29,044	-118	-14,463	-14,026	437	ŋ
Directorate Total Net	70.408	406	1,096	0	71.910	70.971	-939	35.955	25.515	-10.440	O

KEY TO TRAFFIC LIGHTS
Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 2% of year end budget	Э	
	On track to be within +/- 5% of year end budget	Α	
	Estimated outturn showing variance in excess of +/- 5% of year end budget	Ж	

August Financial Monitoring Report: Community Safety & Shared Services CABINET - 16 November 2010 Budget Monitoring

Outturn   Projected   Profiled   Actual   Variation   Projected	Year end Budget Expenditure to Budget	(Net)	September September T	2010 2010	- pueds.epun - pueds.epun	overspend +	£000 £000 £000 £000 £000 (13) (13)		24,407 -166 12,287 11,439	-43/ 0 -348 -129	24,136 23,970 -166 12,068 11,091 -977 G	404 404 0 202 233 31 G	0 0 -20 -20	404 404 0 202 183 -19 G		890 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1		963 0 482	-868 0 -434 -382 52	95 0 48 40 -8 G		1,286 1,296	-303 0 -152 -82 70	
BUDGET 2010/11	Original Brought Virements Supplementary	Budget Forward to Date Estimates	from	2009/10	Surplus +	Deficit -	£000 £000 £000 £000 (6)		- 117	181	24,057 117 -38 0	370 35 -1		370 35 -1	1	[- / + + + + + + + + + + + + + + + + + +	884 7 -1			-798	0 -1		19	-291	
			Ref Directorate				(1)	CS1 Fire & Rescue Service	Gross Expenditure	Gross Income	Net Expenditure	Emergency Planning Service				Gross Expenditure Gross Income	Net Expenditure	CS4 Traveller Sites	Gross Expenditure	Gross Income	Net Expenditure	CS5 Trading Standards	Gross Expenditure	Gross Income	

August Financial Monitoring Report: Community Safety & Shared Services CABINET - 16 November 2010 Budget Monitoring

			ш,	BUDGET 2010/11	/11		Outturn	Projected	Profiled	Actual	Variation	Projected
		Original	Brought	Virements	Supplementary	Latest	Forecast	Year end	Budget	Expenditure	to Budget	Year end
		Budget	Forward	to Date	Estimates	Estimate	Year end	Variation	(Net)	(Net)		Variance
Ref	Directorate		from		to Date		Spend/Income		September	September	September	Traffic Light
			2009/10						2010	2010	2010	Indicator
			Surplus +					nnderspend -			nuderspend -	
			Deficit -					overspend +			overspend +	
		£000	£000	£000	£000	£000	£000	£000	£000	£000	€000	
£	(2)	(3)	(4)	(5)	(9)	(7)	(8)	(6)	(10)	(11)	(12)	(13)
cse	Shared Services											
	Gross Expenditure	27,140	627	-171		27,596	27,546	-20	13,798	14,608	810	Ō
	Gross Income	-26,685		-299		-26,984	-26,984	0	-13,492	-24,417	-10,925	O
	Net Expenditure	455	627	-470	0	612	295	-20	306	608'6-	-10,115	ď
	Less recharges within directorate	-4,111				-4,111	-4,111	0	-2,056		2,056	Q
	)	4,111				4,111	4,111	0	2,056		-2,056	Ŋ
Pa	Directorate Expenditure Total	52,403	805	-321	0	52,887	52,751	-136	26,444	28,387	1,943	Ø
	Directorate Income Total	-24,281	0	-200	0	-24,481	-24,481	0	-12,241	-25,375	-13,134	O
	Directorate Total Net	28,122	802	-521	0	28,406	28,270	-136	14,203	3,012	-11,191	<u>ග</u>

KEY TO TRAFFIC LIGHTS
Balanced Scorecard Type of Indicator

g	⋖	<b>X</b>	
On track to be within +/- 2% of year end budget	On track to be within +/- 5% of year end budget	Estimated outturn showing variance in excess of +/- 5% of year end budget	
Budget			

Annex 1

			11	BUDGET 2010/11	/11		Outturn	Projected	Profiled	Actual	Variation	Projected
		Original	Brought	s	Supplementary	Latest	Forecast	Year end	Budget	Expenditure	to Budget	Year end
Ref	Directorate	Budget	Forward from	to Date	Estimates to Date	Estimate	Year end Spend/Income	Variation	(Net) September	(Net) September	September	Variance Traffic Light
			2009/10 Surplus +					nnderspend -	2010	2010	2010 underspend -	Indicator
Ξ	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	0003	£000 (8)	£000 £000	£000 (10)	£000 (11)	£000 £000 (12)	(13)
,	TRANSFORMATION											
CC1	Business Support Gross Expenditure Gross Income	1,201 -147	174	144		1,519	1,419	-100	760 -74	785	25	ድ ሮ
		1,054	174	144	0	1,372	1,272	-100	989	202	20	<u>~</u>
CC2	ICT Gross Expenditure Gross Income	21,992		-2,021		19,971	19,971	0 0	9,761	11,812	2,051	o o
Р		0	0	-2,021	0	-2,021	-2,021	0	-1,073	2,384	3,457	ŋ
æge 36	Strategic Human Resources & Organisational Development Gross Expenditure Gross Income	3,331 -3,322	170	3,027	•	6,528	6,408	-120	3,182	1,818	-1,364	<u></u>
)		<b>б</b>	170	3,027	0	3,206	3,086	-120	1,501	-284	-1,785	∢
CC4	Finance & Procurement Gross Expenditure Gross Income	3,594 -3,543	35	r.	C	3,634	3,396	-238	1,817	1,435	-382	œ ن ر
		51	35	ç.	o	91	-147	-238	45	-208	-253	Y
	Gross Expenditure Gross Income	30,118	379	1,154	0 0	31,652	31,194	-458	15,520	15,850	330	
	SUBTOTAL TRANSFORMATION	1,114	379	1,154	0	2,648	2,190	-458	1,159	2,598	1,439	
	<u>STRATEGY</u>											
CC5	Legal & Democratic Services Gross Expenditure Gross Income	5,702	35	13		5,750	6,000	250	2,875	3,294	419	∢ ୯
ć		3,071	35	13	0	3,119	3,369	250	1,559	1,600	41	~
ີ່ວ	Fartiersinps Gross Expenditure Gross Income	920	09	-48		932	932	00	457	456	<u>-</u> %	<u>ი</u> ი
		238	09	48	0	250	250	0	116	107	6-	ტ
CC7	Policy Unit Gross Expenditure Gross Income	1,543	51	29		1,623	1,623	0 0	832	838	6 77	<u>ن</u> ن
		249	51	29	0	329	329	0	185	134	-51	0

ted	pue	nce	Light			(														
Projected	Year end	Variance	Traffic Light	=		(13)	(		ŋ				O ———	ŋ	<u>o</u>	Ŋ	<u></u>	ŋ	ტ	
Variation	to Budget	1	September	nuderspend -	overspend +	£000 (12)		176	1	540	-430	110	55	55	-36	-36	0	0	889	
Actual	Expenditure	(Net)	September 2010	2		£000 (11)	Î	729 -499	230	5,317		2,071	0 0	0	2,164	2,164			23,331	
Profiled	Budget	(Net)	September	2		£000 (10)		613	101	4,777	-2,816	1,961	-55	-55	2,200	2,200			22,442	
Projected	Year end	Variation		- nnderspend	overspend +	£000 (6)	(	0 0	0	250	0	250	00	0	0 0	0	0	0	-208	
Outturn	Forecast	Year end	Spend/Income			£000 (8)		1,057	34	9,612	-5,630	3,982	09	09	4,400	4,400	-5,643	5,643	39,623	
	Latest	Estimate				£000 (7)	1	1,057	34	9,362	-5,630	3,732	09	09	4,400	4,400	-5,643	5,643	39.831	
11	Supplementary	Estimates	to Date			£000 (6)			0	0	0	0		0		0			0	•
BUDGET 2010/11	Virements	to Date				£000 (5)		01-	-10	-16	0	-16	-448	-448		0			691	
Ш	Brought	Forward	from	Surplus +	Deficit -	£000 (4)		46	46	192	0	192		0		0			571	
	Original	Budget				£000 (3)		1,021	-5	9,186	-5,630	3,556	508	208	4,400	4,400	-5.643	5,643	38,569	
			Directorate			(2)	Communication & Public Affairs	Gross Expenditure Gross Income		Gross Expenditure	Gross Income	SUBTOTAL STRATEGY	<b>Change Fund</b> Gross Expenditure Gross Income		Corporate & Democratic Core Gross Expenditure Gross Income		Less recharges within directorate		Directorate Expenditure Total	-
			Ref			(1)	833				)		g Pa	ag	eදි37				Ĺ	

KEY TO TRAFFIC LIGHTS
Balanced Scorecard Type of Indicator

of year end budget	of year end budget	variance in excess of +/- 5% of vear end budget
Budget On track to be within	On track to be within	Estimated outturn sho

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Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/ Details Temporary	Details	From / Tc Decrease Incre (-) (+) £000 £0	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Nov-10	CYPF1-42	Intradirectorate Virements Children, Young People & Families Youth Offending Service	۵	Remove LAA1 income budgets as these are to some in as supplementary estimates	-251		251	
	Nov-10 Nov-10	CYPF5-1 CYPF5-2	Schools Budgets Schools Contingency	۵۵	Move DSG contingency into ISB contingency Move DSG contingency into ISB contingency	-828	828	828	-828
F	Nov-10 Nov-10	CYPF1-21 CYPF1-22	SENSENSS	<b>a a</b>	DSG Re-allocation DSG Re-allocation			76	-22
Page	Nov-10 Nov-10 Nov-10	CYPF1-31 CYPF1-32 CYPF1-33		<u> </u>	DSG Re-allocation DSG Re-allocation DSG Re-allocation			93	φ
38	Nov-10 Nov-10	CYPF1-34 CYPF4-7	Centrally Managed Services DSG Income	<u>а</u> а	DSG Re-allocation DSG Re-allocation			<del></del>	-369
3	Nov-10 Nov-10 Nov-10 Nov-10	CYPF2-31 CYPF2-32 CYPF2-35 CYPF2-33	EL&C Countywide EL&C Area Teams Nursery Education Funding CC & CD Countywide	<b>~</b> ~ ~ ~	DSG Re-allocation DSG Re-allocation DSG Re-allocation DSG Re-allocation			56 53	-129
	Nov-10	CYPF2-24	Children Looked After	۵	UASC's Under 18's grant revised allocation	-137		137	
	Nov-10	CYPF2-24	CYPF2-24 Children Looked After	۵	UASC's Post 18 grant revised allocation	4-		4	
	Nov-10	CYPF2-52	CYPF2-52 Family Support	۵	Move Salary budget to Family Supt & Access to Records budgets				
	Nov-10	CYPF2-25	CYPF2-25 Agency Residential Placements	۵	Move Salary budget to Family Supt & Access to Records budgets		<u></u>		
	Nov-10 Nov-10	CYPF2-54 CYPF2-23	Child & Adolescent Mental Health Family Placement	۵۵	Budget transfer for salaries to relevant cost centre Budget transfer for salaries to relevant cost centre	<u>, t</u>			
	Nov-10 Nov-10	CYPF2-23 CYPF2-25	CYPF2-23 Family Placement CYPF2-25 Agency Residential Placements	۵.۵	Create budget for real cost allowacnes Create budget for real cost allowacnes	-50	50		

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						Expenditure	allure	Income	ae E
Paragraph ref in Monitoring Report	Date	Ref	Service Area	Permanent/ Temporary	' Details	From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Nov-10 Nov-10	CYPF2-25 CYPF2-22	Children, Young People & Families (Cont) Agency Residential Placements Residential	۵.	Reallocate budget due to incorrect allocation Reallocate budget due to incorrect allocation	-25	25		
	Nov-10 Nov-10	CYPF2-24 CYPF2-24	Children Looked After Children Looked After	۵.	Allocate recharge budget in O.18's cost centre Allocate recharge budget in O.18's cost centre		250		-250
	Nov-10	SC1_4	Social & Community Services Adult Learning	۵	SFA grant income funding adjustment	-121		121	
Pa	Nov-10 Nov-10	SC1_3 SC2_1C	Cultural & Community Development Total Service Agreements	۵.	BME Projects funding transfer from Carers. BME Projects funding transfer from Carers.	4	4		
ıge	Nov-10	SC2_2b	Older People Care Management	۵	Transfer of Admin/Efficiency savings to outside of the pool	-22		22	
39	Nov-10 Nov-10	SC4_1B SC4_1B	Information Systems & Processes Information Systems & Processes	۵.	Correction to previously reported virements Re-allocation of annex 3 savings to correct budget.		170 85		-170 -85
	Nov-10	SC2_4C	Independent Living Support Service	۵	Efficiency savings identified.		4		4-
	Nov-10	SC 2B	Care Management Teams	F	Restructuring of Care Management teams to reflect the introduction of pareonal budgets		1662		
	Nov-10	200 200 200 200 200 200 200 200 200 200	Occupational Therapy	-	introduction of personal bangers. Introduction of Gare Management teams to reflect the introduction of personal burdeate.	-798			
	Nov-10	2 - 0	Physical Disabilities Care Management	-	introduction of personal banagement teams to reflect the introduction of operand banagement	-248			
	Nov-10	SC2_2A	Contribution to Older People Pool Budget	-	Restructuring of Care Management teams to reflect the introduction of personal budgets.	-616			
	Nov-10 Nov-10	SC2_3A SC2_1B	Contribution to Mental Health Pool Occupational Therapy & Equipment	۵.	Transfer of contribution from PCT MH to OT equipment Transfer of contribution from PCT MH to OT equipment	-20	20		
	Nov-10	SC1_4	Adult Learning	۵	Transfer of internal recharges budget not part of structural	-273			
	Nov-10	SC4_1a	Recharges	۵	change Transfer of internal recharges budget not part of structural change			273	

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						Expenditure	diture	Income	ne
Paragraph	Date	Ref	Service Area	Permanent/ Details	Details	From /	To /	From /	To /
ref in Monitoring Report				Temporary		Decrease (-)	Increase (+)	Decrease (+)	Increase (-)
	Nov-10 Nov-10	EE2.3 EE1.1	Environment & Economy Sustainable Development Transport	۵.۵	Annex 3 CRC Allocation Transfer to Transport Annex 3 CRC Allocation Transfer from Climate Change	-80	80		
	Nov-10 Nov-10	EE1.1	Highways & Transport Management Policy & Strategy	<u>С</u> С.	Final phase of highways & Transport re-structure Final phase of highways & Transport re-structure	46	1,879	0	-985
	Nov-10 Nov-10 Nov-10	H H H H H H H H H H H H H H H H H H H	Delivery Customer & Business Highways & Transport Management Delivery	7	Final phase of nighways & Transport re-structure Final phase of highways & Transport re-structure Final phase of highways & Transport re-structure Final phase of highways & Transport re-structure	-3,818	1,952	824	
Page 40	Nov-10 Nov-10 Nov-10 Nov-10 Nov-10 Nov-10 Nov-10	CC2.1.1 CC2.1.3 CC2.1.3 CC2.1.4 CC2.1.5 CC2.1.5 CC2.1.7 CC2.1.7	Corporate Core ICT - Deployment ICT - Project Management ICT - Service Centre ICT - Service Centre ICT - Service Centre ICT - Desktop ICT - Desktop ICT - Maintenance ICT - Maintenance ICT - Service Management		Income targets for individual sections of ICT now centralised and managed over the whole of ICT			46 58 34 10 25 30 76 77	-532
	Nov-10 Nov-10	CC2.1.3 CC2.1.7	ICT - Service Centre ICT - Technical Admin	۵.۵	Staffing budget moved to reflect separate identification of staff team	-430	430		
	Nov-10 Nov-10	CC2.1.14 CC3.4	ICT - Service Management Customer Services	۵۵	Additional funding for Web Team transfer to cover regraded post	4-	4		
	Nov-10 Nov-10	CC6.2 CC6.3	Partnerships - Equalities & Diversity Partnerships - Grants	С С	Grant pot for Voluntary & Community Groups (PRG) Grant pot for Voluntary & Community Groups (PRG)	-125	125		
					Total Intradirectorate Virements Recommended	-8,144	7,812	3,794	-3,462

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Ref	Service Area	Permanent/ Details	/ Details	Expen From /	Expenditure m / To /	Income From /	me To /
	Yrea	rermanenv Temporary	Details	Decrease (-) £000	10 / Increase (+) £000	Decrease (+) £000	10 / Increase (-) £000
<b>ite</b> ega	Interdirectorate Virements Legal & Democratic Services Registration	۵۵	Registration Services transfer to Corporate Core Corporate Re-structure, moving Registration to Legal & Democratic Services	-1,571	1,571	1088	-1088
us ha	Customer Services Shared Services	۵.	Service transfers to Shared Services Customer Services transfers from Corporate Core	-4,344	4,344	1,347	-1,347
us ha	Customer Services Shared Services		Service transfers to Shared Services Customer Services transfers from Corporate Core	-422	422	28	-28
roc ha	Procurement Shared Services	۵۵	Service transfers to Shared Services Procurement transfers from Corporate Core	899-	899	671	-671
roc ha	Procurement Shared Services		Service transfers to Shared Services Procurement transfers from Corporate Core	-35	35		
ICT Sha	ICT Shared Services	۵۵	Service transfers to Shared Services ICT transfers from Corporate Core	-19,477	19,477	21,666	-21,666
ICT Shar	ICT Shared Services		Service transfers to Shared Services ICT transfers from Corporate Core	-43	43		
PC	Comms and Marketing CPQA Management & Central Costs	۵۵	Comms transferred from CYPF to Corporate Core CYP&F contribution to Corporate Communications Team	-100	100		
on aci	Comms and Marketing Facilities Management	۵۵	Comms transferred from SCS to Corporate Core Communications & Marketing budget to CS	-25	20		
Cultur	Cultural & Community Development	۵.	Communications & Marketing budget to CS Communications & Marketing budget to CS	-15			

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Г	Т								2		<u> </u>	9
me	To /	Increase (-) £000							-4,702		-421	-16
lncome	From /	Decrease (+) £000							4702		421	16
difure	To /	Increase (+) £000	50	17	17	17	17	56	4,826	233	24,435	138
Expenditure	From /	Decrease (-) £000	-50	-17	-17	-17	-17	-56	-4,826	-233	-24,435	-138
	Details		Comms transferred from E&E to Corporate Core Comms transferred from E&E to Corporate Core	Web services budget from CYPF Budget Transfer for Web Content Manager	Web services budget from SCS Transfer of budget for Web content manager to ICT	Web services budget from E&E E&E transfer of salary to ICT for Web Content Manager	Web services budget from CS Web services budget to Customer Services	Access team transferred from SCS Translation Services transferred to Customer Services	Adult Learning transfers from SCS Corporate Re-structure, moving Adult Learning to Oxfordshire Customer Services	Adult Learning transfers from SCS Corporate Re-structure, moving Adult Learning to Oxfordshire Customer Services	Service transfers to SCS Corporate Re-structure, moving Fire & Rescue Service in to SCS	Service transfers to SCS Corporate Re-structure, moving Fire & Rescue Service in to SCS
	Permanent/	Temporary	44	۵۵	۵۵	۵۵	۵۵	۵۵	۵.۵	⊢⊢	۵۵	⊢ ⊢
CABINEL IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:	Service Area		Interdirectorate Virements (cont) Comms and Marketing Business Support	Customer Services Performance	Customer Services Leadership Team	Customer Services Business Support	Customer Service Fire and Rescue Service	Customer Services Facilities management	Shared Services Adult Learning	Shared Services Adult Learning	Fire and Rescue Service Fire & Rescue Service	Fire and Rescue Service Fire & Rescue Service
DED IO AP	Ref		CC8.1 EE4.1	CC3.4 CYPF4-2	CC3.4 SC4_3A	CC3.4 EE4.1	CC3.4 CS1	CC3.4 SC4_1C	CS6 SC1_4	CS6 SC1_4	CS1 SC5_1	CS1 SC5_1
NECOMMEN	Date		Nov-10 Nov-10	Nov-10 Nov-10	Nov-10 Nov-10	Nov-10 Nov-10	Nov-10 Nov-10	Nov-10 Nov-10	Nov-10 Nov-10	Nov-10 Nov-10	Nov-10 Nov-10	Nov-10 Nov-10
CABINELIS	Paragraph	ref in Monitoring Report				Pa	ge 4	-2				

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Dorogenship	of color	יי אין	December 1 Date   Date   Consider Area	Dormonon+/		Expenditure	diture	Income	
Faragraph ref in Monitoring Report	Date	Kel	Service Area	Permanent Temporary	Details	From / Decrease (-) £000	10 / Increase (+) £000	From / Decrease (+) £000	10 / Increase (-) £000
	Nov-10 Nov-10	CS2 SC5_2	Interdirectorate Virements (cont) Emergency Planning Emergency Planning	а а	Service transfers to SCS Corporate Re-structure, moving Emergency Planning to SCS	-368	368		
	Nov-10 Nov-10	CS2 SC5_2	Emergency Planning Emergency Planning	⊢⊢	Service transfers to SCS Corporate Re-structure, moving Emergency Planning to SCS	-35	35		
	Nov-10 Nov-10	CS3 SC5_3	Safer Communities Safer Communities	۵۵	Service transfers to SCS Corporate Re-structure, moving Safer Communities to SCS	-883	883		
Pag	Nov-10 Nov-10	CS3 SC5_3	Safer Communities Safer Communities	⊢⊢	Service transfers to SCS Corporate Re-structure, moving Safer Communities to SCS	-7			
je 43	Nov-10 Nov-10	CS4 SC5_4	Gypsy and Traveller Services Gypsy & Traveller Services	۵۵	Service transfers to SCS Corporate Re-structure, moving Gypsy & Travellers Services to SCS	-963	963	869	698-
	Nov-10 Nov-10	CS5 SC5_5	Trading standards Trading Standards	Ф Ф	Service transfers to SCS Corporate Re-structure, moving Trading Standards to SCS	-2,554	2,554	303	-303
	Nov-10 Nov-10	CS5 SC5_5	Trading standards Trading Standards	⊢⊢	Service transfers to SCS Corporate Re-structure, moving Trading Standards to SCS	-19	19		
	Nov-10	CYPF4-6	School Organisation	۵	Budget Transfer for property staff moving to Property Services	-150		40	
	Nov-10	EE3.1.3	Property - Asset Management	۵	CYP&F Salary transfer to E&E		150	-40	
	Nov-10	CYPF3-1	Raising Achievement Service	۵	Budget Transfer relating to Cricket Road Facilities	-21			
	Nov-10	EE3.1.1	Property - Facilities Management	۵	Managernen Budget Transfer relating to Cricket Road Facilities Management		21		

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						Expenditure	iture	Income	пе
Paragraph	Date	Ref	Service Area	Permanent/ Details	Details	From /	To /	From /	To /
ref in				Temporary		Decrease	ncrease	Decrease	ncrease
Monitoring						(-)	+	+	<u>-</u>
Report						£000	£000	£000	£000
			Interdirectorate Virements (cont)						
	Nov-10	EE3.1.3	Property	۵	S&CS Salary transfer to E&E Property		86		
	Nov-10	SC4_2A	SC4_2A Strategy	۵	Pay Budget Virement to Property	98-			
					Total Interdirectorate Virements Recommended	-61,602	61,602	31,111	-31,111
					TOTAL VIREMENTS RECOMMENDED THIS REPORT	-69,746	69,414	34,905	-34,573

Virements requiring Cabinet approval are:

1. All permanent virements.

2. To propose the setween £250,000 and £500,000.

2. To propose the setween £250,000 and £500,000.

3. To propose the setween £250,000 and £500,000.

4. To propose the setween £250,000 and £500,000.

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VIREMENTS	REQUIRING	G CABINET A	CTIONED IN THIS REPORT		:	Expenditure	liture	Income	
Report Paragraph Reference	Cabinet Date	Budget Book Ref	Budget Book Service Area Ref	Permanent/ Details Temporary (P/T)	Details	From / Decrease (-)	To / Increase (+)	From / Decrease (+)	To / Increase (-)
						£000	0003	£000	€000
	Sep-10 Sep-10	CYPF2-24 CYPF2-24	Intradirectorate Virements Children, Young People & Families Children Looked After Children Looked After	۵۵	Remove Huntercombe Income & Expenditure Budget	-79		62	
	Sep-10	CYPF4-8	Play & Participation	۵	Budget tidy (reallocation of savings)	<b>L</b> -		7	
Pa	Sep-10 Sep-10 Sep-10 Sep-10	CYPF2-35 CYPF5-2 CYPF5-2 CYPF5-1	Nursery Education Funding Schools Contingency Schools Contingency Schools Budgets	C C C C	Funding for Additional PVI places. Expenditure and income Transfer from ER0575 to EL0022 Correction on SAP of ISB budgets Correction on SAP of ISB budgets	-425 -2,771	425	425 2,771	-425
ge 45	Sep-10 Sep-10 Sep-10 Sep-10 Sep-10 Sep-10 Sep-10 Sep-10 Sep-10	CYPF2-1 CYPF2-23 CYPF2-24 CYPF2-25 CYPF2-51 CYPF2-52 CYPF2-54 CYPF2-53 CYPF2-54	C&F Management & Central Costs Residential Family Placement Children Looked After Agency Residential Placements Family Support & Assessment - Central Support Costs Family Support Assessment Child and Adolescent Mental Health Safeguarding & Quality Assurance		Realignment of Children's Social Care budgets	-127 -1,763 -33 -59	575 223 1,597 135 159	755	-1,714
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area	⊢	Creation of expenditure and income budgets for East Street		275		-275
	Sep-10 Sep-10	CYPF2-34 CYPF2-34	Teams Children's Centres and Childcare Development - Area Children's Centres and Childcare Development - Area	⊢⊢	Childrens Centre Creation of expenditure and income budgets for Bicester Creation of expenditure and income budgets for Roundabout		393		-393
	Sep-10	CYPF2-34	reams Children's Centres and Childcare Development - Area Teams	<b>—</b>	Day care		361		-361
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	⊢	Creation of expenditure and income budgets for Florence Park Childrens Centre		360		-360

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VIREMENTS	REQUIRING	G CABINET A	VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN THIS REPORT				-		
						Expenditure	diture	Income	ne
Report	Cabinet	Budget Book	Budget Book Service Area	Permanent/ Details	Details	From /		From /	To /
Paragraph	Date	Ref		Temporary		Decrease	se	Decrease	ncrease
Reference				(P/T)		<u>-</u>	<del>+</del>	+	<u> </u>
						£000	£000	£000	£000
			Children. Young People & Families (cont)						
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area	-	Creation of expenditure and income budgets for Rural		212		-212
	-		Teams		Childrens Centre				
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area	<b>-</b>	Creation of expenditure and income budgets for Eynsham &		191		-191
			Teams		Woodstock Childrens Centre				
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area	<b>-</b>	Creation of expenditure and income budgets for Briattania		156		-156
			Teams		Road Childrens Centre				
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area	<b>-</b>	Creation of expenditure and income budgets for Bampton &		138		-138
Ρ			Teams		Burford Childrens Centre				
a	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area	_	Creation of expenditure and income budgets for Ambrosden		131		-131
g			Teams		Area Childrens Centre				
e	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area	<b>-</b>	Creation of expenditure and income budgets for North Oxford		182		-182
4			Teams		Childrens Centre				
ŀ6	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area	⊢	Creation of expenditure and income budgets for Heyford &		115		-115
)			Teams		Caversfield Childrens Centre				
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area	⊢	Creation of expenditure and income budgets for Marston		164		-164
			Teams		Childrens Centre				
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area	⊢	Creation of expenditure and income budgets for Bloxham Rural		157		-157
			Teams		Childrens Centre				
	Sep-10	CYPF4-9	Safeguarding & Quality Assurance	۵	Transfer of Safeguarding budgets to Children & Families from	-1,476		150	
	Sep-10	CYPF2	Children & Families	۵	CPQA		1,476		-150
	Sep-10	CYPF2-21	Educational Achievement (CLA)	۵	Transfer of Educational Achievement (CLA) budget to YPAE	-468		420	
	Sep-10	CYPF1	Young People & Access to Education	۵	from Children & Families		468		-420
	Sep-10	CYPF1-23	Services for Disabled Children	۵	Transfer of Services for Disabled Children budget to Children &	-7,159		2,162	
					Families from YPAE				
	Sep-10	CYPF2	Children & Families	۵	Transfer of Services for Disabled Children budget to Children &		7,159		-2,162
					Families from YPAE				
	Sep-10	CYPF3-3	School Improvement	<b>-</b>	Transfer of EMAS (PRG) carry forward to Business Efficiencies	-336			
	Sep-10	CYPF4-1	CPQA Management & Central Costs	<b>-</b>			336		
	Sep-10	CYPF2-25	Agency Residential Placements	۵	Reallocate to Nash Crt Setup Budget	-53			
	Sep-10	CYPF2-24		۵	Reallocate to Nash Crt Setup Budget		23		
	Sep-10	CYPF2-25		۵	Reallocate to Thornbury Tidy	-142			
	Sep-10	CYPF2-25	Agency Residential Placements	Ь	Reallocate to Thornbury Tidy		142		

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Income	From /	Decrease (+)	£000							43	8 8			
liture	To/	Increase (+)	£000	7	-	ď	50 1	25	25			18	188	113
Expenditure	From /	Decrease (-)	£000		<u>-                                    </u>	7	-50			-43	7 7	<u>-</u>	-188	-113
	Details			Budget Tidv	Beallocate to Nash Crt Setup Budget	Reallocate to Nash Crt Setup Budget Reallocate to Nash Crt Setup Budget	Reallocate to Nash Crt Setup Budget Reallocate to Nash Crt Setup Budget Reallocate to Nash Crt Setup Budget	Re-structuring of Internal Services to achieve efficiency plan.	Re-structuring of Internal Services to achieve efficiency plan. Re-structuring of Internal Services to achieve efficiency plan.	Efficiency Savings - reduction of income to Internal day Services	Efficiency savings identified. Efficiency savings identified.	Carers restructure - contracts Carers restructure - contracts	Carers restructure - contracts Carers restructure - contracts	Carers restructure - contracts Carers restructure - contracts
	_	Temporary (P/T)		а	. 🗅 🗅	۵. ۵	. a a a	۵	666	۵	۵۵	۵.۵	۵۵	д д
VINEIMENTS NEGOTATING CABINET AFTROVAL ACTIONED IN THIS NEFON	Budget Book Service Area			Children, Young People & Families (cont) Residential	Agency Residential Placements Agency Residential Placements	Agency Residential Placements Children Looked After	Children Looked After Agency Residential Placements Children Looked After	Social & Community Services OCC Contribution to LD Pool	Independent Living Support Service OCC Contribution to LD Pool LD Pooled Budget LD Pooled Budget	Internal Day Services	Internal Supported Living Independent Living Support Service	Care Management Teams One Off Funded Projects	Service Agreements One Off Funded Projects	Care Management Teams One Off Funded Projects
CABINELA	Budget Book	Ref		CYPE2-22			CYPF2-24 CYPF2-25 CYPF2-24	SC2_4f	SC2_4C SC2_4F Memo a/c Memo a/c	SC2_4E	SC2_4D SC2_4C	SC2_2B SC2_1i	SC2_1C SC2_1i	SC2_2B SC2_1i
NE GOINING	#	Date		Sen-10	Sep-10 Sep-10	Sep-10	Sep-10 Sep-10 Sep-10	Sep-10	Sep-10 Sep-10 Sep-10 Sep-10	Sep-10	Sep-10 Sep-10	Sep-10 Sep-10	Sep-10 Sep-10	Sep-10 Sep-10
	Report	Paragraph Reference						Page	47					

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	To /	Increase (-)	0003		-75									-316	-250	-1,108	, , ,				7	-120				
Income	From /	Decrease In (+)	£000	0%	3	112		985	3,239	1,270													09			_
iture	To/	Increase (+)	£000		75	2	921	465			647			3,637	4,439	10,167	74	48			120					25
Expenditure	From /	Decrease (-)	£000	08-	7. 0	-112	-921		-16,130	-28,161		-74 -95	0						009-					09-	-25	
	Details			Remove Obsolate Budnet	Realignment of TVERC Base Budget West End Project Burdget Designation to Friedswide Square	Realign Waste Budget	Transfer BOP Premises Budgets back to Corporate Property		Restructure to Highways & Transport Restructure to Highways & Transport			Restructure to Highways & Transport		Restructure from Transport	Restructure from Transport	Restructure from Transport	Restrictire from Transport	Restructure from Transport	Restructure from Transport		Set budget for Brent G& IS - part year (50%)	Set budget for Brent G& I S - part year (50%)	Move savings target for Brent to new cost centre	Move savings target for Brent to new cost centre	Move New Dimensions maintenance budget to new cost centre	
	Permanent/	Temporary (P/T)		۵		. 4	۵	۵	۵ ۵	. 🕰	⊢	⊢ ⊢	-	۵.	۱ ۵	ב ם	- ⊢	-	<b>—</b>	ſ	ב נ	r	۵	۵	۵	Ь
	Budget Book Service Area			Environment & Economy Suctainable Development	Sustainable Development Sustainable Development	Sustainable Development	Property Services	Transport Management	Policy & Strategy Network Management	Oxfordshire Highways	Policy & Strategy	Transport Management	Tolley & Greategy	Highways & Transport Management	Policy & Strategy	Delivery	Castories & Dasiliess Highways & Transport Management	Policy & Strategy	Delivery	Community Safety & Shared Services	Gypsy & Iraveller Services	Gypsy & Traveller Services	Gypsy & Traveller Services	Gypsy & Traveller Services	Business Management	Service Support Management
	Budget Book	Ref		FF0 5	EE2.5 EE2.5	EE2.4	EE3.1	EE1.1	EE1.2.1 FF1.3.1	EE1.4.1	EE1.2	EE1.1	7	EE1.1	EE1.2	EE1.3	Н Т Т Т Т Т Т Т Т Т Т Т Т Т Т Т Т Т Т Т	EE1.2	EE1.3	(	CS4	SS 4	CS4	CS4	CS1.4	CS1.5
	Ţ.	Date			Sep-10	Sep-10	Sep-10	Sep-10	Sep-10 Sep-10	Sep-10	Sep-10	Sep-10	0 -db0	Sep-10	Sep-10	Sep-10	Sep-10	Sep-10	Sep-10	9	Sep-10	Sep-10	Sep-10	Sep-10	Sep-10	Sep-10
	Report	Paragraph Reference						Р	aç	је	4	8														

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VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN THIS REPORT

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					Expenditure	diture	Income	me
	get Book	Budget Book Service Area	Permanent/ Details	/ Details	From /	To /	From /	To /
щ	Ref		Temporary		Decrease	Increase	Decrease	ncrease
			(P/T)		-)	(+)	(+)	(-)
					£000	£000	£000	£000
	CS1.5 CS1.5	Community Safety & Shared Services (cont) Service Support Management Service Support Management	۵۵	Remove exp & income budgets on F27100 Remove exp & income budgets on F27100	-197		197	
	CS6.1.4 CS6.1.4	Shared Services - Health & Safety Shared Services - Health & Safety	۵۵	efficiency saving - £35K to be delivered by deleting post, not income generation	-35		35	
	CS6.1.4	Recruitment and Retention	۵	Posts funded by CRB income		24		-24
ب ب	CC2.4 CC2.1.14	Corporate Core SAP Competency Centre ICT Operations	۵.	SAP Team Manager Costs SAP Team Manager Costs	<b>19</b> -	29		
$\alpha \approx$	CC2.1.2 CC2.1.10	Project Management Compliance	۵۵	Procurement Team Costs Procurement Team Costs	-187	187		
$\sim$	CC3.5 CC6.1	Customer Services Partnerships Unit	Ф Ф	Disability Equality Advisor Disability Equality Advisor	-19	6		
				Total Intradirectorate Virements	-68,338	72,322	17,721	-21,705

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VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN THIS REPORT

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me	To /	Increase	-	£000													0	-21,705
Income	From /	Decrease	+	£000				89									89	17,789
iture	To/	Increase	+	£000			30		672		32	28		30			801	73,123
Expenditure	From /	Decrease	<u>-</u>	€000		-39		-740		-32			-58				698-	-69,207
	Permanent/ Details	ıry				Think Family c/fwd from 09/10 to be moved to	the Pooled Budget to fund 2 posts	Transfer of Access Team	Access team transferred from SCS	Transfer FM Budgets to E&E	FM Budgets transferred from S&CS FM	Disability Equality Advisor	Disability Equality Advisor transferred to E&E	Transfer of Disability Equality Advisor budget			Total Interdirectorate Virements	TOTAL VIREMENTS approved and on SAP
	Permaner	Temporary	(P/T)			<b>—</b> I	<b>-</b>	۵	۵	۵	۵	۵	۵	۵.				
	Cabinet   Budget Book Service Area				Interdirectorate Virements	CYPF1-42 Youth Offending Service	Council Contribution to Mental Health Pool	Facilities management			Property Services	Business Improvement		Performance				
	Budget Bool	Ref				CYPF1-42	SC2_3a	SC4_1C	CC3.4	SC4_1C	EE3.1	EE4.1	CC6.1	CYPF4-2				
	Cabinet	Date				Sep-10	Sep-10	Sep-10	Sep-10	Sep-10	Sep-10	Sep-10	Sep-10	Sep-10				
	Report	Paragraph	Reference								Pa	ag	е	5	0			
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VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

To / Increase (-) £000		-370	-123	-123			<u></u>							-762	
From / Decrease Ir (+) £000	106 370							123	23						
To / Increase (+) £000		370	15	123	c	n	9 7			C	200	40	1	762	
From / Decrease (-) £000	-106		-15		-3	9		-123	-21	-50	40	-73			-982
Details	Remove one off funding and Grant Use of Earley Years Development Fund to offset NEF pressure	Use of Earley Years Development Fund to offset NEF pressure	Funding for Ten to Two Project - correction of virement agreed by Cabinet in June 2010 FIP funding to be increased - reversal of virement agreed by	Cabinet in June FIP funding to be increased - correct virement	Pay protection for 2010/11	YOS training bdugets to be transferred to the IYSS Service Support budget to meet training needs for whole service	FIS income streams to be updated following confirmed	contributions FIP funding to be increased to include all (non gov't grant)	anocations Purchase Order Specialist Post	Outreach Work	Locality Co-ordination	Part funding for 2 post (that should have been funded by	Developer conts).	Create I&E Budget for Children's centres	Move budget to re-align service with expenditure activity
Permanent/ Details Temporary (P/T)	44	۵		<b>—</b>	⊢ ⊦	- 🗅	۵۵	⊢		. 🗅 .	- ⊢	<b>-</b>	⊢ ŀ	- ⊢ ⊢	. a
Service Area	Intradirectorate Virements Children, Young People & Families Educational Achievement (Children Looked After) EY's & Childcare Countywide	Nursery Education Funding	Family Information Service Early Learning & Childcare Youth Offending Service	Youth Offending Service	Youth Offending Service	Sareguarding Youth Offending Service	Youth Support Service Performance	CYPF1-42 Youth Offending Service	Commissioning Operations	Centrally Managed Services	Alternative Education Operations	Locality Working	Home to School Transport	Property & Assets Children's Centres and Childcare Development Area Teams	Children, Young People & Families (cont) Children Looked Affer
Budget Book Service Area Ref	CYPF2-21 CYPF2-31	CYPF2-35	CYPF4-2 CYPF2-3 CYPF1-42	CYPF1-42	CYPF1-42		CYPF1-41 CYPF4-2	CYPF1-42	CYPF4-3 CYPF1-1	+ 0		CYPF2-6 CYPF4-6		CYPF2-34 CYPF2-34 CYPF2-34	1
Cabinet Date	Jul-10 Jul-10	Jul-10	Jul-10 Jul-10 Jul-10	Jul-10	Jun-10	Jun-10	Jun-10 Jun-10	Jun-10	Jun-10 Jun-10	Jun-10	Jun-10 Jun-10	Jun-10 Jun-10	7	Jun-10 Jun-10	Jun-10
Report Paragraph Reference				⊃aç	je 5	51									

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VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

ase Decrease Increase (-) (+) (-) (5000 (-) (-) (-) (-) (-) (-) (-) (-) (-) (-)	665 317 128 25 20	48	30	15	15	88 44 44 44	11-	85	36	150
From / To / Decrease Increase (-) (+) (+) £000	-42 -85 -100	-179	-30	-15	-15	88		-85	-36	-100
/ Details	Reallocate expenditure budget to new cost centre in line with service activity	Remove grant Income & Expenditure, no longer forthcoming (not shown on grants annex).	Remove grant Income & Expenditure, no longer forthcoming (not shown on grants annex).	Funding for Ten to Two Project	Funding for Ten to Two Project	Early Yrs posts to CPQA	Summer Arts Project (funded by Unitas)	Re-allocation of Annex 3 saving.	Transfer of budget to set up the Taking Part Team	
Permanent/ Details Temporary (P/T)	C C C C C C C C		а а	⊢⊢	⊢⊢	<b>a a a</b>	۵	۵	а а	<u>а</u>
Budget Book Service Area Ref	Agency Residential Placements Agency Residential Placements Family Plcaement Residential Assessment Assessment Assessment Assessment		Social Care Social Care	Family Information Service Early Learning & Childcare	Family Information Service Early Learning & Childcare	Early Learning & Childcare Performance School Organisation	CYPF1-42 Youth Offending Team	Information Systems & Processes	OCC Contribution to Physical Disabilities Pool Strategy	Social & Community Services Adult Protection & Mental Capacity
Budget Book Ref	CYPF2-25 CYPF2-25 CYPF2-23 CYPF2-23 CYPF2-24 CYPF2-53 CYPF2-53	CYPF2-53 CYPF2-2 CYPF2-2	CYPF2-2 CYPF2-2	CYPF4-2 CYPF2-3	CYPF4-2 CYPF2-3	CYPF2-3 CYPF4-3 CYPF4-6	CYPF1-42	SC4_1B	SC2_2i SC4_2a	SC2_1h
Cabinet Date	0.4-4.0 0.4-4.0 0.4-4.0 0.4-4.0 0.4-1.0 0.4-1.0 0.4-1.0	Jun-10 Jun-10 Jun-10	Jun-10 Jun-10	Jun-10 Jun-10	Jun-10 Jun-10	Jun-10 Jun-10 Jun-10	Jun-10	Jul-10	Jul-10 Jul-10	Jul-10
Report Paragraph Reference		Page	52						_	

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3udget Book	Budget Book Service Area	Permanent/	Details	From /	To/	From /	To /
		Temporary (P/T)		Decrease (-) £000	Increase (+) £000	Decrease (+) £000	Increase (-) £000
	Older People's Pooled Budget Contribution to Older People Pooled Budget	۵۵	חומואבו מ אמובאמטוחווא	-50		50	
	Library Service	۵	Childrens Centre Mobile budget adjustment.		65		-65
	Heritage & Arts Service	۵	Budget tidy up as Coach house project has now closed.	-82		82	
	Cultural & Community Development Heritage & Arts Service	۵۵	Budget re-allocation for Cogges.	œ <sub></sub>	8		
SC1_2	Heritage & Arts Service	۵	Budget adjustment re Cogges tidy up.	-134		134	
SC1_2	Heritage & Arts Service	۵	Victoria County History budget adjustment re additional income.		Ŋ		-C-
SC1_5	Music Service	۵	Budget tidy adjustment to Standards Funding	7		<b>F</b>	
SC2_4a	Commissioning & Contracts	۵	Re-allocation of budget to create an Assistant Service Manager and an Administrator Posts.		69		69-
SC2_4b	Care Management & Social Work	۵	Re-allocation of budget to fund Care Service Administrators.		12		-12
SC2_4b	Care Management & Social Work	۵	Re-allocation of budget to cover unqualified Care Management Staffing tasks.		6		<u>о</u> -
SC2_4a SC2_4b SC2_11	Commissioning & Contracts Care Management & Social Work One Off Funded Projects	<b>~</b> ~ ~ ~	Administration support budget re-allocation into the Care Management and Social Work Countywide Team. Creation of a separate Alert Service budget book line with contributions from Supporting Bookle and Telecone.	-6 -500 -500	9	9	9-
SC2_2m	Alert Service	- Ф		2,010	2,510		
	Social & Community Services (cont)						
SC2_1e SC2_4c	Adult Placement ILS Support Costs	۵.	Re-structuring of Internal Services to achieve efficiency plan.	-25	25		

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Report Paragraph Reference	Cabinet Date	Budget Book Ref	Budget Book Service Area Ref	Permanent/ Details Temporary (P/T)	Details	From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Jun-10	SC2_4f	OCC Contribution to LD Pool	d		-25		52	
	Jun-10 Jun-10	SC2_4e OP Pool	LD Internal Day Servicres Older People's Pooled Budget	С С	Learning Disabilities and Older People accommodation swap for the provision of the Day Services			∞	φ
	Jun-10 Jun-10	SC2_4e OP Pool	LD Internal Day Servicres Older People's Pooled Budget	<u>а</u> а .	Learning Disabilities and Older People accommodation swap for the provision of the Day Services	-33	33		
	Jun-10 Jun-10	SC2_4e OP Pool	LD Internal Day Servicres Older People's Pooled Budget	T T C	for the provision of the Day Services	C		25	-25
Pa	Jun-10	SC2_2a	OCC Contribution to OP Pool	 L	rearining Disabilities and Order People accommodation swap for the provision of the Day Services	CZ-	25		
ige 5	Jun-10 Jun-10	SC4_1c SC4_2a	Facilities Management Strategy	С.С.	Staffing re-structure following Facilities Management transfer to E&E.	-43	43		
54	Jun-10 Jun-10	SC2_1i SC4_3	One Off Funding Projects Directorate Leadership Team	С.С.	Equalities and Diversity Manager post budget transfer.	-46	46		
	Jun-10 Jun-10	SC4_2a SC4_1c	Strategy Facilities Management	С.С.	Risk Manager post budget transfer.	09-	09		
	Jun-10 Jun-10	SC4_3 SC4_1c	Directorate Leadership Team Facilities Management	<u>а</u> а	Information Standards officer post budget transfer.	-51	51		
	Jun-10 Jun-10	SC4_1c SC2_2b	Facilities Management Care Management	С.С.	Transfer of Administrative Support staff budget to Care Management.	-373	373		
	Jun-10 Jun-10	SC1_5 SC4_2a	Music Service Strategy	<b>⊢</b> ⊢	Federation of Music Services Instrument Grant Taking Part Team consultation salaries funding from TASC.		112		-112

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VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

e e	90				-26	-224		-12
To / Increase (-) £000								
From / Decrease (+) £000								
To / Increase (+) £000	30	28	1,407	33	26	224	8	40
From / Decrease (-) £0000		-28	-413 -739 -255	-33			-32 -16 -36	-28
/ Details	Annex 3 re-allocation Brokerage budget from Transforming Adult Social Care	Transfer of budger for A40 Toilets Transfer of budger for A40 Toilets	E&E FM Budgets transferred to new FM cost centres within E&E	Transfer of occupational health function from Fire & Rescue to Shared Services (full year budget)	Expenditure and Income budgets for contributions for additional management accounting resources from FWT/QCS, QuEST	Expenditure and Quest income budgets for the School Finance team	Transfer of budget from the Shared Services Operational Budgets to Central Budget for resourcing continuous improvement	Adjust Tr Stds budget to match predicted costs/targets (non pay)
Permanent/ Details Temporary (P/T)	⊢ ⊢	С С	<b>a a a a</b>	С С	۵.	۵	C C C C	<u> </u>
Budget Book Service Area Ref	Social & Community Services (cont) Care Management & Social Work Commissioning & Contracts	Environment & Economy Transport Corporate Property	Property - Corporate Property Property - Strategic Asset Management Property - Operational Asset Management Business Support	Community Safety & Shared Services Fire & Rescue - Service Support Shared Services - HR	Shared Services - FMA Shared Services - FMA	Shared Services - FMA	Shared Services - FMA Shared Services - Financial Services Shared Services - HR Shared Services - Central Team	Trading Standards Trading Standards Trading Standards
Budget Book Ref	SC2_4B SC2_4A	EE1.4 EE3.1.1	EE3.1.1 EE3.1.3 EE3.1.2 EE4.1	CS1.5 CS6.1.4	CS6.1.3 CS6.1.3	CS6.1.3	CS6.1.3 CS6.1.2 CS6.1.4 CS6.1.1	CS5 CS5 CS5
Cabinet Date	Jun-10 Jun-10	Jul-10 Jul-10	Jun-10 Jun-10 Jun-10	Jul-10 Jul-10	Jun-10 Jun-10	Jun-10	Jun-10 Jun-10 Jun-10	Jun-10 Jun-10 Jun-10
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VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

To / Increase (-) £000	-11								-2,202
From / Decrease (+) £000									1,333
To / Increase (+) £000	15	12	38	4	<del>.</del>	380	2,000	47	11,032
From / Decrease (-) £000	4-	-12	-38	4	<u> </u>	-380	-2,000	-47	-10,163
Details	Adjust G&TS budget to match predicted costs/targets (pay)	F14000 staffing budget insufficient (non pay F10000) F14000 staffing budget insufficient (pay F14000)	Adjust CFS budget to match costs (non pay) Adjust CFS budget to match costs (pay)	Adjust RMB budget (non pay) Adjust RMB budget (pay)	Contribution to 0.5FTE in Web Services Team (ICT)	Transfer of Lead Oxfordshire balance from Change Fund	Transfer of budget from the ICT Development Fund to HR for the ESS/MSS and Customer Services projects	Transfer of directorate performance function to Policy Unit	Total Intradirectorate Virements
Permanent/ Details Temporary (P/T)	4 4 4	۵.	۵.	۵.	0 0 0 0 0 0 0 0	⊢⊢	۵.	۵.	
Budget Book Service Area Ref	Community Safety & Shared Services (cont) Gypsy & Traveller Services Gypsy & Traveller Services Gypsy & Traveller Services	F&RS - Business Management F&RS - Business Management	F&RS - Service Delivery Management F&RS - Service Delivery Management	F&RS - Wholetime Operational Staff F&RS - Wholetime Operational Staff	Corporate Core Business Support Human Resources - Strategic HR Finance & Procurement - Service Management Legal & Democratic Services - Legal Services Partnership Working Communications & Marketing Customer Services ICT - Web Services	Organisational Development Change Fund	ICT - Strategy Investment Fund Human Resources - Customer Services	Business Support Policy - Policy & Performance	
Budget Book Ref	CS4 CS4 CS4	CS1.4 CS1.4	CS1.2 CS1.2	CS1.1 CS1.1	001.1 003.1 005.1 006.1 008.1 003.1	CC3.3 CC9	CC2.7 CC3.4	CC1.1 CC7.1	
Cabinet Date	Jun-10 Jun-10 Jun-10	Jun-10 Jun-10	Jun-10 Jun-10	Jun-10 Jun-10	100-100 Jun-10 J	Jun-10 Jun-10	Jun-10 Jun-10	Jun-10 Jun-10	
Report Paragraph Reference			Pa	ige 5	56				

September Financial Monitoring Report CABINET - 16 November 2010

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

To / Increase (-) £000									
From / Decrease In (+) £000									
To / Increase (+) £000	09		40	40	9		2	7	Ŋ
From / Decrease (-) £000		1.15	-40	-40	9	7777	7	-71	-5
Details	Transfer of budget from S&CS for additional management	accounting support Transfer of funding for Management Accounting posts to Shared Services	Transfer of Capital team to Corporate Finance from Shared Services	Transfer of additional funding received from CYP&F for CIPFA trainee in CYPF Management Accounting Team to the CIPFA Trainee budget	Contribution to 0.5FTE in Web Services Team (ICT) from Shared Services	Contribution to Additional Management Accounting Resources in Shared Services FMA	Contribution from Corporate Core for Additional Management Accounting Resourses	Transfer of Capital Programme Manager to E&E Transfer of salary from CC CS&SS	Transfer of Print Unit Property Recharge Budget to S&CS Budget for Print Unit recharges from Corporate Core
Permanent/ Temporary (P/T)	۵	~ ~ ~ ~	С С	С С	۵.	<b></b>		۵.	۵.
Budget Book Service Area Ref	Interdirectorate Virements Shared Services - FMA	Directorate Leadership Team Mental Health One Off Funded Projects Direct Payments	Finance & Procurement - Corporate Finance Shared Services - FMA	Finance & Procurement - Corporate Finance Shared Services - FMA	ICT - Web Services Shared Services - Management Team	ICT - Service Management Finance & Procurement - Service Management Human Resources - Strategic HR	Folloy - Corporate Ferromance Legal & Democratic Services - Legal Services Shared Services - FMA	Finance & Procurement - Service Management Business Improvement	Communications - Print Unit Recharges
Budget Book Ref	CS6.1.3	SC4_3 SC2_3c SC2_1i SC2_1G	CC4.2 CS6.1.3	CC4.2 CS6.1.3	CC2.1.13 CS6.1.1	CC2.1.14 CC4.1 CC3.1	CC5.1 CS6.1.3	CC4.1 EE4.1	CC8.2 SC4_1A
Cabinet Date	Jul-10	Jul-10 Jul-10 Jul-10 Jul-10	Jun-10 Jun-10	Jun-10 Jun-10	Jun-10 Jun-10	Jun-10 Jun-10	Jun-10 Jun-10	Jun-10 Jun-10	Jun-10 Jun-10
Report Paragraph Reference			F	Page 5	57				

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VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

To / Increase (-) £000											
From / Decrease (+) £000											
To / Increase (+) £000	142	25	42		17	22	1,634		22 20 20	56 124	197
From / Decrease (-) £000	-142	-25		-42	-17	-22	-386	-91 -99 -1,058	-495		
Details	Transfer of Highways Team to Customer Services from E&E	Final budget settlement for the school appeals process Final budget settlement for the school appeals process - To CC	Transfer of budget from E&E for Additional Management Accounting Support	MA Support Budget Transfer to CC CS&SS	Transfer of recruitment function from services in CYPF Transfer to Recruitment & Retention - To CS & SS	Fleet Drivers Pay Increase Contribution from CYP&F Fleet Drivers to ITU - To E&E	FM Budgets transferred from Directorates Transfer of facilities management non-staffing budgets - To	Transfer of facilities management staffing budgets - To E&E Transfer of facilities management staffing budgets - To E&E Transfer FM Budgets to E&E	Transfer of 10/11 directorate L&D allocations Transfer of Learning & Development 10/11 Budget from CC CS&SS	Allocation of L&D budget Learning and Development transferred into SCS as per	Corporate Core directorate learning & development allocation
Permanent/ Details Temporary (P/T)	۵۵	۵.۵	۵	۵	۵۵	۵۵	С С	444			Т
Budget Book Service Area Ref	Interdirectorate Virements (cont) Human Resources - Customer Services Transport - Oxfordshire Highways	Democratic Services Home to School Transport	Shared Services - FMA	Business Improvement	Shared Services -HR Human Resources & Children's Workforce	Transport ITU Home to School Transport	Environment and Economy Business Improvement	Business Improvement RAS Management & Central Costs Administration	Shared Services - HR Transport Sustainable Development Property Services Rusiness Improvement	Human Resources & Children's Workforce Recharges	Business Support
Budget Book Ref	CC3.4 EE1.4	CC5.2 CYPF4-6	CS6.1.3	EE4.1	CS6.1.4 CYPF4-1	EE1.2.1 CYPF4-6	EE3.1.1 CYPF4-4	CYPF4-4 CYPF3-1 SC4_1C	CS6.1.4 EE1.1 EE2.1 EE3.1.1 FF4.1	CYPF4-5 SC4_1A	CC1.1
Cabinet Date	Jun-10 Jun-10	Jun-10 Jun-10	Jun-10	Jun-10	Jun-10 Jun-10	Jun-10 Jun-10	Jun-10 Jun-10	Jun-10 Jun-10 Jun-10	Jun-10 Jun-10 Jun-10	Jun-10 Jun-10	Jun-10
Report Paragraph Reference				Pa	ıge 5	58					

September Financial Monitoring Report CABINET - 16 November 2010

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS

Report	Cabinet	Budget Book	Budget Book Service Area	Permanent/ Details	Details	From /	To /	From /	To /
Paragraph	Date	Ref		Temporary		Decrease	Increase	Decrease	Increase
Reference				(P/T)		(-)	(+)	(+)	(-)
İ						€000	£000	£000	£000
			Interdirectorate Virements (cont)						
	Jun-10			⊢	FM Budgets transferred from Directorates		63		
	Jun-10	SC4_1C	Administration	<b>-</b>	Transfer FM Budgets to E&E	-63			
	Jun-10	SC4_1C	Administration	۵	Budget for 6.24fte admin posts to transfer to CYPF	-143			
	Jun-10	CYPF4-9	CYPF4-9 Safeguarding	<u> </u>	Transfer of admin staff budget from S&CS		143		
	-	į		١		Č			
	Jul-10	CYPF1-41	CYPF1-41 Youth Support Service	_	In-year saving - reduction in Youth Opportunity Fund spend	-294			
	Sep-10	SM	Strategic Measures	⊢	(agreed by Council on 27 July 2010)		294		
	Jul-10	SC2_2D	Personal Care At Home	۵	Reversal of personal care budget following Govt Policy to	-1,400			
	Jul-10	SM	Strategic Measures	۵	postpone implementation		1,400		
					Total Interdirectorate Virements	-4,504	4,504	0	0
T					TOTAL VIREMENTS approved and on SAP	-14.667	15.536	1.333	-2.202
59					I otal Interdirectorate Virements  TOTAL VIREMENTS approved and on SAP		-4,504 -14,667		

September Financial Monitoring Report CABINET - 16 November 2010

MEMORANDUM VIREMENTS REQUIRING CABINET APPROVAL PREVIOUSLY APPROVED BUT NOT YET ACTIONED DUE TO TIMING OF DECISION AND MONTH END

					Expenditure	diture	Income	me
Budge R	jet Book Ref	Budget Book Service Area Ref	Permanent/ Details Temporary (P/T)	Details	From / Decrease (-)	To / Increase (+)	From / Decrease (+)	To / Increase (-)
δδ	CYPF1-21 CYPF1-21	Intradirectorate Virements Children, Young People & Families SEN	۵۵	Setting up ABG budgets on SAP Budget for Inclusion officers		359		-359
00	CYPF2-25 CYPF2-24	Agency Residential Placements Children Looked After	Ф Ф	Budget Tidy Budget Tidy	-37	37		
	CYPF4-5 CYPF3-1	Childrens Workforce RAS Admin	Ф Ф	Part of directorate restructure Part of directorate restructure	-28	28		
	CYPF4-4 CYPF4-1	Business Improvement CPQA Management & Central Costs	۵۵	Tfr remaining Macclesfield House running costs budget to Director's Office	-15	15		
	CYPF2-34	Children's Centres and Childcare Development - Area Teams	⊢	Correction to virement for creation of budget for East Street	ည်		2	
	CYPF2-34	Children's Centres and Childcare Development - Area	۵			5		-2
	CYPF2-34	Children's Centres and Childcare Development - Area	_	Correction to virement for creation of budget for Eynsham &		9		9-
	CYPF2-34	Children's Centres and Childcare Development - Area	⊢	reconstruction to virement for creation of budget for Brittania Road		31		-31
	CYPF2-34	l eams Children's Centres and Childcare Development - Area	⊢	Confliction is Centre Correction to virement for creation of budget for Marston		24		-24
	CYPF2-34	l eams Children's Centres and Childcare Development - Area Teams	⊢	Children's Centre Correction to virement for creation of budget for Bloxham Children's Centre		7		-2
	CYPF1-1	YPAE Central	۵			29		
	CYPF1-34	Central Managed Services	Ф.		1 φ			
5 0	CYPF1-21 CYPF1-23	SENSS Services for Disabled Children	T 0	Allocation of YPAE Admin savings - as per delivery plans	<i>)</i> -			
0 0	CYPF1-22	SEN	<u> </u>		7-			
_	CYPF1-41	Youth	T		71			

Annex 2c

September Financial Monitoring Report CABINET - 16 November 2010

MEMORANDUM VIREMENTS REQUIRING CABINET APPROVAL PREVIOUSLY APPROVED BUT NOT YET ACTIONED DUE TO TIMING OF DECISION AND MONTH END

	To /	Increase	<u>-</u>	£000		-72								-22	-22		-231		
Income	_			-			85				22								
	From /	Decrease	+	€000															
nre	To /	Increase	+	£000		72 59			55			22	22			29	231		
Expenditure	From /	ase	<u> </u>	£000	11-		-85	-55		-55								-260	
L	Fro	Deci	_	)J								lo	lo	lo	lo				
	/ Details				Allocation of YPAE Admin savings - as per delivery plans	Teachers Pay Award	Re-allocation of Annex 3 saving.	Home support offices closed saving transferred to Facilities	Management.  Home support offices closed saving transferred to Facilities	Management.  Home support offices closed saving transferred to Facilities	Management.  Management offices closed saving transferred to Facilities  Management	management. Transfer of Admin/Efficiency savings to outside of the OP Pool	Transfer of Admin/Efficiency savings to outside of the OP Pool	Transfer of Admin/Efficiency savings to outside of the OP Pool	Transfer of Admin/Efficiency savings to outside of the OP Pool	Transfer of Life of Own grant budget.	Transfer of Life of Own grant budget. Transfer of Life of Own grant budget.	Transfer of Life of Own grant budget.	
	Permanent/	Temporary	(P/T)		С С	С С	۵	۵	۵	۵	۵	۵	۵	۵	۵	<u>с</u> (	ד ס	۵	
	Budget Book Service Area				Children, Young People & Families (cont) Psychological Services Attendance & Welfare	Tier 4 & BSS Alternative Education	Social & Community Services Information Systems & Processes	Older People's Pooled Budget	Facilities Management	Contribution to Older People's Pooled Budget	Older People's Pooled Budget	Older People's Pooled Budget	Contribution to Older People's Pooled Budget	Older People's Pooled Budget	Older People Care management	Physical Disabilities Service Agreements	Contribution to Older People's Pooled Budget Older People's Pooled Budget	Service Agreements	Environment & Economy
	Budget Book	Ref			CYPF1-31 CYPF1-1	CYPF1-31 CYPF1-33	SC4_1B	MEMO	SC4_1C	SC2_2A	MEMO	MEMO	SC2_2a	MEMO	SC2_2b	SC2_2L		SC2_1C	
	Cabinet	Date			Oct-10 Oct-10	Oct-10 Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	
	Report	Paragraph	Reference					Р	age	€ 6	1								

September Financial Monitoring Report CABINET - 16 November 2010

MEMORANDUM VIREMENTS REQUIRING CABINET APPROVAL PREVIOUSLY APPROVED BUT NOT YET ACTIONED DUE TO TIMING OF DECISION AND MONTH END

		a)				-25																							-998
me	To /	Increase	<u>-</u>	£000																									9
Income	From /	Decrease	<del>(+)</del>	£000			25		325																				495
liture	To /	Increase	<del>(</del> +)	€000		25			177	159	16	218	168					196	192				29	62		168	84		2,921
Expenditure	From /	Decrease	<u>-</u> )	£000			-25		-502					-126	-73	-562	-12			φ	-199	-62			-168			-84	-2,418
	Details					Budget tidy up	Tidy up budgets to match expected expenditure/income		Budget restatement, including capital element	Salary realignment to actual cost centre staffing structures															Transfer Web team to Customer Services	Total Intradirectorate Virements Recommended			
	Permanent/	Temporary	(P/T)			۵	۵		۵	۵	۵	۵	۵	₾	۵	۵	凸	۵	۵	₾	۵	۵	۵	۵	۵	₾	⊢	<b>-</b>	
	Budget Book Service Area				Community Safety & Shared Services	Financial Services	Service Delivery Management	Cornorate Core	ICT - Oxford City Contract	ICT - Deployment	ICT - Project Management	ICT - Service Centre	ICT - Servers	ICT - Network	ICT - Desktop	ICT - Technical Admin	ICT- Compliance	ICT - Liasion Managers	ICT - Application Support	ICT- Web Services	ICT - Service Management	School support services	CIMU	Oxford City Contract	ICT web services	Customer services	ICT web services	Customer services	
	<b>Budget Book</b>	Ref				CS6.1.2	CS1.2		CC2.8	CC2.1.1	CC2.1.2	CC2.1.3	CC2.1.4	CC2.1.5	CC2.1.6	CC2.1.7	CC2.1.10	CC2.1.11	CC2.1.12	CC2.1.13	CC2.1.14	CC2.2	CC2.5	CC2.8	CC2.1.13	CC3.4	CC2.1.13	CC3.4	
	Cabinet	Date				Oct-10	Oct-10		Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	
	Report	Paragraph	Reference							Р	а	g	е	6	2														

Annex 2c

September Financial Monitoring Report CABINET - 16 November 2010

MEMORANDUM VIREMENTS REQUIRING CABINET APPROVAL PREVIOUSLY APPROVED BUT NOT YET ACTIONED DUE TO TIMING OF DECISION AND MONTH END

	_			_	_									~			100	1/01
me	Lo /	Increase	<del>(</del> -)	£000										-28			-28	-1,026
Income	From /	Decrease	<del>(</del> +)	€000								234			28		262	757
iture	To /	Increase	+	£000				62			30			336			428	3,349
Expenditure	From /	Decrease	(-)	£000			-62		-30				-234		-336		-662	-3,080
	Details						Tfr budget for escorts on special school buses (E&E)	Escort Virement budget transferred from CYP&F	FM Budgets transferred to Corporate Core - Customer Service	Centre	FM staff transferred to Customer Services	Reduce recharge to capital budget	ICT recharges to capital budget	Transfer of Access team Budget	Temporary virement of Access team budget to SCS April to		Total Interdirectorate Virements Recommended	TOTAL VIREMENTS approved but not on SAP
	Permanent/ Details	Temporary	(P/T)				۵		۵		<u> </u>	۵	<u> </u>	<u></u>	<u></u>			
	Budget Book Service Area					Interdirectorate Virements		Transport	Property		Customer Services	ICT Recharges	Property	Facilities management	Customer Services			
	Budget Book	Ref					CYPF4-6	EE1.2.1	EE3.1.1		CC3.4	CC2.6	EE3.1.3	SC4_1C	CC3.4			
	Cabinet	Date					Oct-10	Oct-10	Oct-10		Oct-10	Oct-10	Oct-10	Oct-10	Oct-10			
	Report	Paragraph	Reference									F	'a(	ge	6	3		

NB: All virements greater than £500,000 will be recommended by Cabinet for approval by Council. This includes the cumulative total of virements that have previously been reported and approved.

Virements requiring Cabinet approval are:
1. All permanent virements.
2. Temporary virements between £250,000 and £500,000.

September Financial Monitoring Report CABINET - 16 November 2010

NEW VIREMENTS FOR CABINET TO NOTE

			•			Expenditure	diture	Income	
Report	Cabinet	Budget Book	Budget Book Service Area	Permanent/ Details	Details	From /	To /	From /	To/
Paragraph	Date	Ref		Temporary		Decrease	Increase	Decrease	Increase
Reference				(P/T)		(-)	+	( <del>+</del> )	<u>-</u>
						€000	€000	£000	€000
	Nov-10	CYPE3-32	Intradirectorate Virements Children, Young People & Families	F			54		45-
	Nov-10 Nov-10	CYPF5-2 CYPF4-9	Schools Contingency Safeguarding			-64	64	64	. 49-
	Nov-10 Nov-10	CYPF1-32 CYPF1-34	Attendance & Welfare Centrally Managed Services	⊢⊢		-15	15		
Paç	Nov-10	CYPF3-3	School Improvement	<b>-</b>	Correction of virement agrred by Cabinet in September 2010. Reverse transfer of EMAS (PRG) carry forward to Business		336		
ge 64	Nov-10	CYPF4-1	CPQA Management & Central Costs	<b>-</b>	Efficiencies Correction of virement agrred by Cabinet in September 2010. Reverse transfer of EMAS (PRG) carry forward to Business Efficiencies	-336			
	Nov-10 Nov-10	CC9 CC2.3	Corporate Core Change Fund ICT - OCN	⊢ ⊢	Change fund allocation for ICT projects	-52	40		
	Nov-10 Nov-10	CC2.1.14	ICT - Service Management	<b>-</b> -	ICT loan repayment	14-	12		
	Nov-10	CC7.2	Scrutiny	- <b>-</b> 1			41		
	Nov-10 Nov-10	000 008.1	Change Fund Communications & Marketing	⊢ ⊢	Ref CFB056 GCSEs project	-169	169		
					Total Intradirectorate Virements	-677	731	64	-118
			Interdirectorate Virements						
					Total Interdirectorate Virements	0	0	0	0
					TOTAL VIREMENTS TO NOTE THIS REPORT	-677	731	64	-118

September Financial Monitoring Report CABINET - 16 November 2010

Traffic light indicator - negative					Ŋ		ď			C	ס		ŋ			ტ			Ð			ŋ			9			9			ڻ ن
Traffic Light Indicator - positive					ŋ		ď	)		C	ס		ŋ			ڻ ڻ			ŋ			Ŋ			ŋ			g			ڻ ن
Reset total	0003				48		σ.	?		47	<b>†</b>		124			0			-5			18			211			-62			-300
Virements not deemed to be policy changes	£000		0	0	0	0 0			0 0			0	0	-7,166	2,162	-5,004	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Virements already approved by council	€000		0	0	0	0 0			0 0			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total virements	£000				48		0-	9		77	, ,		124			-5,004			-2			18			211			-62		1	-300
Cumulative Total of Permanent Virements Approved and Requested	£000		468	-420	48	31	31	- L	495 -448	47	4,	131	124	-7,166	2,162	-5,004	61	-63	-2	0	3	3	109	102	211	-58	11	-47	9-	0	9-
Permanent Virements Requested this Report	£000		0	0	0	0	0 0	0	. 12 . 2	- V	, ,	131	131	0	0	0	0	6	6	0	3	3	0	161	161	0	11	11	0	0	0
Permanent Virements Approved in Last Report (not on SAP)	£000		0	0	0	52	22	20 0	492	201	/	- 0	-7	<i>L</i> -	0	<b>/</b> -	61	-72	-11	0	0	0	69	-59	0	8-	0	8-	-12	0	-12
Total Permanent Virements Previously Approved (on SAP)	€000		468	-420	48	-21	-21	7	o c			0	0	-7,159	2,162	-4,997	0	0	0	0	0	0	20	0	20	-20	0	-20	9	0	9
Cumulative Total of Temporary Virements Approved and Requested	£000		0	0	0	-40	9	0	<b>o</b> c			0	0	0	0	0	0	0	0	15	0	15	0	0	0	-15	0	-15	-294	0	-294
Temporary Virements Requested this Report	£000		0	0	0	0		0	0 0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Temporary Virements Approved in Last Report (not on SAP)	£000		0	0	0	0	0 0		0 0	0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0
Total Temporary Virements Previously Approved (on SAP)	£000	Families	0	0	0	04-	-40	P	0 0	0 0		0	0	0	0	0	0	0	0	15	0	15	0	0	0	-15	0	-15	-294	0	-294
		Children, Young People & Families	Expenditure	Income	Net	Expenditure	Net	100	Expenditure	No+	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net
Book Ref		Children, Yo	CYPF1	CYPF1		CYPF1-1	Ť	T	CYTC 1-21	T	<b>9</b>		Т	1-23	CYPF1-23		CYPF1-31	CYPF1-31			CYPF1-32		CYPF1-33	CYPF1-33		CYPF1-34	CYPF1-34			CYPF1-41	

September Financial Monitoring Report CABINET - 16 November 2010

Traffic light indicator - negative		ď	o		ტ			Ŋ			Ŋ			Ŋ			O			Ŋ			Ŋ		ď	)
Traffic Light Indicator - positive		C	O		ტ			ŋ			Ŋ			ŋ			ტ			ŋ			ŋ		c	)
Reset total		V	7		0			0			0			-48			26			63			0		-151	2
Virements not deemed to be policy changes	0	0 0	8 635	-2,312	6,323	575	0	575	0	0	0	0	0	0	0	0	0	0	0	0	-2,854	834	-2,020	982	088	400
Virements already approved by council	0	0 0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0 0		>
Total virements 6000		8/	ř		6,323			575			0			-48			26			63			-2,020		830	3
Cumulative Total of Permanent Virements Approved and Requested	-246	240	8 635	-2,312	6,323	575	0	575	-209	209	0	-574	526	-48	26	0	26	63	0	63	-2,745	725	-2,020	2,544	-1,714	200
Permanent Cumulative Virements Total of Requested Permanent this Report Virements Approved and Requested Requested	-251	251	0 0	0	0	0	0	0	0	0	0	0	0	0	25	0	25	-32	0	-32	109	-109	0	36	38.0	3
Viremanent Virements Approved in Last Report (not on SAP)	0	0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-37	0	-37	37	37	5
Total Permanent Virements Previously Approved (on SAP)	2	11-	8 635	-2,312	6,323	275	0	275	-209	209	0	-574	526	-48	_	0	1	98	0	36	-2,817	834	-1,983	2,472	758	22.
Cumulative Total of Temporary Virements Approved and Requested	-19	-23	7	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0 0	)
Temporary Virements Requested this Report	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0 0	>
Temporary Temporary Virements Virements Approved in Requested Last Report (not on SAP)  £000		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0 0	2
Total Temporary Virements Previously Approved (on SAP)	-19	-23	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		>
	Expenditure	Income	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Net	ואפו
Budget Book Ref	CYPF1-42	CYPF1-42	CYPE2	CYPF2		CYR <b>U</b> 2-1	C. 10 - 2-1	ge	CY40+2-2	C <b>∕⊕</b> 52-2	6	CYPF2-21	CYPF2-21		CYPF2-22	CYPF2-22	1	CYPF2-23	CYPF2-23		CYPF2-24	CYPF2-24		CYPF2-25	U1FF2-23	

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Traffic light indicator - negative			(	თ		ŋ			ტ			ტ			ŋ			ŋ			ŋ			ŋ			ტ			ტ
Traffic Light Indicator - positive			(	ڻ ن		<u>ග</u>			ტ			ტ			Ŋ			Ŋ			ტ			ტ			ტ			ტ
Reset total	£000		,	-15		56			20			-129			0			53			-33			124			259			-77
Virements not deemed to be policy changes	0003	0	0	0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Virements already approved by council	£000	0	0	0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total virements	£000		ļ	-15		56			20			-129			0			53			-33			124			259			-77
Cumulative Total of Permanent Virements Approved and Requested	£000	88-	88	0	-3/0 426	56	0	20	20	0	-129	-129	5	-2	0	795	-742	53	-33	0	-33	124	0	124	259	0	259	-77	0	-77
Permanent Cumulative Virements Total of Requested Permanent this Report Virements Approved and Requested	£000	0	0	0	0 29	56	0	20	20	0	-129	-129	0	0	0	0	53	23	0	0	0	-11	0	-11	0	0	0	-18	0	-18
Permanent Virements Approved in Last Report (not on SAP)	£000	0	0	0	0 0	0	0	0	0	0	0	0	9	-5	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Permanent Virements Previously Approved (on SAP)	£000	88-	88	0	-3/0	0	0	0	0	0	0	0	0	0	0	795	-795	0	-33	0	-33	135	0	135	259	0	259	-59	0	-29
Cumulative Total of Temporary Virements Approved and Requested	€000	-15	0 ,	-15	<del>o</del> o	0	0	0	0	0	0	0	4,118	-4,118	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Temporary Virements Requested this Report	£000	0	0	0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Temporary Virements Approved in Last Report (not on SAP)	£000	0			0 0	0			0	0		0		-58	0	0	0	0		0	0		0	0	0	0	0	0	0	0
Total Temporary Virements Previously Approved (on SAP)	£000	-15	0 ,	-15	0 0	0	0	0	0	0	0	0	4,060	-4,060	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Expenditure	Income	Net	Expenditure	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net
Budget Book Ref		CYPF2-3	CYPF2-3	i di	CYPF2-31 CYPF2-31		CYPF2-32	CYF <b>(2</b> -32	a	CCE-2-33	C/ <b>@</b> -2-33	6	CYP12-34	CYPF2-34		CYPF2-35	CYPF2-35		CYPF2-51	CYPF2-51		CYPF2-52	CYPF2-52		CYPF2-53	CYPF2-53		CYPF2-54	CYPF2-54	

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Traffic light indicator - negative				ŋ			Ŋ			Ŋ			Ŋ			ŋ			<b>9</b>			Ŋ			Ŋ			Ŋ			O
Traffic Light Indicator - positive				Ŋ			ŋ			ტ			Ŋ			ŋ			ŋ			Ŋ			ტ			Ŋ			ڻ ن
Reset	£000			40			-49			0			336			0			-54			23			21			-15			87
Virements not deemed to be policy changes	£000	0	0	0	66-	0	66-	0	0	0	-572	0	-572	0	0	0	0	0	0	0	0	0	0	0	0	-477	0	-477	0	0	0
Virements already approved by council	0003	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total virements	0003			40			-148			0			-236			0			-54			23			21			-492			87
Cumulative Total of Permanent Virements Approved and Requested	£000	0	0	0	-148	0	-148	0	0	0	0	0	0	0	0	0	-158	0	-158	24	-11	13	44	-23	21	-492	0	-492	28	0	28
Permanent (Virements Requested this Report	£000	0	0	0	-21	0	-21	0	0	0	0	0	0	0	0	0	-100	0	-100	-17	0	-17	0	0	0	0	0	0	0	0	0
Permanent Virements Approved in Last Report (not on SAP)	£000	0	0	0	Z-	0	-28	0	0	0		0	0	0		0	_	0	15	0		0	0	0	0	-15	0	-15	28	0	28
Total Permanent Virements Previously Approved (on SAP)	£000	0	0	0	66-	0	66-	0	0	0	0	0	0	0	0	0	-73	0	-73	41	-11	30	44	-23	21	-477	0	-477	0	0	0
Cumulative Total of Temporary Virements Approved and Requested	€000	40	0	40	0	0	0	32	-32	0	-236	0	-236	-65	92	0	104	0	104	10	0	10	0	0	0	0	0	0	69	0	29
Temporary Virements Requested this Report	£000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Temporary Virements Approved in Last Report (not on SAP)	£000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Temporary Virements Previously Approved (on SAP)	£000	40	0	40	0	0	0	32	-32	0	-236	0	-236	-65	92	0	104	0	104	10	0	10	0	0	0	0	0	0	69	0	29
		Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	ncome	Net
Book Ref		CYPF2-6	CYPF2-6	П	CYPF3-1	CYPF3-1		CY <b>RJ</b> 3-2							CYPF3-32		CYPF4-1	CYPF4-1			CYPF4-2		CYPF4-3	CYPF4-3		CYPF4-4	CYPF4-4		CYPF4-5		

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Traffic light indicator - negative				ტ			ŋ			ഗ			ტ			ŋ			ŋ							ŋ			ŋ		9
Traffic Light Indicator - ii positive				Ŋ			Ŋ			Ŋ			ტ			Ŋ			ŋ							Ŋ			ŋ		U
Reset total	£000			-197			-237			0			0			0			0			5,881				-30			1-		-21
Virements not deemed to be policy changes	000 <del>3</del>	-22	O	-22	0	0	0	0	0	0	-1,078	150	-928	0	0	0	0	0	0	-10,139	3,146	-6,993		0	0	0	0	0	0	0	0 0
Virements already approved by council	£000	0 0	Ο	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0	0	0	0 0
Total virements	0003			-219			-237			0			-928			0			0	4,011	-5,123	-1,112				-30			1-		-21
Cumulative Total of Permanent Virements Approved and Requested	£000	-215	4-	-219	0	-369	-369	-7	7	0	-1,081	150	-931	3,599	-3,599	0	-4,024	4,024	0	182	-1,015	-833		35	-65	-30	-212	211	-1	-21	-21
Permanent Cumulative Virements Total of Requested Permanent this Report Virements Approved and Requested	000 <del>3</del>	-150	40	-110	0	-369	-369	0	0	0	0	0	0	828	-828	0	-828	828	0	-427	179	-248		0	0	0	0	0	0	-11	-11
Permanent Virements Approved in Last Report (not on SAP)	£000	-62	O	-62	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	573	-635	-62		0	0	0	0	0	0	0	0
Total Permanent Virements Previously Approved (on SAP)	£000	ნ. <u>*</u>	-44	-47	0	0	0	<b>L-</b>	7	0	-1,081	150	-931	2,771	-2,771	0	-3,196	3,196	0	36	-559	-523		35	-65	-30	-212	211	1-	-10	-10
Cumulative Total of Temporary Virements Approved and Requested	0003	0 0	O	0	132	0	132	0	0	0	29	-64	3	0	0	0	-64	64	0	3,829	-4,108	-279		0	0	0	0	0	0	0	0 0
Temporary Virements Requested this Report	€000	0 0	O	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0	0	0	0 0
ary Its d in oort	£000	0 0	n	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	28	-58	0		0	0	0	0	0	0	0	0 0
ary its siy	0003	0 0	n	0	132	0	132	0	0	0	29	-64	3	0	0	0	-64	64	0	3,771	-4,050	-279	rvices	0	0	0	0	0	0	0	<b>D</b> O
		Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Social and Community Services	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income
Book Ref		CYPF4-6	CYPF4-6		CYPF4-7	CYPF4-7		CYPF4-8	СУ <b>т⊡</b> 4-8	а	C <b>60</b> F4-9	CV 1-9	6	CV(10)	CYPF5-1		CYPF5-2	CYPF5-2		Total	CYP&F		Social and C	SC1_1	SC1_1		SC1_2	SC1_2		SC1_3	

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Traffic light indicator - negative				Ŋ			Ŋ			∢			ტ			Z.			Α			ŋ			ტ			ŋ			Ŋ
Traffic Light Indicator - positive				Ŋ			ŋ			Ŋ			ტ			Ŋ			ŋ			ŋ			ტ			ŋ			Ŋ
Reset total	£000			-173			36			-489			ę-			-788			-452			4-			-28			-2			150
Virements not deemed to be policy changes	0003	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Virements already approved by council	£000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total virements	£000			-173			36			-489			ဇှ			-788			-452			4-			-28			9-			150
Cumulative Total of Permanent Virements Approved and Requested	£000	-5,229	4,823	-406	35	~	36	-1,577	1,088	-489	ဇှ	0	ဇှ	10	0	10	-452	0	-452	4-	0	4-	-28	0	-28	-5	0	-5	150	0	150
Permanent Cumulative Virements Total of Requested Permanent this Report Virements Approved and Requested	£000	-5,220	4,823	-397	0	0	0	-1,571	1,088	-483	0	0	0	20	0	20	4-	0	4-	0	0	0	0	0	0	0	0	0	0	0	0
Permanent Virements Approved in Last Report (not on SAP)	£000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-260	0	-260	0	0	0	0	0	0	0	0	0	0	0	0
Total Permanent Virements Previously Approved (on SAP)	£000	6-	0	6-	35	~	36	9-	0	9-	6-	0	6-	-10	0	-10	-188	0	-188	4-	0	-4	-28	0	-28	9-	0	9-	150	0	150
Cumulative Total of Temporary Virements Approved and Requested	0003	233	0	233	112	-112	0	0	0	0	0	0	0	-798	0	-798	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Temporary Virements Requested this Report	£000	233	0	233	0	0	0	0	0	0	0	0	0	-798	0	-798	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Temporary Virements Approved in Last Report (not on SAP)	£000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Temporary Virements Previously Approved (on SAP)	£000	0	0	0	112	-112	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net
Budget Book Ref			SC1_4		SC1_5	SC1_5		SC <b>1Ū</b> 6	<b>80</b> 0	g	SC 1a	SCS_11a	0	SC2_1b	SC2_1b		SC2_1c	SC2_1c		SC2_1d	SC2_1d		SC2_1e	SC2_1e		SC2_1g	SC2_1g		SC2_1h	SC2_1h	

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Traffic light indicator - negative				ŋ			ტ			ď			ŋ			O			ŋ			ტ			Ŋ			ŋ			ŋ
Traffic Light Indicator - positive				ŋ			ტ			ტ			Υ.			ტ			ტ			ტ			Ŋ			ŋ			ტ
Reset total	£000			263			۴-			-512			1,861			0			-36			-252			-100			29			0
Virements not deemed to be policy changes	£000	-200	0	-200	0	0	0	0	0	0	0	0	0	-1,400	0	-1,400	0	0	0	0	0	0	0	0	0	0	0	0	2,510	0	2,510
Virements already approved by council	£000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total virements	£000			-237			ဇှ			-512			1,861			-1,400			-36			-252			-100			29			2,510
Cumulative Total of Permanent Virements Approved and Requested	£000	-237	0	-237	ဇ-	0	-3	104	0	104	199	0	199	-1,400	0	-1,400	-36	0	-36	4	0	4	-100	0	-100	29	0	29	2,510	0	2,510
Permanent Cumulative Virements Total of Requested Permanent this Report Virements Approved and Requested	£000	0			Õ			0			-22		0	0		0	0					0	0		0	0		0	0		0
Permanent Virements Approved in Last Report (not on SAP)	€000	0	0	0				61	0	198	0	-22		0	0	0	0	0	0	0	0	0	0	0	0	58	0	58	0	0	0
Total Permanent Virements Previously Approved (on SAP)	£000	-237	0	-237	6-	0	-3	-94	0	-94	221	0	221	-1,400	0	-1,400	-36	0	-36	4-	0	4-	-100	0	-100	0	0	0	2,510	0	2,510
Cumulative Total of Temporary Virements Approved and Requested	£000	0	0	0	0	0	0	-616	0	-616	1,662	0	1,662	0	0	0	0	0	0	-248	0	-248	0	0	0	0	0	0	0	0	0
Temporary Virements Requested this Report	£000	0	0	0	0	0	0	-616	0	-616	1,662	0	1,662	0	0	0	0	0	0	-248	0	-248	0	0	0	0	0	0	0	0	0
Temporary Virements Approved in Last Report (not on SAP)	£000	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Temporary Virements Previously Approved (on SAP)	£000	0	0	0	Õ	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net
Budget Book Ref		SC2_1i	SC2_1i		SC2_1j	SC2_1j		SC2_2a	SCZ Za	a	8 <b>Ø</b> 2b	SCO 2b	7	SC2_2d	SC2_2d		SC2_2i	SC2_Zi		SC2_2j	SC2_2j		SC2_2k	SC2_2k		SC2_2I	SC2_2I		SC2_2m	SC2_2m	

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Traffic light indicator - negative			O			ტ			Ŋ			Ŋ			ŋ			ŋ			O			Ŋ			Ŋ			Ŋ			ტ
Traffic Light Indicator -			O			ტ			Ŋ			g			ŋ			Ŋ			Ŋ			Ŋ			⋖			ŋ			ტ
Reset total	£000		18			-15			0			0			0			0			0			-44			401			4-			31
Virements not deemed to be policy changes	0003	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-1,965	40	-1,925
Virements already approved by council	0003	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total virements	£000		18			-15			0			0			0			0			0			-44			401			4-			-1,894
Cumulative Total of Permanent Virements Approved and Requested	£000	-21	-21	-15	0	-15	29	-59	0	22	-22	0	26	-26	0	-16	16	0	96-	96	0	-44	0	-44	4	273	277	81	-85	-4	-2,207	68	-2,139
Permanent Cumulative Virements Total of Requested Permanent this Report Virements Approved and Requested	0003	-20	-20	0	0	0	0	0	0	0	0	0	4	4-	0	0	0	0	0	0	0	0	0	0	0	273	273	255	-255	0	31	0	31
Virements Virements Approved in Last Report (not on SAP)	£000	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-85	85	0	3		22
Total Permanent Virements Previously Approved (on SAP)	£000	<u>-</u> -	-	-15	0	-15	29	-59	0	22	-22	0	22	-22	0	-16	16	0	96-	96	0	-44	0	-44	4	0	4	68-	85	-4	-2,293	99	-2,225
Cumulative Total of Temporary Virements Approved and Requested	€000	30	39	0	0	0	80	-80	0	-34	34	0	0	0	0	0	0	0	0	0	0	0	0	0	124	0	124	0	0	0	273	-28	245
Virements Requested this Report	£000	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Virements Virements Approved in Last Report (not on SAP)	£000	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	336	-28	308
ary nts siy siy	0003	ලි වි	39	0	0	0	80	-80	0	-34	34	0	0	0	0	0	0	0	0	0	0	0	0	0	124	0	124	0	0	0	-63	0	-63
		Expenditure	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net
Budget Book Ref		SC2_3a	200	SC2 3c	$SC2_3c$		SC2 <b>U</b> 4a	SC <b>Q</b> 4a	g	SC 4b	SCS_4b	2	SC2_4c	SC2_4c		SC2_4d	SC2_4d		SC2_4e	SC2_4e		SC2_4f	SC2_4f		SC4_1a	SC4_1a		SC4_1b	SC4_1b		SC4_1c	SC4_1c	

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Traffic light indicator - negative				ŋ			ŋ			Ŋ			g			Ŋ			ŋ			ŋ			Ŋ			Ŋ			Ŋ
Traffic Light Indicator - positive				ŋ			ŋ			Ŋ			ŋ			ď			Α			œ			Ŋ			ď			œ
Reset	£000			69-			4-			-65			0			24,136			403			890			94			2,270			27,484
Virements not deemed to be policy changes	£000	0	0	0	0	0	0	0	0	0	-2,010	0	-2,010	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-3,365	40	-3,325
Virements already approved by council	£000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total virements	£000			69-			4-			-65			-2,010			24,136			403			890			94			2,270	19,655	4,504	24,159
Cumulative Total of Permanent Virements Approved and Requested	£000	69-	0	69-	4-	0	4-	-65	0	-65	-2,010	0	-2,010	24,435	-421	24,014	368	0	368	883	0	883	896	-869	94	2,554	-303	2,251	18,609	4,726	23,335
Permanent Permanent Cumulative Virements Virements Total of Approved Requested Permanent in Last this Report Virements Report (not Approved Approved on SAP) Requested	€000	98-	0	98-	0	0	0	-27	0	-27	0	0	0	24,435	-421	24,014	368	0	368	883	0	883	696	-869	94	2,554	-303	2,251	22,552	4,354	26,906
Permanent Virements Approved in Last Report (not on SAP)	€000	0	0	0		0	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	ľ	63	0
Total Permanent Virements Previously Approved (on SAP)	£000	11	0	17	4-	0	4-	-38	0	-38	-2,010	0	-2,010	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-3,880	309	-3,571
E T		20	-20	0	0	0	0	0	0	0	0	0	0	138	-16	122	35	0	35	7	0	7	0	0	0	19	0	19	1,046	-222	824
Cumulative Total of Temporary Virements Approved and Requested	£000															1													1,0		
Temporary Virements Requested this Report	£000	0	0	0	0	0	0	0	0	0	0	0	0	138	-16	122	32	0	32	7	0	7	0	0	0	19	0	19	432		416
Temporary Virements Approved in Last Report (not on SAP)	£000	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	336		308
Total Temporary Virements Previously Approved (on SAP)	£000	20	-20	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	278	-178	100
		Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net
Budget Book Ref		SC4_2a	SC4_2a		SC4_2c	SC4_2c		SC4_3	SCZ	a	S <b>@</b> 5	SC <b>D</b> 5	7	SQ <b>5</b> 21	SC5_1		SC5_2	SC5_2		SC5_3	SC5_3		SC5_4	SC5_4		SC5_5	SC5_5			Total SCS	

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	Total	Temporary	Temporary	Cumulative Total	Total	Permanent	Permanent Cumulative	Cumulative	Total	Virements	Virements	Reset	Traffic	Traffic
	Temporary Virements Previously	Virements Approved in Last Report	Virements Requested this Report	of Temporary Virements Approved and	Permanent Virements Previously	t Virements Approved in Last	Virements Requested I	Total of Permanent Virements	virements	already approved by council	not deemed to be policy	total	Light Indicator - positive	light indicator - negative
	Approved (on SAP)	(not on SAP)	-	Requested	Approved (on SAP)	α ,	-	Approved and Requested		<b>.</b>	changes			)
	£000	0003	£000	£000	£000	£000	£000	£000	£000	0003	£000	£000		
	Environment and Economy													
	74	0	-233	-159	4,102	0	1,959	6,061		0	4,176			
	0	0	0	0	699		-985	-316		0	699			
	74	0	-233	-159	4,771	0	974	5,745	5,586	0	4,845	741	ĸ	ტ
_	009	0	0	009	4,410	0	-46	4,364		0	5,010			
	0	0	0	0	-250	0	-82	-332		0	-250			
_	009	0	0	009	4,160	0	-128	4,032	4,632	0	4,760	-128	ტ	ტ
_	0	0	0	0	-16,108	3 62		-16,046		0	-16,046			
	0	0	0	0	3,239	0	0	3,239		0	3,239			
_	0	0	0	0	-12,869	9 62	0	-12,807	-12,807	0	-12,807	0	ტ	ტ
_	009-	0	233	-367	22,730		-3,818	18,912		0	22,130			
	0	0	0	0	-1,108	0	276	-832		0	-1,108			
_	009-	0	233	-367	21,622	2 0	-3,542	18,080	17,713	0	21,022	-3,309	Ŋ	ď
	0	0	0	0	-6,154		0	-6,154		0	-6,154			
	0	0	0	0	4,977	0	0	4,977		0	4,977			
_	0	0	0	0	-1,177	0	0	-1,177	-1,177	0	-1,177	0	ტ	ტ
	0	0	0	0	18,973		1,952	20,925		0	18,973			
	0	0	0	0	-8,797	0	824	-7,973		0	-8,797			
_	0	0	0	0	10,176	0	2,776	12,952	12,952	0	10,176	2,776	ĸ	ტ
П	0	0	0	0	-28,161	0		-28,161		0	-28,161			
	0	0	0	0	1,270	0	0	1,270		0	1,270			
_	0	0	0	0	-26,891	0	0	-26,891	-26,891	0	-26,891	0	ტ	ტ
	22	0	0	22	1-	0 1	0	<u>-</u>		0	0			
	0	0	0	0		0	0	0		0	0			
	22	0	0	22	1-	0	0	7-	21	0	0	21	ტ	ഗ
	0	0	0	0	9	0	0	9		0	0			
	0	0	0	0		0	0	0		0	0			
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	0	0	0	0	Ÿ		-80	-83		0	0			
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-	0	0	0	0	9	0	08-	-83	-83	0	0	-83	Ŋ	ŋ

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Traffic light indicator - negative				ŋ			Ŋ			Ŋ			Ŋ			ŋ			Ŋ			Ŋ			Ŋ			ŋ			Ŋ
Traffic Light Indicator - positive				Ŋ			Ŋ			Ŋ			ტ			ტ			Ŋ			ŋ			Ŋ			ტ			ტ
Reset	0003			-3			4-			32			21			0			196			-3			1-			۲-			-215
Virements not deemed to be policy changes	0003	0	0	0	0	0	0	0	0	0	3,121	0	3,121	-743	0	-743	-649	0	-649	0	0	0	0	0	0	0	0	0	0	0	0
Virements already approved by council	£000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total virements	£000			-3			4-			32			3,142			-743			-453			6-			1-			7			-215
Cumulative Total of Permanent Virements Approved and Requested	£000	-115	112	-3	41	-45	4-	32	0	32	3,059	0	3,059	-743	0	-743	413	-40	-453	e-	0	-3	7	0	-1	7	0	7	-269	0	-269
Permanent Cumulative Virements Total of Requested Permanent this Report Virements Approved and Requested	£000	0	0	0	0	0	0	0	0	0	21	0	21	0	0	0	236	-40	196	0	0	0	0	0	0	0	0	0	<b>19-</b>	0	<b>19-</b>
Permanent Virements Approved in Last Report (not on SAP)	£000	0	0	0	0	0	0	0	0	0	-30	0	-30	0	0	0	-234	0	-234	0	0	0	0	0	0	0	0	0	0	0	0
Total Permanent Virements Previously Approved (on SAP)	£000	-115	112	-3	41	-45	4-	32	0	32	3,068	0	3,068	-743	0	-743	-415	0	-415	6-	0	-3	1-	0	-1	1-	0	-	-202	0	-202
Cumulative Total of Temporary Virements Approved and Requested	€000	0	0	0	0	0	0	0	0	0	83	0	83	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	54	0	54
Temporary Virements Requested this Report	£000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Temporary Virements Approved in Last Report (not on SAP)	£000	0		0		0	0	0		0	0		0	0	0	0	0		0		0	0	0		0	0	0	0	0		0
Total Temporary Virements Previously Approved (on SAP)	£000	0	0	0	0	0	0	0	0	0	83	0	83	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	54	0	54
		Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net
Budget Book Ref		EE2.4	EE2.4		EE2.5	EE2.5		EE3.1	EE3	a	E <b>6</b>	EE <b>©</b> 1.1	7	EF <b>Q</b> :2	EE3.1.2		EE3.1.3	EE3.1.3		EE3.1.4	EE3.1.4		EE3.1.5	EE3.1.5		EE3.1.6	EE3.1.6		EE4.1	EE4.1	

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Traffic light or indicator - negative							<b>~</b>			ტ			g			ŋ			g			۷			Ж			ტ			α.
Traffic Light Indicator positive							ഗ			ഗ			ტ			Ŋ			Ŋ			Ŋ			ഗ			ഗ			ڻ ص
Reset total			1,179				-24,156			0			7			-25			-10			-404			-891			-95			-2.280
Virements not deemed to be policy changes	1.657	0	1,657		0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Virements already approved by council	0	0	0		0 0	О	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total virements	1,631	09	2,836				-24,156			0			-1			-25			-10			-404			-891			-95			-2.280
Cumulative Total of Permanent Virements Approved and Requested	1.398	09	1,458		-24,455	421	-24,034	-25	25	0	١-	0	-1	-25	0	-25	-212	197	-15	-369	0	-369	-884	0	-884	-893	798	-95	-2,552	291	-2.261
Permanent Cumulative Virements Total of Requested Permanent this Report Virements Approved and Requested FOND			150		-24		-24,031			0		0	0		0	0		0	0	-368	0	-368	-883	0	-883	-963		-94	-2		-2.251
Permanent Virements Approved in Last Report (not on SAP)			-202		0			-25		0		0	0		0	0	0		0	0	0	0		0	0	0	0	0			0
Total Permanent Virements Previously Approved (on SAP)	1.443	67	1,510		က္	Э	-3	0	0	0	-1	0	-1	-25	0	-25	-212	197	-15	7-	0	1-	-1	0	-1	20	-71	1-	2	-12	-10
Cumulative Total of Temporary Virements Approved and Requested	233	0	233		-138	16	-122	0	0	0	0	0	0	0	0	0	21	-16	5	-35	0	-35	2-	0	<b>/-</b>	0	0	0	-19	0	-19
Temporary Virements Requested this Report	0	0	0		-138	16	-122	0	0	0	0	0	0	0	0	0	0	0	0	92-	0	98-	<b>L</b> -	0	<b>L-</b>	0	0	0	-19	0	-19
Temporary Virements Approved in Last Report (not on SAP)			0				0		0	0		0	0		0	0		0	0		0	0	0	0	0	0	0	0			0
Total Temporary Virements Previously Approved (on SAP)	233	0	233	red Services	0	0	0	0	0	0	0	0	0	0	0	0	21	-16	2	0	0	0	0	0	0	0	0	0	0	0	0
	Expenditure	Income	Net	Safety & Shared Services	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net
Budget Book Ref		Total EE		Community	•	CS1.1	<b>)</b>	a a (	0 <b>6</b>	Э	<b>7</b>	<b>6</b>		CS1.4	CS1.4		CS1.5	CS1.5		CS2	CS2		CS3	CS3		CS4	CS4		CS5	CS5	

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Traffic light indicator - negative				ŋ			ŋ			ტ			ტ			ŋ			ŋ			ŋ			깥			ď			Œ
Traffic Light Indicator - positive				Ŋ			Ŋ			ŋ			ŋ			Ŋ			ĸ			ŋ			ტ			O			Ŋ
Reset total	0003			75			-25			-21			-360			-109			2,603			32			-2,146			-27,813			144
Virements not deemed to be policy changes	£000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0 0	0
Virements already approved by council	£000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0 0	0
Total virements	£000			75			-25			-21			-360			-109			2,603			32			-2,146			-27,813			144
Cumulative Total of Permanent Virements Approved and Requested	£000	75	0	75	0	-25	-25	229	-250	-21	-19	11	8-	4,826	-4,702	124	4,344	-1,347	2,997	899	-671	-3	19,477	-21,666	-2,189	184	-26,918	-26,734		-53	-53
Permanent Cumulative Virements Total of Requested Permanent this Report Virements Approved and Requested	0003	0	0	0	0	0	0	0	0	0	0	0	0	4,826	-4,702	124	4,344	-1,347	2,997	899	-671	6-	19,477	-21,666	-2,189	96	-26,793	-26,698		0 0	0
Permanent Virements Approved in Last neport (not on SAP)	£000	0	0	0		-25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0 0	0
Total Permanent Virements Previously Approved (on SAP)	£000	15	0	75	-25	0	-25	229	-250	-21	-19	11	8-	0	0	0	0	0	0	0	0	0	0	0	0	88	-125	-36		-53	-53
Cumulative Total of Temporary Virements Approved and Requested	£000	0	0	0	0	0	0	0	0	0	-409	22	-352	-233	0	-233	-422	28	-394	35	0	35	43	0	43	-1,164	82	-1,079		197	197
Temporary Virements Requested this Report	£000	0	0	0	0	0	0	0	0	0	0	0	0	-233	0	-233	-422	28	-394	35	0	35	43	0	43	922-	4	-732		0 0	0
Temporary Virements Approved in Last Report (not on SAP)	£000	0	0	0	0	0	0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0 0	
Total Temporary Virements Previously Approved (on SAP)	£000	0	0	0	0	0	0	0	0	0	-409	22	-352	0	0	0	0	0	0	0	0	0	0	0	0	-388	41	-347		197	197
		Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Core	Expenditure	Net
Budget Book Ref		CS6.1.1	CS6.1.1		CS6.1.2	CS6.1.2		CS6.1.3	CSEC :3	a	C <b>60</b> 1.4	CS 1.4	7	9. <b>7%</b> 50	CS6.1.6		CS6.1.7	CS6.1.7		CS6.1.8	CS6.1.8		CS6.1.9	CS6.1.9		Total	CS&SS		rate	CC1.1	- - - -

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Traffic light indicator - negative			ŋ			ტ		(	ŋ		Ů			ഗ			ŋ			ŋ			Ŋ			Ŋ			ტ
Traffic Light Indicator - positive			ď			ტ		(	ŋ		ŋ			ŋ			ŋ			Ŋ			⋖			Ŋ			ტ
Reset	£000		2,115			202			-329		-154			202			-116			-48			436			30			-199
Virements not deemed to be policy changes	£000	0 0	0	0	0	0	0	0	0	0 0	0	0	0	0	0	0	0	0	0	0	-562	0	-562	0	0	0	0	0	0
Virements already approved by council	£000	0 0	0	0	0	0	0	0	0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total virements	£000		2,115		1	205		C	-329		-154			202			-116			-48			-126			30			-199
Cumulative Total of Permanent Virements Approved Approved and	£000	-19,508	2,158	159	0	159	203	0	203	-212	-212	168	0	168	-126	0	-126	-73	0	-73	-132	0	-132	0	0	0	-199	0	-199
Permanent Virements Requested this Report	£000	-19,477	2,189	0	0	0	0	0	0	-430	-430	0	0	0	0	0	0	0	0	0	430	0	430	0	0	0	0	0	0
Permanent Virements Approved in Last Report (not on SAP)	£000	0	0	159	0	159	16	0	16	218	218	168	0	168	-126	0	-126	-73	0	-73	-562	0	-562	0	0	0	-12	0	-12
Total Permanent Virements Previously Approved (on SAP)	£000	-31	-31	0	0	0	187	0	18/	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-187	0	-187
Cumulative Total of Temporary Virements Approved and Requested	£000	-43	-43	0	46	46	0	-532	-532	28 0	28	0	34	34	0	10	10	0	25	25	0	9	9	0	30	30	0	0	0
Temporary Virements Requested this Report	£000	-43	-43	0	46	46	0	-532	-532	28	58	0	34	34	0	10	10	0	25	25	0	9	9	0	30	30	0	0	0
Temporary Virements Approved in Last Report (not on SAP)	£000	0	0	0	0	0	0	0	0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Temporary Virements Previously Approved (on SAP)	£000	0	0	0	0	0	0	0	0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Expenditure	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net
Budget Book Ref		CC2.1	i i	CC2.1.1	CC2.1.1		CC <b>2U</b> .2	C <b>6</b>	ge	CC 1.3	8	CC2.1.4	CC2.1.4		CC2.1.5	CC2.1.5		CC2.1.6	CC2.1.6		CC2.1.7	CC2.1.7		CC2.1.9	CC2.1.9		CC2.1.10	CC2.1.10	

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Traffic light indicator - negative			(	<u>ග</u>		O			ტ			ტ			ŋ			ŋ			ŋ			ტ			ŋ			Ŋ
Traffic Light Indicator - positive			(	<u>ග</u>		O			ტ			Ŋ			ŋ			ŋ			ŋ			ტ			ŋ			O
Reset	£000			196		268			-73			-53			-64			40			9			28			234			0
Virements not deemed to be policy changes	£000	Õ	0	0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-2,000	0	-2.000
Virements already approved by council	£000	Õ	0	0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total virements	£000			196		268			-73			-53			-64			40			65			28			234			-2,000
Cumulative Total of Permanent Virements Approved and Requested	€000	196	0	196	192	192	-157	0	-157	-271	0	-271	-64	0	-64	0	0	0	65	0	65	28	0	28	0	234	234	-2,000	0	-2,000
Permanent Cumulative Virements Total of Requested Permanent this Report Virements Approved and Requested	£000	0	0	0	0 0	0	0	0	0	4-	0	<b>7</b> -	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Permanent Virements Approved in Last Report (not on SAP)	£000	196	0	196	192	192	-174	0	-174	-199	0	-199	-62	0	-62	0	0	0	0	0	0	29	0	29	0	234	234	0	0	0
Total Permanent Virements Previously Approved (on SAP)	£000	0	0	0	0 0	0	17	0	17	89-	0	89-	-2	0	-2	0	0	0	99	0	9	-1	0	-1	0	0	0	-2,000	0	-2,000
Total any ts and ed		0	0	0	0 2	9/	8	0	84	-29	247	218	0	0	0	40	0	40	0	0	0	0	0	0	0	0	0	0	0	0
Cumulative Total of Temporary Virements Approved and Requested	£000																													
Temporary Virements Requested this Report	£000	0	0	0	0	9/	0	0	0	0	247	247	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Temporary Virements Approved in Last Report (not on SAP)	£000	0	0	0	0 0	0	84	0	84	0	0	0	0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0
Total Temporary Virements Previously Approved (on SAP)	£000	0	0	0	0 0	0	0	0	0	-29	0	-29	0	0	0	40	0	40	0	0	0	0	0	0	0	0	0	0	0	0
		Expenditure	Income	Net	Expenditure	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net
Budget Book Ref		CC2.1.11	CC2.1.11		CC2.1.12	202:1:12	CC2.1.13	CC4 13	a	C <b>G</b>	C <b>@</b> 1.14	7	<b>(2)</b>	CC2.2		CC2.3	CC2.3		CC2.4	CC2.4		CC2.5	CC2.5		CC2.6	CC2.6		CC2.7	CC2.7	

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Traffic light indicator - negative				Ŋ			<b>9</b>			Ŋ			Ŋ			ድ			ტ			ŋ			ტ			ტ			ტ
Traffic Light Indicator- positive				Ŋ			9			Ŋ			Ŋ			Ŋ			ტ			9			Ŋ			Ŋ			G
Reset total	£000			62			6-			7			226			-2,587			17			-74			9/			-35			9
Virements not deemed to be policy changes	£000	0	0	0	0	0	0	0	0	0	0	0	0	2,590	28	2,618	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Virements already approved by council	€000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total virements	£000			62			6-			-			226			31			17			-74			92			-35			9
Cumulative Total of Permanent Virements Approved and Requested	£000	-263	325	62	6-	0	6-	-1	0	-1	-3	0	-3	-1,318	1,347	29	19	0	19	-74	0	-74	92	0	92	-671	671	0	ဇှ	0	ဇှ
Permanent Cumulative Virements Total of Requested Permanent this Report Virements Approved and Requested	£000	0		0	0		0	0		0	0	0	0		1,347	-2,981	0	0	0	0	0	0	0	0	0	899-	671	8	0		0
Permanent Virements Approved in Last Report (not on SAP)	£000	-263	325	62	0	0	0	0		0	0	0	0	18	0	198	0	0	0		0	0		0	0		0	0	0	0	0
Total Permanent Virements Previously Approved (on SAP)	£000	0	0	0	6-	0	6-	1-	0	1-	6-	0	-3	2,812	0	2,812	19	0	19	-74	0	-74	9/	0	92	6-	0	6-	6-	0	6-
Cumulative Total of Temporary Virements Approved and Requested	£000	0	0	0	0	0	0	0	0	0	229	0	229	2	0	2	-2	0	-2	0	0	0	0	0	0	-35	0	-35	6	0	6
Temporary Virements Requested this Report	£000	0	0	0	0	0	0	0	0	0	0	0	0	422	-28	394	0	0	0	0	0	0	0	0	0	-35	0	-35	0	0	0
Temporary Virements Approved in Last Report (not on SAP)	£000	0	0	0	0	0	0	0	0	0	0	0	0	-420	28	-392	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Temporary Virements Previously Approved (on SAP)	£000	0	0	0	0	0	0	0	0	0	229	0	229	Ō	0	0	-2	0	-2	0	0	0	0	0	0	0	0	0	6	0	6
		Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net
Budget Book Ref		CC2.8	CC2.8		CC3.1	CC3.1		<b>7</b>	C <b>Q</b> 2		C <b>&amp;</b> \$3	<b>8</b> 000		CC3.4	CC3.4		CC3.5	CC3.5		CC4.1	CC4.1		CC4.2	CC4.2		CC4.3	CC4.3		CC4.4	CC4.4	

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Traffic Light Indicator - positive			(	ŋ		α.			Ŋ			ŋ		O			Ŋ			Ŋ			Ŋ			Ŋ			ഗ
Reset	£000		•	φ.		505			1-			99-		-125			125			51			41			9-			ç
Virements not deemed to be policy changes	0003	0 0	0	0	0 0	0	0	0	0	0	0	0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Virements already approved by council	0003	0 0	0	0	0 0	0	0	0	0	0	0	0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total virements	£000		C	φ		502			<u>-</u>			99-		-125			125			51			41			9-			2
Cumulative Total of Permanent Virements Approved and Requested	£000	φο	0	Δ (	1,593	505	-	0	7-	-80	0	-80	-125	-125	125	0	125	42	0	42	0	0	0	7	0	-1	7	0	7
Permanent Cumulative Virements Total of Requested Permanent this Report Virements Approved and Requested	£000	0 0			1,5/1			0	0	0		0	-125	-12			125	0		0			0	0		0	0		0
Permanent Virements Approved in Last Report (not on SAP)	£000	0			0			0	0	0	0	0	0			0	0	0		0	0	0	0	0	0	0	0	0	0
Total Permanent Virements Previously Approved (on SAP)	£000	φ 0	0	φ	0 0	22	<u>-</u> -	0	1-	-80	0	-80	0 0	0	0	0	0	42	0	42	0	0	0	1-	0	1-	۲-	0	-
Cumulative Total of Temporary Virements Approved and Requested	£000	0 0	0	0	0 0	0	0	0	0	14	0	14	0 0	0	0	0	0	6	0	6	41	0	41	-5	0	-5	4-	0	4
Temporary Virements Requested this Report	£000	0 0	0	0	0 0	0	0	0	0	0	0	0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Temporary Virements Approved in Last Report (not on SAP)	£000	0 0			0	0			0		0	0	0 0			0	0		0	0		0	0		0	0	0		0
Total Temporary Virements Previously Approved (on SAP)	£000	0 0	0	0	0	0	0	0	0	14	0	14	0 C	0	0	0	0	6	0	6	41	0	41	9-	0	9-	4-	0	4-
		Expenditure	Income	Net	Expenditure	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net
Budget Book Ref		CC5.1	CC5.1	0	CC5.2 CC5.2		CC5.6	<b>1</b> 1	a	<u>୍</u> ଷ	C(60)	8	200 200 200 200	1:000	CC6.3	CC6.3		CC7.1	CC7.1		CC7.2	CC7.2		CC7.3	CC7.3		CC7.4	CC7.4	_

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Traffic light indicator - negative				ტ			Ŋ			ፚ												
Traffic Light Indicator- positive				9			Ŋ			Ŋ												
Reset total	£000			364			9-			699-			247			6,978						
Virements not deemed to be policy changes	£000	0	0	0	0	0	0	0	0	0	290	28	618	-11,257	3,214	-8,043						
Virements already approved by council	£000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0						
Total virements	£000			364			9-			699-	-22,290	23,155	865	2,027	-4,237	-2,210						
Cumulative Total of Permanent Virements Approved and Requested	£000	195	0	195	-2	0	-2	0	0	0	-22,297	23,155	858	-1,924	8	-1,916						
Permanent Virements Requested this Report	£000	200		200		0	0	0	0	0	-22,706	22,596	-110	-329		0				ტ	4	깥
	£000		0	0		0	0		0	0	-295	559	264		-13	0					Council approv	approval
Total Permanent Virements Previously Approved (on SAP)	£000	-5	0	-5	9-	0	9-	0	0	0	704	0	704	-1,608	-308	-1,916	294	1,916	0			
Cumulative Total of Temporary Virements Approved and Requested	£000	169	0	169	0	0	0	699-	0	699-	7	0	7	3,951	-4,245	-294	Strategic	Measures	Net	ow £400,000	Cumulative virements (permanent and temporary) above £400,000 - close to requiring	Cumulative virements (permanent and temporary) above £500,000 - requires Council
Temporary Virements Requested this Report	£000	0	0	0	0	0	0	0	0	0	344	-28	316	0	0	0				mporary) belo	mporary) abc	mporary) abc
Temporary Temporary Virements Virements Approved in Requested Last Report (not on SAP)	£000	0	0	0	0	0	0	0	0	0	-336	28	-308	28	-58	0				anent and te	anent and te	anent and te
Total Temporary Virements Previously Approved (on SAP)	£000	169	0	169	0	0	0	699-	0	699-	7	0	1-	3,893	-4,187	-294				rements (perm	rements (perm	rements (perm
		Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net		KEY TO TRAFFIC LIGHTS		Cumulative virements (permanent and temporary) below £400,000	Cumulative vir	Cumulative vir
Budget Book Ref		CC8.1	CC8.1		CC8.2	CC8.2		<b>D</b> 20	<b>3</b>	ge	Э	To@00CC	2	Total	Directorate	Virements		KEY TO TR,		Cumulative	Permanent	Virements

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#### Supplementary Estimates

Repayable/ Non- repayable	Non repayable Non repayable		Non repayable Non repayable				Non-repayable				Non repayable	Non repayable	Non repayable	Non repayable	Non repayable	Non repayable	Non repayable	Non-repayable	Non-repayable		
0003	70	141	21	-49	92		119	119			-71	99	421	170	20	125	10	2 4	205	1179	1,179
Details	Replace reduction in Contactpoint grant Full reduction in Play Pathfinder grant not passed on to service area	TOTAL SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED	Pay Arrears : Replacement funding for Contactpoint Grant not required	TOTAL SUPPLEMENTARY ESTIMATES ACTIONED THIS REPORT	TOTAL SUPPLEMENTARY ESTIMATES ANNEX 1 (Col 6)		2 legal cases costing over £25,000	TOTAL SUPPLEMENTARY ESTIMATES THIS REPORT		ON AND MONTH END	Reverse reduction in Play Pathfinder grant	PRG Allocations	PRG Allocations	Performance Reward Grant - Telehealth			Darformanna Daward Grant - Panyelina Taraate (OWD)	Defermance Demond Creat   Townsorthan Communities	Performance Reward Grant - World Class Economy		
Service Area	SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED Business Improvement Play and Participation		SUPPLEMENTARY ESTIMATES ACTIONED THIS REPORT Psychological Service Business Improvement			SUPPLEMENTARY ESTIMATES REQUESTED THIS REPORT	Legal Services			SUPPLEMENTARY ESTIMATES PREVIOUSLY APPROVED BUT NOT ACTIONED DUE TO TIMING OF DECISION AND MONTH END	Play and Participation	Residential	Youth Offending Service	One Off Funded Projects	Safer Communities - (5) Community safety partnerships	Grant pot for Voluntary & Community Groups	LAA Management Wasta Managamant	Forman Cratic Diaming 9 Climate Change	Contourly, Spatial Farining & Cliniate Criange Oxfordshire Economic Partnership		
Budget Book Ref	CYPF4-4 CYPF4-8		CYPF1-31 CYPF4-4				CC5.1			<b>TES PREVI</b>	CYPF4-8	CYPF2-2	CYPF1-42	SC2_11	CS3	CC6.2	CC7.1	LL2.4	EE2.3.1		
Cabinet Date   Budget Book   Service Area Ref	Jul-10 Jul-10		Sep-10 Sep-10				Sep-10		MU	TARY ESTIMA	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10	Oct-10				
Report Paragraph Reference						Pa	ge	8:	S MEMORANDUM	SUPPLEMEN						7		0	၈၈		

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Procession of the control of the c																																					
Comparison   Communication   Provincial Provincial   Communication   Provincial Provincial   Communication   Provincial	Balance that can be carried forward (subject to approval from grant	£.000	•	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Children, Young People & Families   Children   Child	Expenditure to 31 March 2010	£.000	1	337,268	37,434	18,231	14,8/1	14,587	1,654	241	238	364	1,129	326	389	0	009	346	11	38	15	145	55	66	2,062	329	905	322	124	36	96	28,796	20	175	118	7	26
Children, Young People & Families   Former   Control Periods   Caralty   C	%Remaining	£.000	1	20%	%09	20%	%09	20%	%09	%E9	23%	%09	31%	71%	%09	%0	%09	20%	20%	20%	%0	%0	%0	%0	29%	%09	%09	20%	%09	%09	44%	%09	%09	100%	%09	20%	20%
Children, Young People & Families   Children   Children, Young People & Families   Children   Childr	Balance Remaining	£.000							827	152	125	182	320	233	195	0	300	173	9	19	0	0	0	0	591	165	451	161	62	18			25			4	13
Unused Grant   Grant Income carried   Grant   Income carried   Grant   Current   Valuation   Current   Valuation   Current   Current   Valuation   Continuo   Current   Valuation   Current   Valuation   Continuo   Current   Valuation   Current   Valuation   Continuo   Current   Valuation   Continuo   Current   Valuation   Continuo   Current   Valuation   Va	Grant Expenditure to Date	7.000		168,634	18,/1/	9,116	7,436	7,294	827	88	113	182	779	93	195	0	300	173	9	19	15	145	55	66	1,471	165	451	161	62	18	54	14,398	25	0	29	4	13
Unused Carried   Carried Carrier   Carried Carrier   Carried Carrier   Car	Current Variation to Grant Income per budget book	7.000 1.300		3,892	10,312	35	26	-26,740	09	က (	86	17	0	80	-40	-15	009	346	-	38	0	0	-95	0	25	0	0	0	32	69-	96-	0	20	175	118	7	26
Children Young People & Families   Children Young People & Family Intervention project   Children Young People & Learning Agency - Apprentice FUND   Children Young Children Pathership Agency - Apprentice FUND   Children Young Children Pathership Agency - Apprentice FUND   Children Young People's Learning Agency - Apprentice FUND   C	Current Grant Amount Revised Estimate	£.000	I				14,8/1	14,587	1,654	241	238	364	1,129	326	389			(1)			15	145	22	66	2,062	329	905	322	124	36	96	28,796	20	175	118	7	26
Universe Grant   Contact Process	New Grants/ Changes to Existing Grants this MMR	7.000 7.000				35	I	-27,070	09								009	346	7	38																	
Children, Young People & Families  F Condidated Schools Grant (DSG)  E Sundadated Schools Grant Grant  E Vouth Opportunity Fund  F Vouth Opportunity Fund  F Vouth Opportunity Fund  F Vouth Opportunity Fund Grant  I 419 Incap Delie Grant  Diploma Formula Grant  I 419 Incap Delie School and Access Coordinator  Cordrashire PCT Partnership Funding (Youth)  F Inames Valley Police (Youth)  F Incherochoe Young Offendera Institution (Youth)  F Incherochoe Young Delie E Learning Agency - Apprentice FUND  Young People's Learning Agency - Apprenti	Previously Reported	£.000																																175			
Children, Young People & Families  E Dedicated Schools Grant (DSC)  Standards Fund  Standards Fund  Standards Fund  Consequence  C Asylum Seekers  F Charming & Skills Council  Asylum Seekers  F Couth Justice Board  Couth Justice Board  F Couth Justice Board  F Couth Justice Board  C Leaving Care, Unaccompanied Asylum Seekers  Diplomae Development Fund  Diplomae Development Fund  Diplomae Development Fund  Diplomae Powelopment Fund  Diplomae Formula Grant  14-19 Local Delivery Support Grant  14-19 Local Delivery Support Grant  14-19 Transport and Access Coordinator  Oxfordshire PCT Partnership Funding (Youth)  F Thames Valley Police (Youth)  F Huntercombe Young Offenders Institution (Youth)  F Maring High for Disabled Children  Coxfordshire Education Business Partnership  School Workforce  School Support Staff Training and Qualifications  F Young People's Learning Agency - Apprentice FUND  Learning through Landscapes  Internal Projects  Internal Proj	Grant Income per Budget Book Original Estimate	£000		333,376	27,122	18,196	14,845	41,327	1,604	238	140	347	1,129	246	429	15	0	0	0	0	15	145	150	66	2,037	329	905	322	92	105	192	28,796	0	0			
Notification	Unused Grant Income carried forward from 2009/10	£000		1,417	5,569	G	26	330		က	180	17																		36					118	7	26
		:														Diploma Development Fund	Diploma Formula Grant	14-19 Local Delivery Support Grant	14-19 Prospectus and CAP						_	_	Disabled Childrens Access to Childcare - Pathfinder	Oxfordshire Education Business Partnership	School Workforce	School Support Staff Training and Qualifications	_			Young People's Learning Agency - Apprentice FUND	Learning through Landscapes	Internal Projects	International Development Awareness
Ringfenced $\text{ccc} \text{ccc} \text{ccc} \text{ccc} \text{ccc} \text{cccc} \text{cccc} \text{cccc} \text{cccc} \text{cccc} \text{ccccc} \text{cccccc} \text{cccccc} \text{cccccc} \text{cccccc} \text{cccccc} \text{cccccc} \text{ccccccc} \text{ccccccc} \text{cccccccc} \text{cccccccc} \text{ccccccccc} cccccccccc$	Notification		ı	т (	ב ו	Τ (	ب ا	Д (	<u>၂</u>	щ	т	ш	ш	P C	РС						ш	ш	ш	ш	ш	ш					ш	۵	Ф				
	Ringfenced		ı	צ נ	۲ ۱	צ נ	<b>Y</b> ;	So	Y	P	a	$\mathfrak{G}$	€	<u>~</u> {	<b>3</b> ∠	4					ď	ď	~	ď	ď	ď					ď	OS	SO				

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Balance that can be carried forward (subject to approval from grant body)	7 000				0		0	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0		0			0
Forecast Expenditure to 31 March 2010	7 000		107	28	11	289	11	15		284	3,873	3,443	0	299	77	276	47	9	184	293	88	837	16		308	25		193
% Remaining	7 000		%09	%09	20%	%09	20%	%09		34%	20%	78%	%0	20%	49%	62%	49%	%0	%62	%29	23%	20%	%09		20%	100%	i i	20%
Balance Remaining	0007		54	4	9	145	9	80		97	1,936	2,677	0	333	38	170	23	0	145	195	20	418	80		154	25	(	96
Grant Expenditure to Date	0007		54	14	9	145	9	80		187	1,937	266	0	334	39	106	24	9	39	86	99	419	80		154	0	1	6
Current Variation to Grant Income per budget book	2000		107	28	11	289	11	15		97	221	1,148	5	0	2	0	0	9	-29	108	49	837	16		73	25	1	77
Current Grant Amount Revised Estimate	7 000		107	28	11	289	11	15		284	3,873	3,443	0	299	77	276	47	9	184	293	88	837	16		308	25		193
New Grants/ Changes to Existing Grants this MMR	7 000							15											-102		33				73	25		
Reported From From From From From From From From	0007												5					9									1	17
Grant Income per Budget Book Original Estimate	7000									187	3,652	2,295	-5	299	72	276	47	12	213	185	39	0	0		235			116
Unused Grant Income carried forward from 2009/10	0007		107	28	1	289	11			97	221	1,148			2				73	108	16	837	16				Š	09
		Children, Young People & Families (cont)	Hamessing Technology Grant	Oxfordshire Safeguarding Childrens Board	DCSF - National College for Leadership of Schools	DCSF - MTFC-P	Targeted Mental Health in Schools	Children & Young People Grant - Pension Top-Up	Society O When was 9   cies o	AIDS & HIV Training	Learning & Skills Council - Adult Education	Social Care Reform Grant	General Registrars Office	Standards Fund (Music Service)	Standards Fund (Adult Learning)	Workstep	LD Campus Closure	Information Advice Guidance	Adult Stroke Services	Minor Repairs and Adaptions	National Dementia Strategy	Supporting People	Development of Performance Indicators	Environment & Economy	Countryside Agency	Preliminary Flood Risk Assessment work	Community Safety & Shared Services	New Burdens Grant
Notification	1									П	۵				۵		ш	O	ш	ш	ш	ш	ш		РС		(	Д.
Ringfenced										P	a	g	<b>3</b>	8	<b>5</b> ∠	OS	2	$\supset$	М.	~	œ	œ	ď		08	OS	ſ	<u>~</u>

September Financial Monitoring Report CABINET - 16 November 2010 Specific Grants Monitoring 2010/11

												Singfenced	ž
0	472,233	%09	236,504	235,729	-7,956	472,233	-25,591	6,833	480,189	10,802	TOTAL SPECIFIC GRANTS		
0	71	27%	19	52	71	71		25		46	Corporate Core MKOB Improvement Grant		
body) £'000	£,000	£,000	£'000	£'000	£,000	£'000	£'000	£'000	£000	£000			
from grant					book								
approval					budget		MMR						
(subject to					per	Estimate	Grants this						1
forward	2010				Income	Revised	Existing		Estimate	2009/10			Je C
carried	to 31 March			to Date	to Grant	Amount	Changes to		300k	forward from			en
can be	Expenditure	Remaining	Remaining	Expenditure	Variation	Grant	Grants/	Reported	per Budget	Income carried		otifi	ngf
 Balance that	Forecast	%	Balance	Grant	Current	Current	New	Previously	Jnused Grant   Grant Income	Unused Grant			ΚII

Ringfenced Un-ringfenced Outside Aggregate External Finance therefore R/U not applicable. Assume conditions attached therefore ringfenced

Provisional Notification Received Final Notification Received Claim Required

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September Financial Monitoring Report CABINET - 16 November 2010

CHANGES TO SPECIFIC GRANTS FOR CABINET TO NOTE

	) -	2				Expenditure	liture	Income	me
Cabinet Date	Ringfenced	Notification	Book Ref	Service Area	Details	From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
Jun-10	ď	Щ	CYPF1-42	Children, Young People & Families Youth Offending Team	Think Family grant increased following successul bids in		80		-80
Jun-10	ď	ш	CYPF1-42	CYPF1-42 Youth Offending Team F	relation to women Offenders & Housing Challenge Fund FIP funding increased following succesful bids in relation to		175		-175
Jun-10	⊃	Щ	CYPF1-23	CYPF1-23 Services for Disabled	nousing Challenge Fund rounds T& Z Additional grant funding for Aiming High for Disabled Children - Short Break Services		25		-25
<b>Bage</b>	⊃	ш	CYPF3-22 CYPF4-4 CYPF4-8	Oxfordshire Education Business Partnershi Development Fund not received Business Improvement Reduction in Contactpoint grant Play and Participation	Development Fund not received Reduction in Play Pathfinder grant	-15 -70 -96		15 70 96	
87° 87° 88° 88° 88° 88° 88° 88° 88° 88°			CYPF5-2 CYPF4-5	Devolved Schools Costs Human Resources & Children's Workforce	NB: reduction in expenditure may be taken from an alternative service area. Final DSG allocation Final notification of School Workforce		2,475		-2,475
Sep-10			CYPF4-5	CYPF4-5 Human Resources & Children's Workforce School	School Support Staff Training & Qualifications (Flying Colours)	-105		105	
Oct-10			CYPF1-42	CYPF1-42 Youth Offending Team	grant ceasing . Huntercombe YOI has been reclassified as an adult facility. Therefore the grant from Huntercombe ceased w.e.f. 31/7/10	-95		95	
Oct-10			CYPF4-4	Business Improvement (	Original reduction to Contactpoint grant was incorrectly calculated by CF	-12		12	
Oct-10		Ф	CYPF3-32	Educational Achievement & Service Monitor	Further grant notification		639		-639
Oct-10		<u>а</u> а і		Improvement	Further grant notification		23 3,970		-23 -3,970
Oct-10		<u>_</u>	CYPF2-31	EL&C Countywide	Notification of actual grant value	-234		234	

September Financial Monitoring Report CABINET - 16 November 2010

# CHANGES TO SPECIFIC GRANTS FOR CABINET TO NOTE

me	To/	Increase	<u>-</u>	€000				-165	-121	-59		009-	-346	-11	-38	-20	-39		-20		-15			-5		-33	
Income	From /	Decrease	+	£000														4		40		27,070			102		9
diture	To/	Increase	( <del>+</del> )	£000				165	121	29		009	346	1	38	20	39		20		15			2		33	
Expenditure	From /	Decrease	<u>-</u>	£000														4-		-40		-27,070			-102		9
	Details							New KS4 Foundation Learning Grant - Standards Fund	National Challenge - Standards Fund	Aimhigher - Standards Fund		Diploma Formula Grant	14-19 Local Delivery Support Grant	14-19 Prospectus and CAP	14-19 Transport and Access Coordinator	Young People's Learning Agency - Apprentice Fund	School Standards	School Standards	UASC's Under 18's grant	UASC's Post 18 grant	Children & Young People - Top-Up	YPLA function ceased		Grant has now ceased.	Stroke Grant carry forward budget adjustment	Additional dementia grant allocation received	Information Advice Guidance Grant will cease in August.
	Service Area					Children, Young People & Families	(cont)	Secondary School Improvement	RAS Management		Learning	Secondary School Improvement	CYPF3-35 Secondary School Improvement	Secondary School Improvement	CYPF3-35 Secondary School Improvement	Secondary School Improvement	Delegated Budgets	Alternative Education	CYPF2-24 Children Looked After	Children Looked After	14-19 Team	14-19 Team	Social & Community Services	Registration	One Off Funding Projects	Dementia	Employment Service
	Budget	<b>Book Ref</b>						<b>CYPF3-35</b>	CYPF3-1	CYPF3-34		<b>CYPF3-35</b>	<b>CYPF3-35</b>	CYPF3-35	<b>CYPF3-35</b>	CYPF3-35	CYPF5-1	CYPF1-33	<b>CYPF2-24</b>	<b>CYPF2-24</b>	CYPF3-4	CYPF3-4		SC1_6	SC2_1i	SC2_1i	SC2 1D
	No	otifi	cat	ior	1			Щ	Щ	ш		Щ	Щ	Щ	Щ	ட	ட	ட	ပ	ပ	ပ	ပ		ш	ш	ш	
	Rii	ngf	en	cec	t							ď	ď	ď	ď	ď	ď	ď	ď	ď	ď	ď		ď			
	Cabinet	Date						Nov-10	Nov-10	Nov-10		<b>Mgv-1</b> 0	<b>S</b> 0v-10	<b>G</b> 1- 1- 1- 1- 1- 1- 1- 1- 1- 1- 1- 1- 1-	Nov-10	<b>35</b>	Nov-10	Nov-10	Nov-10	Nov-10	Nov-10	Nov-10		Jun-10			

September Financial Monitoring Report CABINET - 16 November 2010

# CHANGES TO SPECIFIC GRANTS FOR CABINET TO NOTE

New Burdens Grant - will be £140k
New Burdens Grant - will be £133k
Countryside Agency
Preliminary Flood Risk Assessment work
- CHANGES TO SPECIFIC GRANTS

Refered R

Ringfenced Un-ringfenced Outside Aggregate External Finance therefore R/U not applicable. Assume conditions attached therefore ringfenced

Provisional Notification Received Final Notification Received Claim Required

Notification OS

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September Financial Monitoring Report CABINET - 16 November 2010 Area Based Grant Monitoring 2010/11

Grant Previously New Revised Agreed Revised Difference Reported Grants/ Grant Spend in Spend in Per Changes Allocation Spend by this Area Book Grants Govt.  Estimate to existing as per Council on Grants Govt.  SaAP	000,3 000,3 000,3 000,3 000,3 000,3 000,3	822	481	869 -208 661 -25 844 18	200,0 201 240,0 211,0 310	187 -28 159 -20 187	element 1,835 -440 1,395 -160 1,675	-157 498 -320 335 -	289	-29 91 -50 70	-9 28 -6 31	188 -45 143 188	ding 122 -40 120	364 -400 59	13 39 -50 2	183 -44 139 183	-64 203 267	-77 243 320	160 -38 122 -25 135	-96 307 403	-14 44 58	22	34 44		49 64
Previously Reported	3,000	778		' -	1			1		•				'								7 -2			
-	$\dashv$	778	481	9 542	302	159	1,395	498	N	91	28	143	122	364	39	139	203	243	122	307	44	2	34	302	49
		778		٣	Ď.		Ψ.									183	267	320		403	28	7	44	404	64
Difference	€,000	0	0	183	Г	28		'	62			45		Ϋ́				77	13	96	14	2	10		15
Grant Ball Expenditure Rem to Date	000,3	0	351	240	160	20	838	168	145	35	20	94	09	30	_	92	134	160	34	202	29	4	22	202	32
Balance % Remaining Remaining	£,000 £,000	778 100%		604 91%		137 86%	838 60%						60 49%								29 66%		22 65%		32 65%
Forecast Expenditure to 31 March 2011	€,000			3 058					289				120			183				4		2 2	44	404	64

September Financial Monitoring Report CABINET - 16 November 2010 Area Based Grant Monitoring 2010/11

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Forecast Expenditure to 31 March 2011	£'000			_		50% 2,693		0 %(	20% 368	0% 223	46% 16,167	0 %0		50% 1,676			32% 545	20%		81% 652	0 %0	50% 1,356			0 %0	52% 40.310
% Remaining	£,000							0				)   									0			<u></u>	) c	
Balance Remaining	£,000		Ψ.			1,346					7,367	)				873		33		3 489		8 678		0	0	20,703
Grant Expenditure to Date	£,000		262	648	137	1347		0	184	112	8800	0		838	Ä	873	273	33		163	0	678				19,607
Difference	£,000					0		0			0	0			-25		-296	0			-105	0			-11	
Revised Spend in this Area	£,000		1,922	1,296	273	2,693			368	223	16,167	0		1,676		Ψ.	545	65		652	0	1,356		0	0	40.310
Agreed Change to Spend by Council on 27 July	£,000							-320							-47		009-				-138				-12	-2.991
Revised Grant Allocation as per Govt. Announce ments	£,000		1,922	1,296	273	2,693		0	368	223	16,167	0		1,676	20	1,746	841	65		601	105	1,356			11	39.780
New Grants/ Changes to Existing Grants this MMR no yet on SAP	£,000																							22		91
Previously Reported	£'000							-320				-2,481			-22		-304				-33					-5.967
Grant Income per Budget Book Original Estimate	£000		1,922	1,296	273	2,693		320	368	223	16,167	2,481		1,676	92	1,746	1,145	65		652	138	1,356			12	45.656
Directorate		Social & Community Services		F Mental Health Grant		F Preserved Rights	Social & Community Services (cont)		F Learning Disabilities Development Fund	F Local Involvement Networks		Personal Care at Home	Environment & Economy		F School Travel Advisers Grant	F Detrunking of Non-Core Routes	F Road Safety Partnerships	Economic Assessment Duty	Community Safety & Shared Services	F Stronger Safer Communities Fund	F Children's Social Care Workforce		Corporate Core		F Community Call for Action/Overview Scrutiny Committee	Total Area Based Grants
Notification  Ringfenced		_			П	П П			П		П				⊐		П	$\dashv$	_	П	П	J			U	$\vdash$
Ringfenced			_	_		ر		$\dashv$	⊃ <b>P</b> :		<u>J</u>	_	9	ر <del>1</del>	_	_	_			ر	ر	ر			ر	L

Ringfenced Un-ringfenced Outside Aggregate External Finance therefore R/U not applicable. Assume conditions attached therefore ringfenced

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Provisional Notification Received Final Notification Received Claim Required

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September Financial Monitoring Report CABINET - 16 November 2010 Earmarked Reserves Forecast

		Commentary																							
Change in	closing	balance forecast	£000		0	0	0	0	0	0	0	0	0	0	0	0	0	-627	0	0	0	15	0	65	-547
August 2010	Forecast	Balance at 31 March 2011	£000		8,050	4,099	1,163	13,312	-1,168	12,144	-24	974	265	410	3,784	-3,442	0	627	8	75	0	75	16	82	14,994
	Forecast	Balance at 31 March 2011	€000		8,050	4,099	1,163	13,312	-1,168	12,144	-24	974	265	410	3,784	-3,442	0	0	80	75	0	06	16	147	14,447
2010/11	ovement	Contributions to Reserve	€000					0		0								585				15		147	747
201	Forecast Movement	Contributions from Reserve	€000					0		0								-627							-627
	Balance at	1 April 2010	€000		8,050	4,099	1,163	13,312	-1,168	12,144	-24	974	265	410	3,784	-3,442	0	42	80	75	0	75	16	0	14,327
				Children Young People & Families Schools	Primary	Secondary	Special	Sub-total schools' revenue reserves	School Loans	Total schools' reserves	Sepols Contingency	Sopols Partnerships	Schools Insurance	Your Management Committee	Supply Cover	Maternity Leave	CYPF General Reserve	Building Schools for the Future	Oxfordshire Rural Childrens Centres	Safeguarding Board	Children & Families Reserve	Youth Support Service - computer system	Residential Centres	Youth Offending Service	Directorate Total

September Financial Monitoring Report CABINET - 16 November 2010 Earmarked Reserves Forecast

		Commentary																								Known drawdown in MTFP						
25000	closing	balance forecast	£000						0 0	0 0	)			0	0								0	0	0	0	0	0	0	0	0	0
A 2010	Forecast	Balance at 31 March 2011	€000	087	155	859	107	25	0 0			64	48	273	1,711		,	17	09	123	18	13	167	250	88	777	998	2,132	0	61	0	4,573
	Forecast	Balance at 31 March 2011	€000	180	155	829	107	25	0 0	0 0	·	64	48	273	1,711		!	17	09	123	18	13	167	250	88	777	998	2,132	0	19	0	4,573
2010/11	lovement	Contributions to Reserve	€000		62	132									194												167					167
200	Forecast Movement	Contributions from Reserve	€000						92	-101	2				-177											-800		-384			-26	-1,210
	Balance at	1 April 2010	£000	780	89	727	107	25	0 2	101	2	64	48	273	1,694		ļ	17	09	123	18	13	167	250	88	1,577	669	2,516	0	61	26	5,616
				Social & Community Services Registration Service	Cultural Services General	ICT/Digitisation projects	Vehicle Renewals	Donations	Adult Learning (CECs accumulated Surplus) Materials Development Reserve	Older People Pooled Budget and Learning	Disabilities Pooled Budget Reserve	Client Income Reserve	Personal Budgets	S117 Reserve	Directorate Total	3	Environment & Economy	Countryside Ascot Park	Carbon Reduction	SALIX Repayments	Highways Winter Maintenance	Dix Pit WRC Development	Oxfordshire Waste Partnership Joint Reserve	Transport	Tourism Signs	On Street Car Parking	Dix Pit Engineering Works	Waste Management	Landfill Allowance Trading Scheme	Vehicle Renewals	Better Working Initiatives	Directorate Total

September Financial Monitoring Report CABINET - 16 November 2010

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		201	2010/11		August 2010	Change in	
	Balance at	Forecast Movement	lovement	Forecast	Forecast	closing	
	1 April 2010	Contributions from Reserve	Contributions to Reserve	Balance at 31 March 2011	Balance at 31 March 2011	balance forecast	Commentary
	€000	€000	£000	0003	£000	£000	
Community Safety & Shared Services							
Fire & Rescue							
Securing Water Supplies	27			27	27	0	
Protective Clothing	39				39	0	
Breathing Apparatus Equipment	95		12	107	107	0	
Communications Fund	19			19	19	0	
Vehicles	443	606-	911	445	445	0	
F	131			11	1	0	
Resource Equipment	26			26	26	0	
FigControl	367			367	367	0	
F <b>i⊕</b> Link	139			139	139	0	
						0 0	
Vehicle Renewals	32	-12		20	20	0	
						0	
Trading Standards						0	
Vehicles Replacement Reserve	7			7	7	0	
Trading Standards Reserve	12			12	12	0 (	
Gynsv & Traveller Services - Site Refurbishme	198			198	198	<b>O</b> C	
					)	0	
Shared Services						0	
Shared Services Funding Reserve	1,255	-1,224		31	31	0	£1.224m repayment to the capital programme
Money Management Reserve	40			40	40	0	
Development Reserve	142	-142		0	0	0	This reserve is expected to be used in full for the developmen
							of IT systems
Food with Thought / QCS Cleaning	1,061	-500			561	0	£0.4m to be used to replace kitchen equipment (para 12)
Directorate Total	4,033	-2,907	923	2.049	2.049	0	

nge in sing ance	Commentary
000	
000000000000000000000000000000000000000	
0 0	£1.224m repayment to the capital programme
0	This reserve is expected to be used in full for the development
0	of II systems £0.4m to be used to replace kitchen equipment (para 12)
0	

September Financial Monitoring Report CABINET - 16 November 2010 Earmarked Reserves Forecast

		201	2010/11		August 2010	Change in	
	Balance at	Forecast Movement	Aovement	Forecast	Forecast	closing	
	1 April 2010	Contributions	Contributions	Balance at 31	Balance at 31	balance	Commentary
		from Reserve	to Reserve	March 2011	March 2011	forecast	
	€000	£000	€000	€000	€000	€000	
Corporate Core							
Change Fund	1,259	`1	208	405	405	0	See Annex 4b
SAP for Schools	172	-172		0	0		
CIPFA Trainees	13				13		
Council Elections	95		120	215	215		
FMSIS Audit	39	-39		0	0	0	
Schools ICT	1,429	-1,429		0	0	0	
Sims Support Service	122			62	62	0	
Customer Service Reserve	0		1,550	1,550	0	1,550	New reserve approved by Cabinet 21 September 2010. See
0							report, table CC3.
Directorate Total	3,129	-3,062	2,178	2,245	695	1,550	
je,							
Corporate							
Ingrance Reserve	6,027			0,6	6,027		
Carry Forward Reserve	1,153	`1			-419	432	
Capital Reserve	13,909	-300	1,524	15,133	15,133	0	
Other Reserves	9-			9	9	0	
LABGI Reserve	791	-618		173	173	0	
Budget Reserve - Agreed 2007	0			0	0	0	
Budget Reserve - Agreed 2009	5,931	-5,931	6,107	6,107	6,107	0	
Efficiency Reserve	1,519				6,206	1,626	Additonal Contribution of £1m not required for ESS/MSS and
							transfer of ICT redundancy costs
Prudential Borrowing Reserve	2,641		1,350		3,991	0	
Corporate Total	31,965	-8,248	15,553	39,270	37,212	2,058	
Total	60.764	-16.231	19.762	64.295	61.234	3.061	

#### September Financial Monitoring Report CABINET - 16 November 2010 Forecast Year End Revenue Balances

Date	Forecast	2010/11	Budget 2010/11
	£m	£m	£m
Provisional outturn 2009/10 net of City Schools	11.145		10.578
Local Area Agreement (LAA) Performance Reward Grant	1.009		
City Schools Reorganisation brought forward from 2009/10	0.775		0.775
County Fund Balance		12.929	11.353
Planned Contribution to Balances		3.344	3.344
Less City Schools Reorganisation to be carried forward		-0.178	-0.169
Original forecast outturn position 2010/11		16.095	14.528
Additions			
		0.000	0.000
Calls on balances deducted  Jul-10 Reduction in Contactpoint grant - will be removed in next report	-0.070		
Jul-10 Full reduction in Play Pathfinder grant not passed on to service area	-0.071		
Jul-10 Shortfall in Grant Reductions to be identified	-0.266		
Sep-10 Psychological Service Pay Arrears	-0.021		
Sep-10 Reverse Reduction in Contactpoint	0.070		
Total In-year Grant Reduction Shortfall to be identified		-0.358	-2.000
Net forecast		15.737	12.528

Total budget requirement 389.870 389.870

Provisional balances as a % of budget requirement 4.04% 3.21%

Net Forecast		15.737
Calls on balances agreed but not actioned  Oct-10 Reverse reduction in Play Pathfinder grant Oct-10 PRG Allocations Oct-10 PRG Allocations Oct-10 Performance Reward Grant - Telehealth Oct-10 Safer Communities - (5) Community safety partnerships Oct-10 Grant pot for Voluntary & Community Groups	0.071 -0.056 -0.421 -0.170 -0.020 -0.125	
Oct-10 LAA Management Oct-10 Performance Reward Grant - Recycling Targets (OWP) Oct-10 Performance Reward Grant - Low carbon Communities Oct-10 Performance Reward Grant - World Class Economy Jul-10 Transfer of Landsbanki impairment	-0.010 -0.078 -0.165 -0.205 -1.361	-2.540
Calls on balances requested in this report Oct-10 2 legal cases costing over £25,000	-0.119	
Revised forecast position Page 96	_	-0.119 <b>13.078</b>

MONITORING OF ACTIVITY & UNIT COST VARIATIONS AS AT 30 SEPTEMBER 2010

			A (Year	Activity Level (Year End Forecast)	ist)		) (Year	Unit Costs (Year End Forecast)	£
Ref	Service Area	Activity	1 April 2010	31 March 2011 (Projected)	Variation	Unit	1 April 2010	30 Sept 2010	Variation
Children, Young CYPF4-6B	Children, Young People & Families CYPF4-6B Home to School & College Transport						લ	ભ	ભ
CYPF4-6B1 CYPF4-6B2 CYPF4-6B3	Mainstream Transport SEN Transport Transport to Colleges	No. of pupils travelling No. of pupils travelling No. of pupils travelling	12,874 1,148 518	12,917 1,094 376	-54 -142	Average cost per child Average cost per child Average cost per child	641 4,512 1,197	634 4,404 1,716	-7 -108 519
<b>CYPF2-2</b> CYPF2-22	<b>Children Looked After</b> Mainstream Residential	No. looked after children No. of support days		10,026		Average weekly cost per child Minimum weekly cost per child Maximum weekly cost per child		3,356 300 5,448	
CYPF2-22	Secure - Welfare	No. looked after children No. of support days		317		Average weekly cost per child Minimum weekly cost per child Maximum weekly cost per child		4,978 4,508 5,642	
CYPF2-22	Independent Foster Agencies	No. looked after children No. of support days		19,119		Average weekly cost per child Minimum weekly cost per child Maximum weekly cost per child		818 604 1,858	
CYPF2-22	In House Fostering	No. looked after children No. of support days		225 81,044		Average weekly cost per child Minimum weekly cost per child Maximum weekly cost per child		248 8 793	
CYPF2-22	Parent & Baby Fostering	No. looked after children No. of support days		261		Average weekly cost per child Minimum weekly cost per child Maximum weekly cost per child		1,299 1,299 1,299	
CYPF2-22	Adoption	No. looked after children		63		Average weekly cost per child		107	
		No. of support days		33,404		Minimum weekly cost per child Maximum weekly cost per child		350	
CYPF2-22	Special Guardianships	No. looked after children No. of support days		21,098		Average weekly cost per child Minimum weekly cost per child Maximum weekly cost per child		144 8 353	
Social & Comm SC1 SC1.1	Social & Community Services SC1 Community Service SC1.1 Library Service	Books issued	4,105,193	4,193,154	87,961	N/A			
<b>SC2</b> SC2.2c	Social Care for Adults Older People - External Home Support	No. of clients receiving home care from	1,782	1,607	-175	Average cost per hour	23.20	21.05	-2.15

MONITORING OF ACTIVITY & UNIT COST VARIATIONS AS AT 30 SEPTEMBER 2010

			, (Yes	Activity Level (Year End Forecast)	ast)		(Уеаг	Unit Costs (Year End Forecast)	st)
Ref	Service Area	Activity	1 April 2010	31 March 2011 (Projected)	Variation	Cuit	1 April 2010	30 Sept 2010	Variation
	Social Care for Adults Continued						त	М	сн
SC2.2d	Older People - Internal Home Support	No. of clients receiving home care from	546	515	-31	Average weekly cost per client	218.89	214.02	-4.87
SC2.2e	Older People - Fairer Charging Income	No. of full cost clients	736	880	144	Average weekly charge per full cost	113.65	105.86	-7.79
		No. of non-full cost clients	2,537	2,498	-39	cilent Average weekly charge per non full cost client	16.07	18.87	2.80
SC2.4d	Learning Disabilities - Supported Living	No. of clients in Supported Living	101	101	0	Per Client per Week	785.31	713.51	-71.80
	Pooled Budgets Older People Care beds with nursing Other residential beds	No. of beds No. of beds	873 858	881	8 -46	Average cost per bed per week Average cost per bed per week	516.16	550.48	34.32
	Physical Disabilities Residential & Nursing	No. of beds	77	92	7-	Average cost per bed per week	668.46	817.28	148.82
	External Home Support Internal Home Support	Average hours per week Average hours per week	2,698 750	2,890	192	Average cost per hour Average cost per hour	29.58 19.78	29.06 22.59	-0.52
	Equipment	N/A				Total spend	1,481,000	1,787,544	306,544
	<u>Learning Disabilities</u> External Residential Care	No. of clients	296	314	18	Average weekly cost	1,162.54	1,049.86	-112.68
	External Home Support External Supported Living	Average hours per week No. of clients	1,338 483	1,425	87	Average cost per hour Average weekly cost	24.91	22.00	-2.91
Community Sa	Community Safety & Shared Services								
cse	Shared Services								
CS6.1.5	Food with Thought	Average no. of daily meals	12,000	11,359	-641				

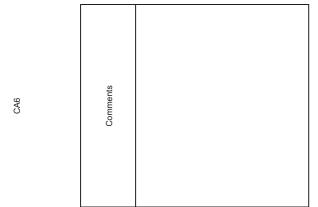
MONITORING OF ACTIVITY & UNIT COST VARIATIONS AS AT 30 SEPTEMBER 2010

			1	Activity Level			3	Unit Costs	3
			у) (Уе	(Year End Forecast)	ast)		(Уеа	(Year End Forecast)	st)
Ref	Service Area	Activity	1 April	31 March	Variation	Unit	1 April	30 Sept	Variation
			2010	2011			2010	2010	
				(Projected)					
0 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4							£	£	сı
EE2.4	Waste Management	Total landfilled tonnes	143,135	138,984	-4,151				
	,	Total recycled/reused/composting tonnes	152,100	143,900	-8,200				
		Recycling Credits (tonnes)	70,000	71,700	1,700	Rate per tonne	41.82	41.82	00:00
		Dry Recycling (tonnes)	2,600	11,800	6,200	Rate per tonne	34.98		-2.56
		Composting (tonnes)	39,000	28,600	1	Rate per tonne	25.51		-0.37
		Food	14,000	12,000		Rate per tonne	35.83	35.83	0.00
		Mixed food/green	23,500	19,800	-3,700	Rate per tonne	40.84	40.33	-0.51
		Household incl landfill tax (tonnes)	131,000	126,000	-5,000	Rate per tonne	72.00	70.99	-1.01
		Non-household incl landfill tax (tonnes)	12,000	12,900	006	Rate per tonne	26.50	22.25	-4.25
		Clinical	135	84	-51	Rate per tonne	128.34	128.34	0.00

CA6	Comments			

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Comments	Increased average cost reflects the number of high cost packages. 31% of clients now cost more than £1,000 per week.	The average cost has reduced due the the increased number of spot purchased Adult Placements (Shared Lives) which are lower than full residential packages.
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CAPITAL PROGRAMME: 2010 / 11 TO 2015 / 16 SUMMARY PAGE - September 2010 Monitoring (Cabinet November 2010)

	Latest C	Latest Capital Programme	ramme	Lat	Latest Forecast	st		Variance		Cu	<b>Current Year Expenditure Monitoring</b>	nditure Monito	ring
Directorate	Current Year	Future Years	Total	Current Year	Future Years	Total	Current Year	Future Years	Total	Actual expenditure to date	Commitments	Expenditure Realisation Rate %	Actuals & Commitments %
CYP&F Capital Programme-1 (OCC)	59,415	180,356	239,771	59,415	180,356	239,771	0	0	0	18,524	26,954	31%	%12%
Social & Community Services Capital Programme	11,658	31,373	43,031	11,658	31,373	43,031	0	0	0	2,439	1,373	21%	33%
Economy & Environment 1- Transport Capital Programme	22,583	83,282	105,865	22,583	83,282	105,865	0	0	0	4,127	5,370	18%	42%
Economy & Environment 2- Other Property Development Programmes	5,602	12,577	18,179	5,602	12,577	18,179	0	0	0	1,985	1,263	35%	28%
Community Safety & Shared Services Capital Programme	372	3,262	3,634	372	3,262	3,634	0	0	0	120	0	32%	32%
Gorporate Core Capital Grogramme	992	992	1,532	766	766	1,532	0	0	0	0	0	%0	%0
Total Directorate Programmes	100,396	311,616	412,012	100,396	311,616	412,012	0	0	0	27,226	34,992	27%	62%
CYP&F Schools Capital	2,897	1,520	4,417	2,897	1,520	4,417	0	0	0	0	0	%0	%0
Devolved Formula Fund	9,000	33,946	42,946	9,000	33,946	42,946	0	0	0	2,928	0	33%	33%
Total Schools & Partners	11,897	35,466	47,363	11,897	35,466	47,363	0	0	0	2,928	0	25%	75%
Earmarked Reserves	146	12,775	12,921	146	12,775	12,921	0	0	0				
OVERALL TOTAL	112,439	359,857	472,296	112,439	359,857	472,296	0	0	0	30,154	34,992	27%	28%

Capital Monitoring Report Grant bids and allocations not yet included in the Capital Programme Sep 2010

Ŗ	Ref.	Scheme/Programme Area	Status	Description	Amount £000	Year
2,0	(1)	Children, Young People & Families Bicester Performance Reward Grant	2 - 3	LSC application Individual Service Target Areas	3,000	2010/11 & 2011/12
		Sub-Total CYP&F			3,038	
	•	Social & Community Services				
		Sub-Total Community Safety			0	
 ——Pa	(3)	Environmental & Economy Access to Oxford - Improvements to Oxford Rail Station	~	Indicative allocation by Regional Transport Board. Business case to be submitted.	5,000	2010/11
ີ ເ <mark>αe 10</mark>	4)	Access to Oxford - Remaining Elements	<b>~</b>	Indicative allocation by Regional Transport Board. Business cases for individual projects to be submitted.	57,000	£21m 2013/14 £20m 2014/15 £16m 2015/16
)4	(5)	Bicester Eco Town	7	Public transport improvements will include a pedestrian-only route from Bicester North station to the town centre with enhanced railway crossing facilities for walkers and cyclists and extended bus routes with the provision of real time travel information.	006	TBC
3) 	(9)	Banbury Connect 2	0	BIG Lottery funding secured by Sustrans for a cycle/pedestrian link over the Oxford Canal to connect the Bankside area of Banbury with Bridge Street. Also £100k developer funding. (British Waterways are carrying out a linked £150k scheme including £50k lottery funding.)	150	TBC
	П	Sub-Total Environmental & Economy			63,050	
	-	Community Safety				
		Sub-Total Community Safety			0	

Capital Monitoring Report Grant bids and allocations not yet included in the Capital Programme Sep 2010

Ref.	Scheme/Programme Area	Status	Description	Amount £000	Year	
(7)	(7) LAA Performance Reward Grant	2	Revised allocations approved by the Public Service Board: Oxfordshire Waste Partnership Social Care for Adults - Health & Well Being projects Partnerships - Grant pot for Voluntary & Community Groups	182 211 125	2010/11	
	Total			66,088		

# Key:

Grant bids waiting approval from funding authorities Secured new resources waiting programme of work approval Funding to be allocated against viable projects

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Oxfordshire County Council's Treasury Management Lending List September 2010

		ending   imits	imits	
Counterparty Name	Standard I imit	Overnight Limit	Group I imit	Dariod Limit
	£ 5	£	9 4	5
DENSION FILIND Call Accounts / Money Market Filinds				
Contondor IIV alc. DE A/C	50% Pension Fund			e mthe
	Portfolio			0
Clydesdale Bank OCC Pension Fund A/c - 15 day notice A/c	50% Pension Fund		50% Pension	3 mths
	Portfolio		Fund Portfolio	9
Civdesdale Bank OCC Pension Fund A/c - 30 day notice A/c	50% Pension Fund		50% Pension	3 mths
	Portfolio		Fund Portfolio	0
Lloyds TSB Bank plc - Callable Deposit A/c (OXFORDCCPEN)	50% Pension Fund			6 mths
Royal Bank of Scotland Liquidity Select A/c	50% Pension Fund Portfolio			3 mths
Ignis Sterling Liquidity Fund - (Pension Fund)	50% Pension Fund Portfolio			3 years
Call Accounts / Money Market Funds				
Santander UK plc - Capital A/c	22,000,000	0	22,000,000	6 mths
Santander UK plc - Main A/c	22,000,000	0	22,000,000	6 mths
Bank of Scotland Plc - Base Plus A/c	10,000,000	0	10,000,000	6 mths
Bank of Scotland Plc - Business Current A/c	10,000,000	0	10,000,000	6 mths
Clydesdale Bank 15 day notice A/c	10,000,000	0	27,000,000	3 mths
Clydesdale Bank 30 day notice A/c	10,000,000	0	27,000,000	3 mths
Lloyds TSB Bank plc - Callable Deposit A/c	10,000,000	0	10,000,000	6 mths
Royal Bank of Scotland - Call A/c	15,000,000	5,000,000	20,000,000	3 mths
Goldman Sachs Sterling Liquid Reserves Fund	30,000,000	0	0	3 years
Hendersons Liquid Assets Fund	30,000,000	0	0	3 years
Ignis Sterling Liquidity Fund - (County Council)	30,000,000	0	0	3 years

Oxfordshire County Council's Treasury Management Lending List September 2010

		Lending Limits	-imits	
Counterparty Name	Standard Limit	Overnight Limit	Group Limit	Period Limit
	£	4	£	
Money Market Deposits				
Santander UK plc Time Deposit Facility	22,000,000	0	22,000,000	6 mths
Bank Nederlandse Gemeenten N.V.	30,000,000	5,000,000	0	3 years
Bank of New York Mellon	22,000,000	5,000,000	0	2 years
Bank of Nova Scotia	22,000,000	5,000,000	0	2 years
Bank of Scotland Plc	10,000,000	0	10,000,000	6 mths
Bank of Scotland Plc (Through Broker)	10,000,000	0	10,000,000	6 mths
Barclays Bank Plc (Through Broker)	22,000,000	5,000,000	27,000,000	2 years
Barclays Bank Plc (Direct)	22,000,000	5,000,000	27,000,000	2 years
Clydesdale Bank	10,000,000	0	27,000,000	3 mths
Commonwealth Bank of Australia	30,000,000	5,000,000		3 years
Credit Industriel et Commercial (CIC)	15,000,000	0	0	364 days
Crown Agents Bank Ltd	10,000,000	0	0	3 mths
Debt Management Account Deposit Facility	100% Portfolio	0	0	6 mths
DnB NOR Bank	10,000,000	0	0	3 mths
DZ Bank AG Deutsche Zentral-Genossenschaftsbank	10,000,000	0	0	3 mths
English, Welsh and Scottish Local Authorities	30,000,000	5,000,000		3 years
HSBC Bank plc	22,000,000	5,000,000	0	3 years
JP Morgan Chase Bank	22,000,000	5,000,000	0	2 years
Lloyds TSB Bank plc	10,000,000	0	10,000,000	6 mths
National Australia Bank (Through Broker)	22,000,000	5,000,000	27,000,000	3 years
National Australia Bank (Direct)	22,000,000	5,000,000	27,000,000	3 years
National Bank of Canada	10,000,000	0	0	3 mths
Rabobank Group (Through Broker)	30,000,000	5,000,000	35,000,000	3 years
Rabobank Group (Direct)	30,000,000	5,000,000	35,000,000	3 years
Royal Bank of Canada	30,000,000	5,000,000	0	3 years
Royal Bank of Scotland	15,000,000	5,000,000	20,000,000	3 mths
Toronto-Dominion Bank	22,000,000	5,000,000	0	2 years

Division(s): N/A

#### **CABINET – 16 NOVEMBER 2010**

#### TREASURY MANAGEMENT MID TERM REVIEW 2010/11

## Report by Assistant Chief Executive & Chief Finance Officer

#### Introduction

- 1. The Chartered Institute of Public Finance and Accountancy's (CIPFA's) 'Code of Practice on Treasury Management (Revised) 2009' requires that Council receives an updated report on Treasury Management activities at least twice per year. This is the first report to fulfil the requirement for 2010/11 and sets out the position as at 30 September 2010.
- 2. The following annexes are attached

Annex 1 Lending List Changes
Annex 2 Debt Financing 2010/11

Annex 3 PWLB interest rate graph

Annex 4 PWLB debt Raised and Maturing

Annex 5 Prudential Indicator Update.

## **Strategy 2010/11**

- 3. The approved Treasury Management Strategy for 2010/11 was based on an average base rate forecast of 0.63% (0.50% for April to December rising to 1.00% in January 2011).
- 4. The Strategy for Long Term Borrowing was to use a combination of external borrowing and internal balances.
- 5. The Strategy included the continued use of the services of external fund managers, Scottish Widows Investment Partnership (SWIP) and Investec.

## **Market Background**

- 6. The UK continued to emerge from recession in the first two quarters of the financial year, but the level of activity remained below pre-crisis levels. GDP registered 0.3% growth in the first calendar quarter of 2010 and 1.2% in the second.
- 7. The Bank of England's Monetary Policy Committee (MPC) has maintained the Bank Rate at 0.5% and Quantitative Easing at £200bn. However, the minutes of Bank of England's September meeting contained the possibility of further Quantitative Easing to keep the economy and inflation on track in the medium term.
- 8. Inflation continued to decline although the annual CPI to August 2010 remained at 3.1% (above the Government's target of 2%). This has resulted in two open explanatory letters from the Bank of England's Governor to the

Chancellor. In the coming months higher food and fuel prices raise the risk that inflation may not fall before 2011, at which point it is likely to rise again when VAT is increased to 20%.

- 9. The Bank of England's August Quarterly Inflation Report showed inflation remaining above the 2% target for longer than previously projected. Although the recovery in economic activity was expected to continue, the overall outlook for growth was weaker than presented in the May report.
- 10. The successful formation of a coalition government dispelled uncertainty surrounding a hung parliament result in May's General Election. The new government's Emergency Budget in June 2010 laid out action to address the UK's budget deficit, aiming to eliminate the structural deficit by 2014/15. This is to be achieved through austerity measures £32bn of spending cuts and £8bn of net tax increases. Market perception of the deficit reduction plan resulted in a drop in Gilt yields. The expected level of spending cuts and tax rises appears to have extinguished the recent concern about inflation expectations.
- 11. The US Federal Reserve (the Fed) kept rates on hold at 0.25% following signs of a slowdown in American growth. At its meeting in September the Fed sent a strong signal that it is prepared to do more, and is moving closer to a second wave of unconventional monetary easing. The European Central Bank maintained rates at 1%. The major ongoing worries in Europe extended from sovereign weakness in Portugal, Italy, Ireland, Greece and Spain, the exposure of the continent's banking sector to the sovereign and corporate debt of these nations and the risk of spreading to other countries. The sovereign ratings of Greece, Ireland, Portugal and Spain were downgraded by the rating agencies.
- 12. The results from the EU Bank Stress Tests, co-ordinated by the Committee of European Banking Supervisors, highlighted that only 7 (2 Greek, 1 German and 4 Spanish "caja" banks) of the 91 institutions that made up the scope of the analysis were classed to have failed the adverse scenario tests. The tests are a helpful step forward, but there were doubts if they were far-reaching or demanding enough. The main UK Banks' (Barclays, HSBC, Lloyds and RBS) Tier 1 ratios all remained above the levels deemed as safe under both the 'benchmark scenario' and the 'adverse scenario' stress tests.
- 13. Gilts rallied as the growth momentum faded and the UK seemed to offer a safe harbour from Euroland's turbulence. 5- and 10-year gilt yields fell to lows of 1.57% and 2.83% respectively, which in turn reduced new borrowing rates available to Local Authorities.

# **Treasury Management Activity**

# **Debt Financing**

14. Oxfordshire County Council's (the Council) debt financing to date for 2010/11 is analysed in Annex 2.

- 15. The original 2010/11 borrowing strategy was to use a combination of external borrowing and internal balances. This was intended to reduce the cost of carry (the difference between borrowing rates and investment returns), and also partly retain the ability to borrow internally in the future if borrowing rates were prohibitively expensive.
- 16. In July 2010 in light of uncertainty over the cost of financing, and the future ability of Local Authorities to finance, capital expenditure through borrowing, the Treasury Management Strategy Team (TMST) took the view that retaining the ability to borrow internally in future years was necessary. Therefore borrowing was arranged for the Capital Financing Requirement for the year.
- 17. The Council's cumulative total external debt has increased from £412.09m on 1 April 2010 to £441.75m by 30 September 2010, a net increase of £29.66m. The purpose of the increase in borrowing was to finance capital expenditure. Gross 'new' borrowing amounted to £30m all of which was borrowed from the PWLB¹. No new money market debt has been arranged during the year. The total forecast external debt for 31 March, after repayment of loans maturing during the year is £434.41m. The forecast debt financing position for 31 March 2011, is shown in Annex 2.
- 18. Following the Spending Review (SR) in October 2010, borrowing rates from the PWLB included an increased premium of 0.87% across all loans. Therefore, officers concerns over the cost of borrowing were warranted and the decision to borrow £30m before the SR has avoided additional interest payments of £0.261m per annum.
- 19. At 30 September 2010, the authority had 78 PWLB loans totalling £391.75m and 10 LOBO<sup>2</sup> loans totalling £50m. The combined weighted average interest rate for debt as at 30<sup>th</sup> September 2010 was 4.63%. Details of new loans arranged during 2010/11 are shown in Annex 3.

## **Maturing Debt**

20. The Council repaid £0.338m of maturing PWLB loans during the first half of the year. The weighted average interest rate payable on the matured loans was 1.12%. The details are set out in Annex 4. This relates to Prudential Borrowing relating the early repayment of a lease relating to SAP and its associated licences.

# **Debt Restructuring**

21. There has been no restructuring of Long Term Debt during the year.

<sup>&</sup>lt;sup>1</sup> The Public Works Loan Board is a Government agency operating within the United Kingdom Debt Management Office and is responsible for lending money to Local Authorities.

<sup>&</sup>lt;sup>2</sup> LOBO (Lender's Option/Borrower's Option) Loans are long-term loans which include a re-pricing option for the bank at predetermined intervals.

## **Investment Strategy**

- 22. Security and liquidity of cash was prioritised above the requirement to maximise returns. The Council continued to adopt a cautious approach to lending to financial institutions and continuously monitored credit quality information relating to counterparties.
- 23. The majority of deposits were limited to 3 months in duration throughout the first half of the financial year. A programme of 6 month deposits has been tailored with 4 counterparties deemed to be of higher credit quality. This has had the effect of increasing the yield whilst maintaining relatively low average maturity profile. The weighted average maturity of all deposits during the first half of 2010/11 was 97.17 days. This compared to an average of 94 days during 2009/10.
- 24. The Council used fixed and structured deposits, as well as call accounts to deposit its in-house temporary cash surpluses during the first half of 2010/11.

## The Council's Lending List

- 25. The Council's in-house cash balances were deposited with institutions that meet the Council's approved credit rating criteria. The approved Lending List was regularly updated during the period to reflect changes in bank and building society credit ratings. Changes were reported to Cabinet each month. Annex 1 shows the amendments incorporated into the Lending List during the first half of 2010/11, in accordance with the approved credit rating criteria and additional temporary restrictions.
- 26. In April 2010 a 4 day maturity loan was arranged with Rabobank taking the total deposits with Rabobank to £22.25m. The absolute lending limit with Rabobank was £30m, subject to a maximum of 10% of the total investment portfolio. At the time of the deposit 10% of the investment portfolio was £20.08m. The 10% single counterparty limit was therefore breached by £2.17m for 4 days. There was no financial loss to the Council as a result of this breach, and further measures have been put in place to minimise the risk of further breaches of the 10% limit.

#### **Investment Outturn**

- 27. The average daily balance of temporary surplus cash invested in-house in the six months to 30<sup>th</sup> September was £208m. The Council achieved an average in-house return for that period of 0.80%, producing gross interest receivable of £0.833million (excluding interest accrued on Landsbanki deposits). Temporary surplus cash includes; developer contributions; school balances; council reserves and balances; trust fund balances; and various other funds to which the Council pays interest at each financial year end, based on the average earned on all balances.
- 28. The Council uses the seven-day inter-bank sterling rate as its benchmark to measure its own in-house investment performance. During the first half of 2010/11 the average seven-day interbank sterling rate was 0.42%. The

Council's average in-house return (0.80%) thus exceeded the benchmark by 0.38%. The Council operates a number of call accounts and instant access (call) Money Market Funds to deposit short-term cash surpluses. The average balance held on call in the 6 months to 30 September was £61.5million.

## **External Fund Managers**

- 29. The Council has continued to use the services of two external fund managers: Investec Asset Management Limited and Scottish Widows Investment Partnership Limited (SWIP). Each fund manager manages £10m of the Council's cash, plus their accumulated returns. Investec began managing the fund on 13 April 2006 and SWIP on 13 July 2006. The fund managers were given slightly different investment targets and performance is measured against different benchmarks.
- 30. SWIP's annualised return for the first 6 months of the year was 0.92% (net of management charges) compared to their annualised benchmark of 0.50%. Investec's return for the year (net of management charges) was 0.84%, compared with a benchmark of 2.00%.
- 31. In September 2010 the Council agreed changes to the Treasury Management Strategy to allow a change in the investment mandate of Investec in response to changes in the economic environment.

## **Prudential Indicators for Treasury Management**

32. During the financial year the Council operated within the treasury limits and Prudential Indicators set out in the Council's Treasury Management Strategy Report. The outturn for the Prudential Indicators is shown in Annex 5.

#### **External Performance Indicators and Statistics**

- 33. The County Council has taken part in the inaugural CIPFA Treasury Management Risk Benchmarking study, the results of the risk management benchmarking exercise are not yet available. The County Council is also a member of the CIPFA Treasury and Debt Management benchmarking club and receives annual reports comparing returns and interest payable against The benchmarking results for 2009/10 showed that other authorities. Oxfordshire County Council had achieved an average return of 1.4% compared with an average of 1.5% for their comparative group of County Councils and an average of 1.9% for all 136 members. The lower average interest received was mainly due to higher than average balances in shortterm deposits and lower balances in longer-term and structured products. Oxfordshire County Council also had higher than average balances placed with the Debt Management Deposit Account Facility during May - July 2009, due to the strategy to minimise credit risk. This resulted in a lower than average rate of interest received.
- 34. The average interest rate paid for all debt during 2009/10 was 4.7% in line with the comparative group of 19 County Councils and compared favourably with the all member average of 5.2%. Oxfordshire County Council had a

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higher than average proportion of its debt portfolio in PWLB loans. Oxfordshire County council had 12% of its debt in LOBO loans at 31/3/2010 compared with an all member average of 20% and a comparative group average of 19%.

35. Arlingclose will also benchmark the Council's investment performance against its other clients. The results of this benchmarking are not yet available.

## **Training**

36. As stated in the Treasury Management Strategy, key Treasury Management officers will be encouraged to study towards the new CIPFA and ACT<sup>3</sup> joint Certificate on International Treasury Management – Public Finance. In April 2010, two members of the Treasury Management Team successfully completed and passed the Certificate.

## **Financial and Legal Implications**

- 37. Interest payable and receivable in relation to Treasury Management activities are only two parts of the overall Strategic Measures budget.
- 38. The 2010/11 budget for interest receivable is £1.624m. The forecast outturn for interest receivable is £1.688m giving net forecast excess income of £0.064m. The increase is mainly due to higher cash balances due in part to the moratorium on the capital programme.
- 39. The 2010/11 budget for interest payable is £19.973m. The forecast outturn for interest payable is £20.194m giving a net forecast overspend of £0.221m. The increase is due to the change in borrowing strategy as detailed in paragraphs 14 18.

#### RECOMMENDATION

40. The Cabinet is RECOMMENDED to note the report, and to RECOMMEND Council to note the Council's Mid Term Treasury Management Review 2010/11.

SUE SCANE

Assistant Chief Executive & Chief Finance Officer

Background papers: Nil

Contact officer: Tim Chapple, Financial Manager – Treasury & Pension

Fund Investments – Corporate Core Tel: (01865) 323978

October 2010

<sup>&</sup>lt;sup>3</sup> Association of Corporate Treasurers

## **Lending List Changes during 2010/11**

## **Counterparties added/reinstated**

Goldman Sachs Sterling Liquid Reserves Fund Hendersons Liquid Asset Fund Santander UK Plc Ignis Sterling Liquidity Fund

# Counterparties removed/suspended

Santander UK Plc Alliance & Leicester Plc Bilbao Bizkaia Kutxa

## Lending limits & Maturity limits decreased

	New Lending limit	Maximum Maturity
Lloyds TSB Bank Plc	£10m	6 months
Bank of Scotland Plc	£10m	6 months

# **OXFORDSHIRE COUNTY COUNCIL DEBT FINANCING 2010/11**

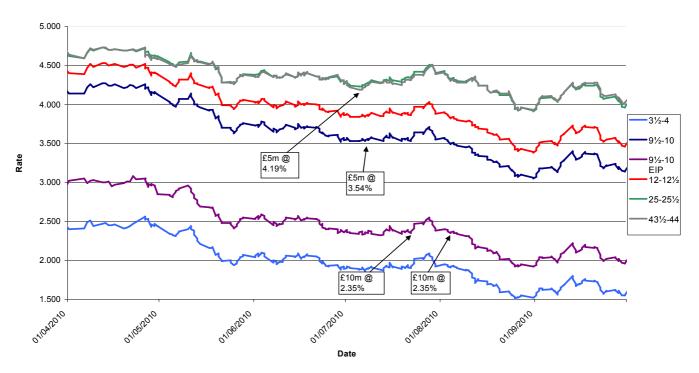
De	ot Profile		£m
1.	PWLB	85%	362.09
2.	Money Market LOBO loans	12%	<u>50.00</u>
3.	Sub-total External Debt		412.09
4.	Internal Balances	3%	14.17
5.	Actual Debt at 31 March 2010	100%	426.26
6.	Government Supported Borrowing		26.06
7.	Unsupported Borrowing		12.65
8.	Borrowing in Advance		0.00
9.	Minimum Revenue Provision		- <u>17.05</u>
٥.			<u> </u>
10.	Forecast Debt at 31 March 2011		447.92
Ма	turing Debt		
	PWLB loans maturing during the year		7.68
	PWLB loans repaid prematurely in the course of debt restructuri	ng	0.00
	Total Maturing Debt	Ü	7.68
	w External Borrowing		
	PWLB Normal		30.00
	PWLB loans raised in the course of debt restructuring		0.00
	Money Market LOBO loans		0.00
17.	Total New External Borrowing		30.00
Del	ot Profile Year End		
	PWLB	86%	384.41
19.	Money Market LOBO loans	11%	50.00
	Sub-total External Debt		434.41
21.	Internal Balances	3%	13.51

### Line

- 1 5 This is a breakdown of the Council's debt at the beginning of the financial year (1 April 2010). The PWLB is a government agency operating within the Debt Management Office. LOBO (Lender's Option/ Borrower's Option) loans are long-term loans, with a maturity of up to 60 years, which includes a re-pricing option for the bank at predetermined time intervals. Internal balances include provisions, reserves, revenue balances, capital receipts unapplied, and excess of creditors over debtors.
- Government Supported Borrowing' is the amount that the Council can borrow in any one year to finance the capital programme. This is determined by Central Government, and in theory supported through the Revenue Support Grant (RSG) system.
- 'Unsupported Borrowing' reflects Prudential Borrowing taken by the authority whereby the associated borrowing costs are met by savings in the revenue budget.
- 8 'Borrowing in Advance' is the amount the Council borrowed in advance during 2010/11 to fund future capital finance costs.
- The amount of debt to be repaid from revenue. The sum to be repaid annually is laid down in the Local Government and Housing Act 1989, which stipulates that the repayments must equate to at least 4% of the debt outstanding at 1 April each year.
- The Council's forecast total debt by the end of the financial year at 31 March 2011, after taking into account new borrowing, debt repayment and movement in funding by internal balances.
- 11 The Council's normal maturing PWLB debt.
- 12 PWLB debt repaid early during the year.
- 13 Total debt repayable during the year.
- 14 The normal PWLB borrowing undertaken by the Council during 2010/11.
- 15 New PWLB loans to replace debt repaid early.
- The Money Market borrowing undertaken by the Council during 2010/11.
- 17 The total external borrowing undertaken.
- 18-22 The Council's forecast debt profile at the end of the year.

# **PWLB Interest Rates 2010/11**

#### **PWLB Rates**



New borrowing undertaken during 2010/11

## Long-term debt Raised and Maturing 2010/11

## Normal Debt Financing PWLB: Loans Raised

Date	Amount £m	Interest Rate%	Termination Date
08/07/2010	5	4.19	14/06/2054
09/07/2010	5	3.54	01/06/2020
26/07/2010	10	2.35	13/07/2020
06/08/2010	10	2.35	31/07/2020
Total	30		

## Public Works Loan Board: Loans Matured during first half of 2010/11

Date	Amount £m	Rate %
31/08/2010	0.338	1.120
Total	0.338	

## Public Works Loan Board: Loans Due to Mature during second half of 2010/11

Date	Amount £m	Rate %
21/12/2010	1	6.375
13/01/2011	4	4.750
13/01/2011	0.500	2.350
31/01/2011	1	6.375
31/03/2011	0.500	2.350
28/02/2011	0.340	1.120
Total	7.340	

## **Prudential Indicators Position 30th September 2010**

#### **Authorised and Operational Limit for External Debt**

External Debt	Operational Limit £m	Authorised Limit £m	Actual 30/09/10 £m	Forecast 31/03/11 £m
Borrowing	541	551	442	434
Other Long-Term	49	49	4	4
Liabilities				
TOTAL External Debt	590	600	446	438

Capital Financing Requirement for year £483,990,000

The Borrowing limits include Pension Fund Cash invested in-house. However, Pension Fund cash is now invested separately from County Council cash and is no longer treated as County Council borrowing. Pension Fund cash is therefore not included within Actual or Forecast Borrowing figures..

#### **Fixed Interest Rate Exposure**

Fixed Interest Net Borrowing limit	150%
Actual at 30 September 2010	125.24%

#### **Variable Interest Rate Exposure**

Variable Interest Net Borrowing limit	25%
Actual at 30 September 2010	-25.24%

#### Sums Invested over 365 days

Total sums invested for more than 364 days limit	£100,000,000
Actual sums invested for more than 364 days	£ 10,000,000

#### **Maturity Structure of Borrowing**

,	J	Limit %	Actual %
Under 12 months		0 - 20	5.06
12 – 24 months		0 - 25	5.36
24 months – 5 years		0 - 35	9.36
5 years to 10 years		5 - 40	5.39
10 years +		50 - 95	64.83

Division(s): N/A
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#### **CABINET – 16 NOVEMBER 2010**

# BUSINESS STRATEGY AND SERVICE & RESOURCE PLANNING 2011/12 TO 2015/16

Report by the Chief Executive, Assistant Chief Executive & Chief Finance
Officer and Assistant Chief Executive (Strategy)

#### Introduction

- 1. This is the third report pertaining to the Business and Service & Resource Planning for 2011/12 2015/16 following on from reports to Cabinet in July and September 2010.
- 2. The Council has been planning for some time for significant reductions in government funding, on the basis that the current levels of public expenditure were not supportable. Planning assumptions of a 10% per annum reduction in grant were being used, on the basis that schools would be protected to some extent. Those reductions were spread evenly across the four year period.
- 3. On 20 October 2010, the Chancellor of the Exchequer published the Spending Review 2010. The review sets out how the Coalition Government will address the country's national structural budget deficit over the period of the government up to 2014/15 and provides more certainty on the reductions in funding over the medium term.
- 4. This reports sets out a synopsis of what is contained in the Spending Review along with subsequent announcements and the potential impact of the these on Oxfordshire, highlighting where there are uncertainties and the level of risk those uncertainties form.

The following annexes are attached:

Annex 1: Spending Review 2010 Summary

Annex 2: Specific Grants transferring into Formula Grant

Annex 3: Specific Grants schedule

# The Council's Business Strategy

- 5. The Business Strategy is the programme that will enable the Council to deliver its required savings and will facilitate the cultural shift to a more dynamic and empowered organisation. The Strategy pulls together a series of strands of work and ensures that, with such high levels of change being managed, there is a single focussed overview. The key elements of the Strategy are:
  - Changing the Way We Work
  - Reshaping Management

- Future of Shared Services and creation of Customer Service Centre
- A comprehensive Asset Management strategy
- A new Strategy for dealing with our customers, including managing our reputation
- Streamlined Service & Resource Planning processes and delivery of savings within Directorates
- Engagement and Consultation (Including Oxfordshire's Big Debate and staff suggestions for change)
- Community self-help
- 6. There has been progress in many of the areas of the Strategy. Following on from agreement of the Customer Service Strategy and Customer Service Standards by Cabinet, the Customer Standards have now been communicated to all staff, and will be supported by an ongoing communications programme to ensure we are putting our customers at the heart of what we do.
- 7. A business case for changing the Way We Work linking asset management to new ways of working to enable more flexible and efficient use of property is being developed. Discussions with partners and voluntary organisations are underway to determine how we can mitigate likely impacts of service changes on local communities and how to join up plans for changes to Voluntary Sector funding. Additionally, the next steps for receiving and responding to staff suggestions for savings are being also currently being considered.
- 8. Through the Oxfordshire Big Debate we have been asking people across Oxfordshire which services they value most, which ones they think we could save money on and how we could do things differently. Over a thousand people have taken part in the Oxfordshire Debate through:
  - 5 Public meetings
  - Special events such as the Children and Young People's Debate
  - Stakeholders meetings
  - Completing the online form
  - Submitting letters and emails
  - Speaking with Council representatives
- 9. The report of all the feedback from the Big Debate is currently being finalised and will be shared with all councillors in due course.
- 10. The budget consultation exercise with the public this year has been through the citizens' panel, Oxfordshire Voice. During August a questionnaire was circulated to test views on service provision, and what areas the public most value and which they would be prepared to see reductions in services. The results of this survey are now available and have been sent to all Councillors for their consideration.

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## Spending Review 2010

- 11. The key announcement since the last report has been the Spending Review (SR10), which was delivered by the Chancellor to the House of Commons on 20 October 2010. A report summarising the impacts of SR10 was made available to all Councillors on 25 October 2010, and is attached at Annex 1 along with Specific Grants transferring into Formula Grant at Annex 2 and Oxfordshire's Specific Grants schedule at Annex 3.
- 12. Initial analysis of the Spending Review suggests that there is a substantial reduction in Specific Grants in 2011/12 and a 7.25% per annum reduction in Formula Grant, a total of almost 30% by 2014/15, although this could be more due to the impact of the grant floor (see paragraphs 19 and 20 for more details). This compares to a 10% reduction per year, or 40% by 2014/15. based on the planning assumption set prior to the Spending Review.
- 13. Schools have been protected with a 0.1% real terms increase over the review period, although funding for the Pupil Premium is included in their total. The grants system is being simplified, which is welcomed in general terms because the numbers and different natures of grants had made the position unnecessarily complex. However, we do have concerns about how that simplification will impact on Oxfordshire as a grant floor authority.
- 14. There are a number of key concerns for Oxfordshire from the initial analysis of the Spending Review which the Cabinet have already raised with the Oxfordshire Members of Parliament. These concerns are:
  - urgent clarification is needed on Specific Grants which appear to cease (a) in 2010/11 from analysis of the Spending Review 2010 documentation;
  - the methodology to be used for the transfer of Specific Grants into (b) Formula Grant; and
  - the level and impact of the Formula Grant floor could have a significant (c) effect on all floor authorities<sup>2</sup>.

## Specific Grants

15. The key issue is that there is a simplification in the number of grants, reducing from more than 90 to less than ten with £4bn transferring nationally from Specific Grant into Formula Grant. A subsequent letter from the Secretary of State for Local Government, Eric Pickles, provided a list of those grants which will be transferred into Formula Grant and the remaining Specific Grants (see Annex 1).

<sup>&</sup>lt;sup>1</sup> The Formula Grant formula applies a system of 'floors' and 'ceilings'. This prevents 'losing' authorities falling below a floor or minimum level and is funded by a ceiling that prevents 'gaining' authorities receiving all of their grant entitlement.

<sup>2</sup> There are six Counties, including Oxfordshire on the 'floor'

- 16. For Oxfordshire, those grants transferring into Formula Grant total £30.8m, excluding concessionary fares for which the allocation methodology is still to be determined following the specific consultation which closed in October 2010. The concern for this group of grants, of which the largest if £16.1m for Supporting People, is that Oxfordshire would usually receive around 1.1% of the national total for specific grants but only 0.345% of the national total for Formula Grant and there is no reference in the documentation on how those grants will be allocated. If the transfer is not made at the existing levels then the level of Supporting People grant, for example, could fall to £5.5m which would require swingeing cuts in an area the Government has said would be protected.
- 17. We would wish to see specific grants transferred into the Formula at their existing levels and for this funding to clearly continue in the future years.

#### **Unidentified Grants**

- 18. Taking into account those grants transferring into Formula Grant and those nine remaining Specific Grants, there remains some uncertainty over a number of other Specific Grants and Area Based Grants, which for Oxfordshire total £20.4m. Whilst this overall level of grant reduction had been anticipated the impact of their coming out in 2011/12 means that it will be difficult to put in place the necessary service adjustments as speedily as April 2011.
- 19. The Local Government Association is pressing the government for clarification on the grants position. It would be helpful to have the position explained to ensure that planning assumptions are on the correct basis. Even if the position is clarified, the impact for individual authorities will still not be known until the Provisional Local Government Finance Settlement in early December. This will not give much time for planning and consultation ahead of setting the budget on 15 February 2011.

# Revenue Support Grant and Impact of 'Grant Floor'

- 20. In addition to the question of which grants continue and the distribution of those grants transferring into Formula Grant, there are further uncertainties on what impact the 'Grant Floor' will have on Oxfordshire's grant settlement. Oxfordshire is currently below the grant floor, which means we receive a 'Damping Grant' to bring us up to the minimum level of grant as determined by Government. It is assumed that the current system of Grants Floors and Ceilings will remain to manage against significant grant variations. However, it is unlikely that this will be known until the Provisional Local Government Finance Settlement is issued in early December.
- 21. If the floor remains unchanged, then Oxfordshire will not see the benefit from any of the additional grant the Government has put in to support Social Care or the extra funding may be added, but then undermined by the reductions in formula grant generally. We may also lose some of the transferring Specific Grant. If the floor is carefully calculated to allow for these changes we would

be protected against some of those losses. However if the floor is decreased, we would lose out even further. Again, it would be helpful to have some indication of the level at which the grant floor is likely to be set before the settlement and reassurance that the floors will allow for, and sustain, the new and transferred funding streams.

#### **Council Tax Freeze**

- 22. Following the Spending Review, the Secretary of State has confirmed that the Government will help local authorities to deliver a council tax freeze in 2011/12 by providing a specific grant equivalent to a 2.5% increase. The grant will be based on the 2010/11 council tax multiplied by the taxbase for 2011/12. The Spending Review concluded that funding can only be provided to support a freeze for one year. However, the Government intends to provide supplementary funding to local authorities in subsequent years of the Spending Review period to compensate them for the council tax income foregone during the period of the freeze.
- 23. The assumption built into the current Medium Term Financial Plan (MTFP) was that there would be a grant provided to deliver a two year freeze in council tax in 2011/12 and 2012/13 following which the grant would fall out in 2013/14. To reflect this, a pressure of £14.8m was built into the MTFP in 2013/14 replacing the lost grant. As set out above, on-going funding (for the Spending Review period at least) has been confirmed. This means that the funding built into the MTFP is no longer required.

## **Estimated Impact of Spending Review on Savings Target**

- 24. The initial analysis indicates that we are able to lower the previous estimate as to how much the authority will have to cut from the budget up to 2014/15 although a far greater proportion of the cuts than originally anticipated will have to be made in 2011/12. It should be reiterated that this is an estimate and is still a significant sum. The actual grant position for 2011/12 for both Formula Grant and Specific Grants will not be known until the Draft Local Government Finance Settlement is announced in early December 2010.
- 25. For planning purposes, a series of scenarios have been modelled which provide a range of possible grant reductions based on information in the Spending Review which range from £56m to £85m. These would replace the £100m new target that was added to the previous £102m target already built into the Medium Term financial Plan (MTFP).
- 26. It is proposed that a central case is taken for planning purposes of £67.2m, which is calculated on the basis that the changes in grants will be overridden by the Formula Grant Floor. The grant floor, or minimum decrease is assumed at 8.5%, as on average traditionally the floor has been set at 1.25% below the average grant level.

- 27. As set out in paragraph 22 above, in addition to the reduced additional savings target, the funding in the MTFP for fallout of the Council Tax freeze grant is no longer required.
- 28. The table below sets out the changes to the savings targets for the period 2010/11 to 2014/15 based on the estimated impact of the Spending Review; overall this shows a £47.6m reduction in the target to £154.8m.

	£m
Original Target 2010/11 – 2014/15 (Current MTFP &	
Additional)	202.4
2010/11 Savings planned to be achieved	-35.5
Original Target 2011/12 - 2014/15	166.9
Reduce Additional Target of £100m to £67.2m	-32.8
	128.8
Council Tax grant doesn't drop out	-14.8
Revised Target 2011/12 - 2014/15	119.3

Revised Target 2010/11 - 2014/15	154.8
----------------------------------	-------

29. The timing of the estimated reductions needs to be considered. The new target of £100m which was added in June was assumed to be evenly spread across the four years. However, if the £20.4m grants are being reduced immediately this will mean that the savings will need to be front loaded, with around an additional £9m savings being required in the first year. The table below sets out the latest assumption in the phasing and the change in targets in each of the years.

	2011/12	2012/13	2013/14	2014/15	TOTAL
	£m	£m	£m	£m	£m
Original Target					
(Current MTFP &	-49.86	-47.45	-42.51	-27.08	-166.91
Additional)					
Revised Target	-58.65	-34.82	-13.92	-11.86	-119.25
Change in target	-8.79	12.64	28.60	15.22	47.67

#### **Government Consultations**

- 30. On 28 October 2010, the Government issued a white paper, 'Local growth: realising every place's potential'. This sets out the Government's plans to create the conditions that will help business and get the economy growing. They wish to foster prosperity in all parts of the country. Key elements announced include:
  - Creating Local Enterprise Partnerships (LEP) 24 were announced and one is for the Oxfordshire City Region;
  - Creating more directly elected mayors;
  - Investing in a £1.4 billion Regional Growth fund;

- Reducing national insurance contributions for new businesses in areas outside the South East (as announced in the June budget);
- Changing arrangements for spatial planning; and
- Introducing a series of incentives and funding changes for local authorities involving council tax (the New Homes Bonus) and business rates.
- 31. The New Homes Bonus (NHB) will start in 2011/12. It will provide a grant that matches the additional council tax raised from each new home (or property brought back into use), for each of the six years after that home becomes available. The government will help to establish the scheme with £196m in 2011/12, rising to £250m in each of the following three years. The MTFP currently assumes a 0.25% increase in Taxbase (a proxy for new properties) in 2011/12. It is estimated that, on this assumption, the NHB will be around £0.9m for the whole County, rising to £2.6m when house building rates increase back to trend levels. It is not yet clear how the resulting NHB grant would be divided between districts and counties although the expectation is that it could be 80% to districts and 20% to counties. Thus we might get around £0.180m in a year when growth is slow, or around £0.520m when growth reverts to more usual rates. Also, as the government funding plateaus at £250m, it is not clear how additional growth from 2013/14 would be funded.
- 32. There are a range of different proposals for business rates, all of which may have effects on Oxfordshire County Council, as follows:
  - The Business Increase Bonus (BIB);
  - The possibility that business rates may be retained locally;
  - Tax Increment Financing (TIF);
  - A mini consultation on these issues:
  - Incentives for renewable energy projects; and
  - A Local Government Resources Review.
- 33. The Business Increase Bonus (BIB) would reward authorities where the growth in business rates yield exceeded a threshold level. Authorities would be allowed to keep the increase, up to a certain level, for a period of six years. Where there is additional growth in future years, the authority would also retain that growth. This would be a clear incentive to seek long term sustainable growth in the business rate base. It is difficult to estimate the benefits without more knowledge of the 'threshold' and of the 'certain level'. In the past though, the Local Authority Business Growth Incentive scheme has provided Oxfordshire with grants of between £0.3m and £0.9m.
- 34. The White Paper also considers the more radical option of allowing authorities to retain locally raised business rates. It is currently estimated that in 2009/10, £273m of business rates were considered collectable in Oxfordshire. £159m is repaid via Formula Grant to the County Council, districts and our share of the Thames Valley Police Authority (TVPA) funding. Thus currently Oxfordshire pays £114m more into the national business rates pool than it gets back. Also, the County, districts and our share of the TVPA receive just

£23m of funding from Revenue Support Grant (RSG)<sup>3</sup>. Thus if Oxfordshire could retain all the business rates collected locally, we would get £91m more funding. We would not need to rely on RSG. Whilst Oxfordshire would gain, this would also mean that other authorities would lose. Some sort of negative grant would be needed to remove our surplus business rates to support other areas. Issues raised by this would be considered by the forthcoming 'Review of Local Government Resources'.

- 35. Tax Increment Financing (TIF) would introduce new borrowing powers for councils that would be funded by anticipated increases in business rates. Legislation is needed to introduce this scheme, so it will take some time to arrive. At least initially, TIF would be introduced through a bid-based process. Lessons from the first schemes would then inform the future use of this power.
- 36. Incentives to support renewable energy schemes will also be provided, by allowing communities that hosted renewable energy projects to keep the business rates that these schemes generate. Again, it is not clear how this source of income would be divided between county, district, town or parish councils.
- 37. A Review of Local Government Resources will start in January 2011, after a period of consultation on the proposals in the White Paper. It will consider the issues raised by the proposed BIB, local retention of business rates and the incentives to support renewable energy schemes. It is not clear if this is the 'Review of Local Government Finance' promised by the Coalition's programme for government.

## **Capital Programme Planning**

- 38. Ahead of the Spending Review, there had been a widespread expectation that capital expenditure would fall by 50% and this has been built into the council's planning process. The Spending Review set out that capital funding from all departments will fall by around 45% over the review period, although reductions vary across government departments. Whilst the longer term infrastructure in roads, rail and transport have been prioritised at a national level, capital funding for some departments appears to have been cut by 100%.
- 39. Along with revenue, the actual levels of capital expenditure will not be known until the Draft Local Government Finance Settlement in early December. The assumptions on what the latest information may mean for the capital programme have been revised; the result of this analysis is presented in the table below.

<sup>&</sup>lt;sup>3</sup> Revenue Support grant (RSG) is part of Formula Grant and it is funded by the government from VAT. Income tax and so forth.

	£m	£m
Current Programme Original Assumption: 50% cuts Add two more years at reduced levels Programme Planning Assumption	-64.1 47.1 _	126.1 -17.0 109.1
Changes in assumptions following Spending Review		
Supported Borrowing Formulaic Grants	14.2 -4.1	10.1
Revised Programme Assumption		119.2

- 40. Whilst the Spending Review has provided some more information, there are still a number of unknowns, which include:
  - (a) the impact of the Local Transport funding consultation on the level of allocation for each local authority (in particular the proposals to merge the Primary Route Network and Capital Detrunking Grants into the Highways Maintenance Block and possible formula change in distributing transport capital resources across local authorities etc.)
  - (b) the split between grant and supported borrowing;
  - (c) the revenue implications of taking up the full formulaic capital allocation (which is explained in detail below).
- 41. Whilst there may be a smaller reduction in resources than currently planned, this does not necessarily imply a corresponding increase in funding available for additional schemes. The amount available will depend on, for example, the amount of funding in the settlement that relates to schools and changes in the cost of schemes already in the programme.
- 42. Should the final supported borrowing allocations differ from the original planning assumptions; a decision will need to be made on whether or not to take up the additional capital allocations with a cost to revenue. Based on the latest assumption an additional £14.2m in supported borrowing would cost an additional £1.1m in revenue by 2014/15 if fully utilised.
- 43. Irrespective of any changes to the planning assumptions, as part of the Spending Review, the PWLB<sup>4</sup> have been instructed to increase the average interest rate on all new loans to an average of 1.00% above the Government's cost of borrowing. This is an increase of 0.87% from existing loans and will increase the cost of all new borrowing. It is estimated that this will cost an additional £0.5m per year by 2014/15 based on the original capital programme planning assumptions of a 50% cut.

<sup>&</sup>lt;sup>4</sup> The Public Works Loan Board (PWLB) is a Government agency responsible for lending money to Local Authorities.

44. Following the Spending Review, on 27 October the Department for Transport (DfT) announced that they will no longer be funding the Access to Oxford project (£62m) from their Major Scheme funding pot. Although the full scheme was not included in the Capital Programme, £6.2m for project development has been. However, the DfT have created a Local Sustainable Transport Fund for smaller scale schemes that support economic growth, reduce carbon as well as improve safety. Details about the new Fund, including the resources available and how it will operate, are expected to be announced later in the year.

## **Service & Resource Planning Process**

- 45. The next stage of the process will be to bring forward the Directorate Business Strategies, including savings proposals to Scrutiny Committees. It was agreed at the September meeting that this year all Scrutiny Committees would meet to consider detailed budget proposals on a single day; 20 December 2010. Each committee will meet in turn, although all Members will be able to observe. Briefing sessions will be held prior to this date in December to provide Members with an overview of the latest financial position and the progress to date in relation to the Service & Resource Planning process.
- 46. The Cabinet will also consider the Business Strategies at their meeting on 21 December 2010. Budget proposals will then be presented to the meeting on 25 January 2011 with the Council budget setting meeting on 15 February 2011.

# **Equality and Inclusion Implications**

47. Equality and Inclusion implications along with the likely impacts of service changes on the community are being considered as part of the Council's Business Strategy. Services are assessing the impact of all their proposals and any requirements to consult on them. Service based assessments will be analysed to produce an overarching assessment of how all communities in the county will be affected and the need for mitigating action considered. Initial assessments are expected during November 2010 to develop the overarching assessment for the Scrutiny Committee meetings on 20 December 2010.

# Financial and Legal Implications

48. This report sets out the Service and Resource Planning process for 2011/12, although it is mostly concerned with finance and the implications are set out in the main body of the report. The Council is required under the Local Government Finance Act 1992 to set a budget requirement for the authority and an amount of Council Tax. This report provides information which when taken together with the future reports up to January 2011 will lead to the budget requirement and Council Tax being agreed in February 2011.

#### RECOMMENDATION

- 49. The Cabinet is RECOMMENDED to:
  - (a) note the outcome of the Spending Review, and the potential impacts on both revenue and capital;
  - (b) note that clarity has been sought from Members of Parliament on the uncertainties which remain as a result of the Spending Review;
  - (c) agree the proposed revision to the total savings targets in paragraph 27.

JOANNA SIMONS Chief Executive

STEPHEN CAPALDI Assistant Chief Executive - Strategy

SUE SCANE

Assistant Chief Executive & Chief Finance Officer

Background papers: Service & Resource Planning 2011/12 to 2015/16 and

the Council's Business Strategy - Cabinet 20 July 2010;

and 21 September 2010.

Contact Officers: Sue Scane, Assistant Chief Executive & Chief Finance

Officer (Tel: 01865 816399)

Lorna Baxter, Assistant Head of Finance (Corporate

Finance) (Tel: 01865 323971)

November 2010

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## **Spending Review 2010 Summary**

#### Introduction

The paper below sets out a synopsis of what was in the Spending Review, and then adds (in blue) some commentary about the impacts of those statements on Oxfordshire. Those comments include highlighting where there are uncertainties and the level of risk those uncertainties form for the authority.

#### Overview

The Chancellor set out his proposals for funding changes, based on the three principles of Reform; Fairness; and Growth. He indicated an intention to protect healthcare; security; and infrastructure for growth by cutting back the "welfare state", major benefit reform and reducing debt ("the largest structural deficit in Europe, with £43bn a year in debt interest").

#### **National spending announcements**

- Capital spending will reduce to £47bn in 2014/15. However, this is £2bn higher than proposed in the June budget.
- Overall spending will rise to £740bn by 2014/15.
- It is estimated that there will be a reduction of 490,000 in the public sector headcount over four years.
- Over the course of the next month, each Govt department will set out a business plan for reform.
- The average departmental saving is 19% over the period to 2014/15.

#### **Department for Communities & Local Government**

Overall, revenue funding from Government will reduce by 26% in real terms between 2010-11 and 2014-15 – excluding schools, fire and police. That means, on average, a grant reduction of 7.25% a year. However the impact on individual authorities is as yet unclear, particularly with regard to ring fencing and the effect of the grant floor system (see below).

The Department for Communities & Local Government overall budget will be cut by 33%, also including major social housing reforms, giving housing authorities more control over finances but with the capital budget for new affordable homes significantly reduced.

#### **Specific announcements affecting Oxfordshire County Council:**

 Ring fencing of local government revenue Specific grants will end by April 2011 (excluding simplified schools grants and a public health grant). The total number of grants will reduce from over 90 to fewer than 10. This gives councils more flexibility to move funding around to reflect local priorities.

The "less than" 10 grants appear to be:

#### Non ringfenced

- Early Intervention Grant (including Sure Start)
- · Learning Disabilities
- New Homes Bonus (not clear whether going to County and/or Districts although Eric Pickles has indicated a likely split of 80% to districts and 20% to counties – the reverse of infrastructure need!) It seems likely this Bonus will be funded by a top-slice of the formula funding which represents a transfer of resources from counties to districts in two-tier areas.
- Council Tax Freeze Grant (specific grant)

#### Ring Fenced

- Public Health Grant (from 2013-14)
- Dedicated Schools Grant

## Not Applicable to OCC

- Housing Benefit & Council Tax Benefit Admin Grant (district only)
- Preventing Homelessness (district only)
- PFI Grant

Although there is also Formula Grant - so still 10 in total! This raises a number of uncertainties about other grants, which appear no longer to exist and for which any service provision will be expected to be picked up under the reducing level of Formula grant. However, under the education press release there are also reported to be what is being defined as a Schools Baseline, which includes a number of school related grants but which it isn't clear how they are to be paid.

#### School Baseline grants are listed as:

- Funds allocated for one to one tuition
- Funds allocated for 'every child programmes' such as Every Child a Reader
- Extended schools
- School lunch grant
- School Standards Grant
- School Development Grant
- Specialist schools grant
- Ethnic Minority Achievement grant
- The National Strategies' budgets that were allocated to schools
- Dedicated Schools Grant
- Academies running costs

The above School Baseline Grants appear to be in addition to the Dedicated Schools Grant (DSG) which is the only one to appear in the list of 10 Specific Grants which have been saved. All of the grants on the list above are currently specific grants which get passported directly to schools. Major grants, such as Connexions (£4.5m) are not included here or on the list of

grants transferring to Formula Grant and, therefore, must be assumed to be part of the mechanism for the reduction and any service expenditure will need to come from the lower level of Formula Grant or Council Tax. A schedule of grants is attached which shows where they are or are not accounted for (Annex 1). £20.4m is not accounted for.

The remaining grants will then be subject to the 7.25% year on year reduction, which amounts to a grant loss of a further £40.7m over the four years if the reduction is applied to all grants. This creates a near minimum £61.1m reduction in grant. This minimum would actually occur if the Early Intervention (EI) Grants were also protected, because it was announced that Sure Start (which forms part of EI) will be protected in cash terms, i.e. not get inflationary increases but not be decreased. This would give a grant reduction of £56.0m.

It should be noted that this should be compared to the target of £100m less the element passported to schools of £17m, giving £83m and not the £200m which included the previous years MTFP savings which offset pressures. However, it is by no means certain that the reduction would be limited to that level, given the distributional and floor impacts.

There are a range of options about how the transfer of Specific Grants will be made and the subsequent distribution through the formula grant. At best, the existing allocations will transfer across and the only amendment would relate to those authorities below or above the floor/ceiling. These could result in a further loss of around £6.1m, if the floor is set 1.25% below the average decrease. This gives an overall £67.2m reduction in grant. However, the level of the floor could well be adjusted as part of the process and this figure could increase.

 However, the effect of £4bn specific grant transferring into formula grant could reduce grant to OCC because of the distributional and 'floor' effects. This has a potentially significant negative impact. We are unlikely to know the full extend of this until the settlement in December.

A letter to Leaders from the Minister was received on the 20<sup>th</sup> October which set out which grants formed the £4bn transferring to Formula Grant. These are listed in Annex 2, along with the totals received by OCC in 2010/11 for these grants.

At worst the transfer could reflect the national distribution of the formula grant. We current receive about 1.1% of specific grants but only 0.345% of formula grant. This would result in a further potential reduction in grants, although the impact of the floor could actually protect against that degree of loss, hence a range of total reductions up to around £81.2m

We will not know how this will impact OCC until further details are released, possibly not until the Local Government Finance Settlement in late November or Early December.

There is also, however, a broader mitigation and this is that the reduction needs to be offset against our current target. We have been planning on a

figure of 10% per year reduction in grant. It appears that the 7.25% per year reduction PLUS the impact of the transfer of specific to formula will be lower in total, however, the timing will be substantially different, with more loading in year 1 due to the £20.4m grants which have been removed completely.

Dependant on the option chosen, the reduction in year 1 ranges from 54% to 66% of the total reduction, with reductions between 10% and 18% in subsequent years. This is a considerable change from the even spread in our original targets. We will therefore be bringing forward a new set of target proposals based on the front loading, although there remains a high degree of uncertainty in any option.

 Capital funding from all departments will fall by around 45% over the review period.

There had been a widespread expectation that capital expenditure would fall by 50% and this has been built into the county council's planning process. If this level of expenditure is not reduced as much there will be a revenue cost of increasing the borrowing. This will be on top of the additional borrowing costs related to the 1% increase in borrowing rates.

The details of the programmes cuts are

- As announced earlier by Eric Pickles, councils will no longer need to report on LAA targets.
- We offered to pilot place-based budgets (now described as Community Budgets) but have not been selected. The 16 selected areas including Kent, Essex, Swindon and various authorities in the north and the midlands.
- Tax Incremental Financing to be introduced to allow borrowing against assets and future income (to be detailed in the Growth White Paper).
- The Government will allocate additional grant funding for Personal Social Care of £1bn per year by 2014/15 alongside a further £1bn from the NHS.

This is included within the £4bn funding which is going into Formula Grant, and is taken into account in the calculation of the targets above. However, we will not know how much Oxfordshire is likely to receive until the distribution is announced, and any adjustments to the floor.

 £6bn funding for the Supporting People programme over the review period. It appears that Supporting People funding is being largely protected, however this is to transfer into formula grant, meaning a potentially large reduction in funding for OCC. This message needs careful handling.

The £6bn announcement on Supporting People in fact comprises £1.6bn per annum nationally, but is also part of the Formula Grant £4bn above. The amount Oxfordshire will receive is therefore totally reliant on the distribution basis and the floor effect, but it is unlikely that we would maintain the same level of funding as previously.

CA Annex 1

 Formula grant funding for Fire & Rescue Services over the period will reduce by 25%, weighted to the second half of the review period

The reductions in the Fire specific grant has been included within formula grant reductions. It will be for the Authority to determine how the expenditure is saved.

- Personal budgets will be extended to include special educational needs, support for children with disabilities, long term health conditions and adult social care.
- The Concessionary Fares Scheme will continue but whether funding will cover costs remains uncertain.

There has been a consultation on the distribution of Concessionary Fares grant within Formula grant. There were over 40 options and most disadvantaged both the County Council but also the District Councils to varying degrees. We await notification of the methodology to be used.

 Public sector pensions will be reformed once the Hutton Review of Pensions is published next spring, however the Chancellor has already indicated that the lower paid and those in the armed forces will be protected. The reforms will, however, seek to deliver £1.8bn pa cost reductions by 2014/15. The current MPs' pension scheme will end.

#### Other Departmental announcements with an impact on OCC

#### Department for Education

- Overall Department budget to reduce by 1% per year.
- Schools budgets will see a real-term increase every year, from £35bn to £39bn per year; cash funding for individual pupils will not fall; and the £2.5bn pupil premium will go ahead.
- Capital funding of £15.9bn will be allocated to rebuild and refurbish 600 schools, although no details on which authorities will benefit.
- The Government will fund an increase in 16-19 places.
- The Education Maintenance Allowance (EMA) will be withdrawn in place of more targeted support, although there is no clue about the impact on OCC.
- The SureStart scheme will be protected in cash terms.
- There is a guarantee of 15 hours a week of free education and care for 2 year olds from disadvantaged backgrounds, but the impact on OCC isn't clear.

#### Department for Transport

- The Government confirmed £30bn of capital investment in transport (said to be an increase on spending in the last 4 years). Projects, including £14bn in rail, however there was no reference to South East schemes (projects in all other regions were mentioned).
- More detail will be published next week

CA Annex 1

#### Department for Business, Innovation & Skills

- Overall Departmental budget to reduce by 7.1% per year, but the Science budget of £4.6bn per year will be protected.
- The Government will invest in: the Diamond Synchrotron (£69m); up to £1bn in carbon capture & storage; £200m in Portsight; and £1bn in funding for the Green Investment Bank.
- 40% cut in Higher Education.
- Train to Gain will be abolished and learners will be expected to contribute more to their learning.

Adult Learning – there is notice given that the Train to Gain grant will be abolished, but there is other funding for Adult apprentices without any clarity about how it is to be delivered, nor through which organisations

- There will be an increase of 50% in adult apprenticeships, with 75,000 new schemes.
- Four broadband pilots were announced in the Scottish Highlands and Islands, North Yorkshire, Cumbria and Hereford.
- An additional £500m was added to the announced £1bn Regional Growth Fund.

#### Department of Health

- Health spending will rise every year over and above inflation to £114bn by 2014/15. This means a real-terms increase in health spending by 1.3% over the review period.
- The department is expected to save £20bn in efficiency but this will be reinvested.
- Spending on medical research will be protected.

#### Others

- DEFRA faces cuts of 8% per year but with more money for flood and coastal defences.
- The Disability Living Allowance will be reduced.
- 16% cut to Police spending, with priority being given to counter terrorism services, potentially affecting levels of local policing.
- In addition there was an announcement on Carbon Reduction Energy Efficiency Scheme. We had originally believed that there would be a recycled allowance but this has now become simply a tax.

This means an additional pressure for OCC, rising to £2.6m because we were planning for the previous system which enabled a trading scheme

 Interest on loans from the Public Works Loans Board will increase by 1%, increasing the costs of our prudential borrowing. CA Annex 1

This will increase the revenue cost of capital, (the Strategic Measures Budget) and also increase the cost of Prudential Borrowing schemes, which will reduce the revenue savings available through those schemes

#### Other areas which remain unclear

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Reform Grant capitalisation for redundancy costs – there is a £200m pot but the criteria for access haven't been announced.

Other Function changes which might not be properly funded - Blue Badge reform, Floods, Trading standards closure of Consumer Focus and OFT

New Homes Bonus – it is not clear how this will work or whether the funding will go to counties and/or districts although it seems likely the lion's share will go to districts as an incentive to grant planning permissions which will result in pressure on our schools and transport capital spending!

#### **Key links**

BBC at-a-glance summary of announcements and departmental cuts: <a href="http://www.bbc.co.uk/news/uk-politics-11569160">http://www.bbc.co.uk/news/uk-politics-11569160</a>

Chancellor's statement in full:

http://www.hm-treasury.gov.uk/spend sr2010 speech.htm

Full HM Treasury Spending Review document: http://cdn.hm-treasury.gov.uk/sr2010 completereport.pdf

Opposition response (BBC report): http://www.bbc.co.uk/news/uk-politics-11585241

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Annex 2

# **Grants transferring into Formula Grant**

£million	Baseline	2011/12	2012/13	2013/14	2014/15
Communities and Local Governme	nt				
Supporting People	1636.00	1625.00	1620.00	1620.00	1590.21
Housing strategy for older people	20.00	15.50	13.50	11.50	10.50
Race equality	0.17	0.03	0.03	0.03	0.03
Economic assessment duty	11.03	1.50	1.50	3.00	3.00
Open source planning				15.00	20.00
Fire				49.82	50.28
Total CLG	1667.20	1642.03	1635.03	1699.35	1674.02
Department for Transport					
Concessionary travel	223.00	224.00	204.00	208.00	212.00
Other transport revenue	112.00	79.00	72.00	80.00	83.00
Total DfT	335.00	303.00	276.00	288.00	295.00
Department for Environment, Food	and Rural	Affairs			
Animal Health Enforcement	8.50	4.80	4.00	3.20	2.40
<b>.</b>					
Department for Education					
Previously formed from: LSC Staff Transfer	51.47	47.44	43.17	38.91	34.64
Services for Children in Care	54.88	58.40	36.50	28.10	28.20
Child Death Review Processes	7.70	3.50	3.50	3.50	3.50
Total DfE	114.05	109.34	83.17	70.51	66.34
Department of Health					
AIDS Support	25.50	27.70	30.30	33.10	36.20
Preserved Rights	235.40	228.84	221.68	215.11	209.80
Ongoing Personal Social Services	752.34	767.02	784.43	804.98	826.31
Previously formed from:					
Mental Health					
Child and Adolescent Mental Health					
Services Learning Disability Development Fund					
Mental Capacity Act and Independent					
Mental Capacity Advocate Service					
Carers					
Adult Social Care Workforce					
LINKs					
Re-cycled Personal Social Services					
(including safeguarding and Autism)	303.00	318.15	335.75	354.91	373.11
Previously formed from:					
Social care reform					
Learning Disability Campus Closure					
Programme					
Stroke Strategy					
New Personal Social Services Funding	New	530.00	930.00	1000.00	1000.00
Total DoH	1316.24	1871.71	2302.16	2408.10	2445.42
TOTAL	0440.00	2022.22	4000.00	4400.40	4400.40
TOTAL	3440.99	3930.88	4300.36	4469.16	4483.18

Source: Letter from Mr Pickles to LA Leaders, 20 October 2010

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Specific Grants CA Annex 3

Ring- fenced	Directorate	Issued by	2010/11 £000	2010/11 £000	2011/12 £000	Comments
	Children, Young People & Families					
	Dedicated Schools Grant (DSG)					
R R	Dedicated Schools Grant (DSG) School Standards	DFE DFE	333,376 18,196	333,376 18,196	333,376 18,196	
R	Standards Fund One to One Tuition		2,750	2,750	0	Ends in 2010/11
R	Targeted Support for Primary and Secondary Strategy		3,026	3,026	0	Ends in 2010/11
R R	Extended Schools - Subsidy Extended Schools - Sustainability		1,288 1,981	1,288 1,981	1,288 1,981	
R	School Development Grant		13,147	13,147	13,147	
R	Ethnic Minority Achievement		374,404	374,404	368,628	
	Early Intervention Grant	DEE	44.045		44.045	
R R	Sure Start General Two Year old Offer Early Learning and Childcare	DFE DFE	14,845 329	14,845 329	14,845 329	
R	Early Years - Flexibility of Free Entitlement for 3-4 Year Olds		4,290	4,290	4,290	
			19,464	19,464	19,464	
os	Young People's Learning Agency	YPLA	70,123	28,796	28,796	
	Grants transferred into RSG Area Based Grant:					
U	Child & Adolescent Mental Health Grant Carers Grant (Children)	DoH DoH	778 481	778 481		Into RSG Into RSG
U	Care Matters White Paper	DOR	403	306		Reduced by 24% in 2010/11
U	Child Death Review Processes	DCSF	58	44		Reduced by 24% in 2010/11
	Learning & Skills Council - Special Purpose Grant	DCSF	404 2,124	307 1,916	307 1,916	Reduced by 24% in 2010/11
	Other Grants - Assumed to Stop Standards Fund	DFE				
R	Mental Health in Schools	DE	150	150	150	
R R	Playing for Success	CLG	80	80 902	80 902	
R	Disabled Children's Access to Childcare - Pathfinder Aiming High for Disabled Children - Short Break Services	DFE	902 2,037	2,037	2,037	
	Diploma Development Fund	DFE	15	15	15	
R	Asylum Seekers Oxfordshire Education Business Partnership	HO -	1,604 322	1,604 322	1,604 0	
	Workforce Modernisation & Development	НО	92	92	92	
R	School Support Staff training and qualifications Parenting Strategy Support Grant (Think Family)	DFE DFE	105 238	105 238	105 238	
	Contact Point	DFE	140	70	0	Cut in 2010/11
	Youth Opportunity Fund Youth Justice Board	DFE DFE	347 1,129	347 1,129	347 1,129	
R	DCSF - Family Intervention project	DFE	246	246	246	
R R	Leaving Care, Unaccompanied Asylum Seekers Probation (Home Office)	HO HO	429 99	429 99	429 99	
R	Huntercombe Young Offenders Institution	НО	150	150	150	
R R	Thames Valley Police Oxford PCT Partnership Funding	TVP PCT	145 15	145 15	145 15	
	DCSF - Play Pathfinder	DFE	192	0	0	
	Area Based Grant - Assumed to Stop		8,437	8,175	7,783	
U	Children's Fund	DCSF	869	660		Reduced by 24% in 2010/11
U	Connexions Positive Activities for Young People	DCSF DCSF	4,658 397	3,540 302		Reduced by 24% in 2010/11 Reduced by 24% in 2010/11
U	Young People Substance Mis-Use & Partnership Grant Former Standards Fund:	HO -	187	160		Reduced by 24% in 2010/11 Reduced by 24% in 2010/11
U	School Development Grant - LA element	DCSF	1,835	1,395		Reduced by 24% in 2010/11
U	Extended Schools Start Up costs School Improvement Partners	DCSF DCSF	655 289	498 220		Reduced by 24% in 2010/11 Reduced by 24% in 2010/11
U	Education Health Partnerships	DCSF	120	91	91	Reduced by 24% in 2010/11
U	Choice Advisers School Intervention	DCSF DCSF	37 188	28 143		Reduced by 24% in 2010/11 Reduced by 24% in 2010/11
U	Flexible 14-19 Partnership Funding	DCSF	160	122		Reduced by 24% in 2010/11 Reduced by 24% in 2010/11
U	Extended Rights to Free Travel	DCSF	479	364		Reduced by 24% in 2010/11
U	Sustainable Travel Secondary National Strategy - Behaviour & Att	DCSF DCSF	52 183	40 139	40	Reduced by 24% in 2010/11 Ends in 2010/11
U	Secondary National Strategy - Central Co-ordination	DCSF	267	203		Ends in 2010/11
U	Primary National Strategy - Central Co-ordination Teenage Pregnancy	DCSF DCSF	320 160	243 122	122	Ends in 2010/11 Reduced by 24% in 2010/11
U	Child Trust Fund	DCSF	7	5	5	Reduced by 24% in 2010/11
U	Designated Teacher Funding	DCSF	10,907	8,307	7,722	Reduced by 24% in 2010/11
	Total CYPF		485,459	441,062	434,309	
<u> </u>		+	,		,	

Ring- fenced	Directorate	Issued by	2010/11 £000	2010/11 £000	2011/12 £000	Comments
	Social & Community Services					
	Grants transferred into RSG					
2	AIDS & HIV Training	DoH	187	187	187	Into RSG
`	Social Care Reform Grant	DOH	2,295	2,295		Cut but Into RSG
J	LD Campus Closure	DoH	47	2,293 47	2,293	
,	·	DoH	213	213		Cut but into RSG
	Adult Stroke Services Area Based Grant:	DOH	213	213	213	Cut but Into RSG
J	Carers Grant	DoH	1,922	1,922	1 022	Into RSG
j		_				Into RSG
	Mental Capacity Advocacy Service	DoH	273	273		
J	Mental Health Grant	DoH	1,296	1,296		Into RSG
	Preserved Rights	DoH	2,693	2,693		Into RSG
ı	Learning Disabilities Development Fund	DoH	368	368		Into RSG
	Supporting People	CLG	16,167	16,167		Into RSG
	Local Involvement Networks	DoH	223	223	223	Into RSG
		054	25,684	25,684	25,684	
S	Skills Funding Agency - Adult Education  Other Grants- Assumed to Stop	SFA	3,652	3,652	3,652	
7	Standards Fund (Music Service)	DFE	739	739	739	
s	Workstep	DWP	276	276	276	
j	Information Advice Guidance	DoH	12	12	12	
-	Minor Repairs and Adaptations "Handyperson" Funding	DoH	185	185	185	
	National Dementia Strategy	DoH	39	39	39	
	Hallonal Domonia Offatogy	2011	1,251	1,251	1,251	1
	Area Based Grant - Assumed to Stop		, -	, -	,	
U	Supporting People Adminisatration	CLG	320	0	0	Cut in 2010/11
	Personal Care at Home	DoH	0	0	0	
	Total S&CS		320 <b>30,907</b>	30,587	30,587	
	Environment & Economy		30,301	30,301	30,301	
	•					
	Grants transferred into RSG Area Based Grant:					
U	Detrunking of Non-Core Routes	DfT	1,746	1,746	1 746	Into RSG
U						Into RSG
	Economic Assessment Duty	CLG	65	65	65	Into RSG
	Other Oranta Assumed to Oten		1,811	1,811	1,811	
os	Other Grants- Assumed to Stop Countryside Agency	DEFRA	235	235	235	
	,					1
	Area Based Grant - Assumed to Stop					
U	Rural Bus Services Grant	DfT	1,676	1,676	1,676	??
U	School Travel Advisers Grant	DCSF	92	70	70	Reduced by 24% in 2010/11
U	Road Safety Partnerships	DfT	1,145	836		Reduced by 27% in 2010/11
			2,913	2,582	2,582	1
	Total E&E		4,959	4,628	4,628	
	Community Safety					
	Grants transferred into RSG					
	Area Based Grant:					
U	Adult Social Care Workforce (transferred from S&CS to Shared	DoH	1,356	1,356	1,356	Into RSG
	Services)					
	Other Grants- Assumed to Stop					
S	New Burdens Grant	CLG	116	116	116	
	Area Based Grant - Assumed to Stop					
J	Stronger Safer Communities Fund	НО	652	600	600	Reduced by 8% in 2010/11
U	Children's Social Care Workforce	DCSF	138	105	105	Reduced by 24% in 2010/11
	,		790	705	705	]
	Total Community Safety		2,262	2,177	2,177	
	Corporate Core					
	Area Based Grant - Assumed to Stop					
	Community Call for Action	НО	12	11	11	Reduced by 8% in 2010/11
	Total Corporate Core		12	11	11	
	Total All Grants		523,599	478,465	471,712	
	Total grants transferring into RSG		30,975	30,767	30,767	
	Remaining Specific Grants (assumes YPLA funding is specific grant)	)	467,643	426,316	420,540	
	Remaining Specific Grants (assumes YPLA funding is specific grant) Remaining ABG	)	467,643 14,942	<b>426,316</b> 11,605	420,540 11,019	
	Remaining Specific Grants (assumes YPLA funding is specific grant)	)	467,643	426,316	420,540	

#### **CABINET – 16 NOVEMBER 2010**

#### DAY OPPORTUNITIES FOR OLDER PEOPLE IN OXFORDSHIRE

Report by, Director for Social & Community Services

#### **Purpose of this Report**

- This report sets out a proposed new strategic direction to move away from traditional day services for older people to a concept of offering a range of support and services on different days of the week in different venues that maximise independence and offer activities tailored to meet individuals' needs.
- 2. The report seeks Cabinet approval to proceed with the implementation and development of a move away from day services to day opportunities. The proposed changes are outlined in this report, with additional details available on request, and are supported by a detailed financial appraisal.
- 3. These proposals are designed to ensure that we continue to have high quality day opportunities available for older people across Oxfordshire. Most users attend day services provided by the voluntary and community sector. The proposals maintain the level of resources spent on those services but will ensure that they reflect local needs. Resource and Well Being Centres have been very successful at meeting the needs of those with higher care needs. The proposals are designed to ensure that the Centres have the best possible chance of attracting service users to use their personal budget to pay for services provided by those centres. The proposals also encourage the development of imaginative community based proposals within individual communities.

# **Context and Background**

- 4. Social & Community Services currently funds a range of day services for older people that are building based. These services are either delivered by internal staff or through directly provided services, or commissioned from voluntary and community, or part funded through grants. A much wider range of occupational commissioned from the voluntary and community sector or part funded through grants.
- 5. The future of day services for older people is one of a number of key issues that has arisen from the roll out of self-directed support as part of the transformation of adult social care.
- 6. There is evidence both nationally and locally that new service users may decide to spend their budgets in other ways. The evaluation of the learning exercise in North Oxfordshire found that: "Previously people would have

visited a day centre but people are now using their budget to pay for a personal assistant to take them out or using their budget to pay for a taxi to take them to and from hair appointments rather than visiting traditional day centres." More than half the older people who have a personal budget in Oxfordshire have opted to have it in the form of a direct payment.

7. The implementation of personal budgets creates a financial risk for all providers of day services because they may not generate sufficient income to meet their running costs. This is already causing concerns for providers in Oxfordshire. All of tHem (apart from the County Council run services) are run by voluntary sector organisations.

#### **Strategic Overview**

- 8. The proposed changes are detailed in the *Strategic Commissioning Framework: Day Opportunities for Older People* document and summarised below. Developments should help older people to become better integrated within their communities. Reducing social isolation and the maintenance of independence is primary. Universal services should become predominant. Older people must have information about what is available locally to meet their particular needs. The model is based on three tiers reflecting the range of universal services, specific support, and specialist social and health care provided to individuals and their carers.
- 9. **Tier 1: Community Engagement:** The proposed approach enhances community based options. There are two elements: a fund which will support small one-off bids and the development and consolidation of good neighbourhood schemes. The fund would resource one-off bids for small amounts (no more than £750) to support older people in their communities. In addition, we will develop clear arrangements for neighbourhood schemes that deliver low level support to help people to carry on living in their own homes and access services.
- 10. Tier 2: Community and low level support: There are currently approximately 50 contracted services, all run by small and medium sized voluntary sector organisations that have the potential to move to a more preventative-based service which offers higher level support and/or acts as a bridge to Tier 1 support. Tier 2 services will be determined locally. People who use these services tend not be eligible for social care support. Tier 2 services are likely to be used by carers who are seeking respite from caring those people who are frail or vulnerable but do not have higher levels of need. The 14 locality 'Closer to Communities' boundary areas will be the focus for Tier 2 services (Please see Appendix 3). Decisions will be taken locally to decide how the resources available in an area should be used to meet local Those decisions will need to take account of the availability of universal services and other community activities. The support should have the potential to be delivered in a range of venues (including support in an individual's own home).

- 11. Tier 3: Specialist Health & Wellbeing Resource Centres: Tier 3 will have two key elements. The first is building based Health and Wellbeing Resource centres that will be available in Oxford and the major market towns of Banbury, Bicester, Witney, Abingdon, Didcot and Wantage. These will be complemented by mobile services that will deliver a very similar approach but will be there to specifically meet the needs of older people living in rural Oxfordshire. Users of the Health and Wellbeing Resource Centres are likely to be those who are assessed as having high levels of needs and are allocated a personal budget. There will be others who wish to purchase care All Health and Wellbeing Resource Centres will provide and support. universal services, including information and advice. They will also encourage and support people who would like to attend the Centre but do not have a very high level of need. A joint approach with health means there is the potential to provide specialist support short or long term to meet the assessed needs of those with the highest level of physical and mental frailty. This will include physiotherapy, occupational therapy, respite care, community nursing, speech therapy, chiropody, any step up/step down primary care provision and care coordinators to assess and review changing needs. In delivering this model service providers will be encouraged to work in partnership with other organisations and join-up services to provide innovative solutions to local issues. There will also be a need to harness support from volunteers;
- 12. Building based services have their limitations as they tend to be more costly because of the necessary overheads, such as rent, building maintenance, heating and lighting costs. There may also be accessibility issues for people with a physical disability when a service is provided in an older rented building. The cost of transport is also a major challenge to the sustainability of these services. It is proposed that there is investment in an adult mobile centre that would provide and deliver a range of universal services in the form of information advice provide targeted support. This would be a proactive service that is targeted at older people in their own communities. The purpose of the mobile service would be to provide a range of information, advice and access to services to vulnerable, isolated older people in both rural and urban areas.

# **Transport**

- 13. Access to transport is a key theme that emerges as a barrier to enable older people to participate in meaningful activities. There is separate project that is piloting transport needs of older people with high level support needs. To shape the options for this project a number of focus groups were conducted to gain a better insight into transport needs for older people.
- 14. Historically we have funded day services and transport options, as a package. However transport is not core social care business. One option for the way forward might be to support people to make their own transport arrangements rather than provide a service.
- 15. There are 87 known organisations that provide some form of volunteer driving service across the County. Of this estimated 35 are dedicated transport

services. A number of these are very small and are there to serve Parish Council areas and work well for the local communities. How some of these are funded is not clear. However Social & Community Services only support the West Oxfordshire scheme, based in Witney.

- 16. The existing transport arrangements have served us well and were the best 'fit' to achieve the most cost effective options. However, the down side of this model is the loss of flexibility. A number of initiatives and challenges that we face going forward mean that there is a need to re-examine these arrangements.
- 17. It is proposed that the investment in transport is considered within the framework of this strategy and wide ranging options are explored to provide choice for older people. Going forward older people who will meet the eligibility criteria will have a personal budget that they may chose to use on various transport options.

#### **Governance and Evaluations**

- 18. The aims of this strategy are framed within the Ageing Successfully strategy, which highlights the need for service provision to be joined up, community led and locally determined. This approach is in line with localism aspirations outlined in the recently published NHS White Paper "Equity and Excellence: Liberating the NHS".
- 19. One of the central features of tiers 1 and 2 of the service model is to devolve commissioning responsibilities and budgets as far as possible to those best placed to understand local needs. It is proposed that the 5 recently appointed locality Managers within Adult Social Care will be the accountable officers and lead the process in their area of responsibility. It is recognise that this is an area of significant change and therefore these officers will be supported by others who specialise in commissioning and contracting.
- 20. It is proposed that there should be a local Board for each locality area. This will bring together, Local County and District elected members, relevant District Council Officers, LINkS/ Health Watch members, the Locality Manager or their representative, representatives of GPs, Public Health Leads and representatives of older people in the area.
- 21. The primary aim of the local Board will be to ensure that the needs of the local population are met in fair and transparent manner. We anticipate that the Board will have a lead role in determining the local strategy and allocation of the budgets outlined in this paper as well as any other funding streams that are identified. It is further proposed that as these arrangements are established they would be well placed to determine and influence the allocation of place based budgets.
- 22. Choice, control and better information will be at the heart of delivering tiers 1 and 2; however these plans will be backed by older people and local voice.

Existing LINks networks will provide a collective voice and will act as powerful consumer champion on the Board.

#### **Strategic Outcomes**

- 23. The aims of remodelled day opportunities are to ensure that the older people of Oxfordshire have::
  - Access to local and personalised services that are efficient and cost effective;
  - Involve communities, individuals and partners in their development;
  - Access to support and services, which promote health and well being, allow real choices, based on wide availability of information;
  - Support focused on improving their independence, health and well-being; and enable engagement in civic life and feel a valued member of their communities;
  - Carers have access to short term breaks at times which suit them (including evenings and weekends).

#### **Approach to Consultation**

- 24. In shaping these proposals, officers have been keen to ensure the involvement of various stakeholders at key points in the development of the framework. Outlined below is an overview of their involvement.
- 25. Officers have been involved in preparing ideas and proposals for modernisation of day services. Initial thoughts were shared with Adult Social Care Scrutiny, Providers of services, Health and Social Care Panel of Older People. A summary of the outcomes of those meetings is attached as Appendix 1.
- 26. A detailed proposal was presented to the providers of day services on 29<sup>th</sup> September 2010 and a six week period of consultation commenced on 1<sup>st</sup> October 2010. The six week period will end on 12<sup>th</sup> November 2010. The approach to involve stakeholders is outlined below and a summary of the results are presented as Appendix 2. Any further views will be made available at the Cabinet meeting.
- 27. The following approach was put in place:
  - The draft proposals and a series of questions were made available on the County Council's website. Comments were invited from all 50 contracted providers, staff from internal day services, 600 participants listed on the LINkS data base, Older people listed on the Age UK data base, UNISON, Care Management staff, Environment and Economy Directorate Staff;

- Meetings with existing day centre users held in at the Day Services.
   People using other services and members of the public were also invited;
- Two meetings with the County Council staff delivering day services.

# **Consequences If Proposed Action Not Approved**

- 28. The strategic framework, to move our approach to day opportunities, recommends a balance of investment in services that will provide early support and intervention, and individualised support for those who have complex needs.
- 29. There is evidence to suggest that very few older people with personal budgets are choosing to attend traditional building based day services. Failure to modernise and implement the suggested strategic framework will result in an inefficient use of resources and the likely decline in use of those services.
- 30. Services that provide early support and targeted intervention for older people is a key priority by the County Council since this helps to limit the need for more high cost services.

#### **Financial and Staff Implications**

- 31. There is currently £4,810,000 invested in a range of day services for older people. The investment includes £1,596,000 for transport to access day services.
- 32. The breakdown of the existing financial resources and the revised intentions for the delivery of the strategic intentions are outlined below:

Service Type	<u>Existing</u>	<u>Future</u>
Community Engagement & Innovative Bids	£0	£200,000
Good Neighbour Schemes &		
<u>Volunteers</u>	£80,000	£150,000
Community & Low level Support	£1,320,000	£1,209,000
Health & Well-Being Centre	£1,814,000	£350,000
Mobile Adult Service Centre	£0	£159,000
Resource Allocation System	£0	£964,000
Future Developments	<u>£0</u>	£182,000
Day Opportunities (excluding		
Transport)	£3,214,000	£3,214,000

33. The local Boards will manage the funding identified under the headings of Community Engagement & Innovative Bids, Good Neighbour Schemes & Volunteers and Community & Low level Support. Allocations will be based on

- the 14 Closer to Communities' boundaries (Appendix 3). The sum available for voluntary and community sector schemes is slightly higher than the amount currently spent.
- 34. Although the figures may suggest a significant reduction in the funding available for resource and well being centres, this is not the case. Most of the individuals using these centres are likely to have a personal budget which they will use to pay for the costs of attending the Centre. This is reflected in the resources that have been included in the Resource Allocation System. The County Council wants to ensure that those running the Centres are in the best placed position to attract service users to the centres so that they can continue to provide high quality care which meets the needs of service users.
- 35. Each of the areas will have a budget apportioned on the basis of the population over the age of 75 in its area. This will then be adjusted by applying weightings to reflect the numbers of people on attendance allowance, deprivation in the area, the rural nature of an area and the presence of a Health & Wellbeing Centre.
- 36. These proposals do not include the potential impact on the transport budget. That matter is still subject to discussions within the County Council. Any proposals will be set out in the Directorate's service and resource proposals in December.
- 37. It should also be noted that the proposal going forward will result in each of the seven building based service managed as an individual business unit with a small element (£50,000 each) of coordination as the only guaranteed funding. The revised intentions recommend market testing of the seven building based Resource Centres that will continue in the major towns of Oxfordshire. The existing arrangements across the county are:
  - Seven centres are run by the County Council (Six of which will move to the revised Tier 3 model and one of the centres will move to a Tier 2 service);
  - One is contracted out to a not for profit organisation.
- 38. Market testing and revised services will impact on staff. Who ever ends up delivering future Health and Wellbeing services, will have to revise their service delivery structures and increase reliance on volunteers to ensure that they are able to deliver a cost effective and an affordable services.
- 39. Staff and UNISON have been consulted and informed of the revised proposals as part of the consultation of the detailed proposals.
- 40. Failure to restructure will have serious implications on the future sustainability of building based services. Further details will form part of the detailed implementation plant, but it is likely there will be some staff transfer, redundancy and redeployment of staff

#### **RECOMMENDATION**

41. The Cabinet is RECOMMENDED to approve the implementation of the strategic commissioning framework to move to day opportunities for older people carers within Oxfordshire, as detailed in this report.

JOHN JACKSON
Director for Social & Community Services

Background Papers (Hard copies of the Intentions Document available)

Contact Officers: Varsha Raja, Assistant Head Strategic Commissioning

Tel: (01865) 323552

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November 2010

# **APPENDIX 1**

Stakeholders	Date	Key messages	Actions	
Members Briefing	4 <sup>th</sup> May 2010	<ul><li>Supportive of the overall direction</li><li>Good 'fit' supporting personalisation</li></ul>	Incorporated in the strategic commissioning paper	
Day Service Providers (Banbury)	24 <sup>th</sup> May 2010	<ul> <li>Supportive of the overall direction</li> <li>Require more detail</li> <li>Anxieties about uncertainties this creates</li> <li>Sustainability for some organisations if they were unable to secure funding</li> </ul>	<ul> <li>to Scrutiny Committee 8<sup>th</sup> June 2010Decisions taken for Officers to meet with Reported sample of providers</li> <li>'Preparing the provider' workshop arranged 20<sup>th</sup> September 2010</li> </ul>	
Day Service Providers (Drayton)	27 <sup>th</sup> May 2010	Same as above	Same as above	
Adult Social Care Scrutiny Committee	8 <sup>th</sup> June 2010	<ul> <li>Full sign up to the model</li> <li>Please involve members in decision making for local determination (tier 2)</li> <li>Concerns about sustainability of organisations if they were unable to attract sufficient business</li> <li>A need for robust governance arrangements identified</li> </ul>	<ul> <li>All feeds back informed the development of Strategic Commissioning document</li> <li>Officers requested to attend Adult Social Care Scrutiny meeting on 7<sup>th</sup> September.</li> </ul>	
Internal Briefing Note To Staff	9 <sup>th</sup> June 2010	This is available on the County Council Intranet	Staff aware of the proposals	
Age Concern Health & Social Care Panel	17 <sup>th</sup> June 2010	<ul> <li>Support for the strategic direction</li> <li>Involvement in the development of model and future monitoring</li> </ul>	Presentation was given and Officers invitoreturn in July for a further discussion	
Oxfordshire Health & Well- Being Panel	17 <sup>th</sup> June 2010	Report received by the panel	Very little feed back received	
Wychwoods Day Centre	24 <sup>th</sup> June 2010	Concerns that the needs of those people may not be met if funding was reduced	Officer and Member attendance at the day centre	
Annual Commissioning Conference	29 <sup>th</sup> June 2010	Same as provider days		

Headway (Oxford)	5 <sup>th</sup> July 2010	<ul> <li>Better understanding of the future of services for people with acquired brain injury</li> <li>Concerns going forward if people choose not to use day services with their personal budgets</li> </ul>	<ul> <li>Officer discussion to explore benefits of offering further 'Preparing the provider' workshop</li> <li>First workshop delivered 20<sup>th</sup> September2010</li> </ul>
Age Concern Health & Social Care Panel	8 <sup>th</sup> July 2010	<ul> <li>Concerns that services were available to all and not for eligible clients only</li> <li>Access to transport</li> <li>Encourage development of services</li> <li>Encourage volunteering</li> <li>Users to assess quality of services</li> </ul>	Feed back used to inform the strategic commissioning paper
Chinese Community Centre	13 <sup>th</sup> July 2010	<ul> <li>Concerns that needs of BME communities were not over looked</li> <li>Wanted to be involved in local determinations and ongoing development of services for BME groups</li> </ul>	Officers took away comments on the impact of proposed changes and these were fed back into the strategic commissioning document
Trustees of Daybreak Oxfordshire	29 <sup>th</sup> July 2010	Concerns that the needs of people with dementia were not part of the model	Same as above
Cluster Day Centre	17 <sup>th</sup> August 2010	Concerns going forward if people choose not to use day services with their personal budgets	Same as above
Headway (Oxford)	24 <sup>th</sup> August 2010	Discussion regarding how Personal     Budgets might impact on the financial     operating structure of the service.	Same as above
Individual user feed back and user petition		<ul> <li>Users liked the internally provided services and did not want these to be market tested</li> <li>Query about the external service provision</li> </ul>	<ul> <li>Submitted the petition to the responsible County Council Officer</li> <li>Informed the Cabinet member for Adult Social Care</li> <li>Reported these actions to the Adult Social Care Scrutiny committee.</li> <li>Individual responses sent to enquirers</li> </ul>

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Adult Scrutiny Committee	7 <sup>th</sup> September	<ul> <li>Agreement to the proposals</li> <li>Clarification requested:         <ul> <li>on Sustainability of services:</li> </ul> </li> </ul>	Feed used to inform the development of strategic commissioning framework
		<ul> <li>support from S&amp;CS</li> <li>encouraging intergenerational work,</li> <li>insurance for volunteer drivers</li> <li>Access to transport</li> </ul>	Officers to attend future Adult Scrutiny Committee
Day Service Providers	29 <sup>th</sup> September 2010	To feedback our proposals to Day services Providers.	

#### **APPENDIX 2**

# Summary of the phase 2 consultation period 1st October to 12th November 2010

### Approach for e consultation:

Document outlining the detailed proposal was made available.

- 77 people logged on to access and respond to the consultation.
- A total of 32 people responded to the questions see table 1 ( reasons why 45 chose not to respond are not known)
- A breakdown of the category that people chose to identify themselves as.
- Average results of the response to the questions outlined in table 2 that were asked and the results are outlined below and the following. People were asked to indicate if they strongly agreed, agreed, neutral, disagreed or strongly disagreed.
   Average results fall into agreed or neutral.

(Table 1) Who responded	
A member of the public over 65	31% (10)
A member of the public under 65	25% (8)
A Carer of someone over 65	6% (2)
Someone who uses existing day opportunities / centres	0% (0)
Someone who uses social care services	0% (0)
Service provider - management	13% (4)
Service provider - front line staff	0% (0)
County Council staff	9% (3)
Other (please specify)	16% (5)

(Table 2) Questions asked	S	agree	neutral	disagree	S
	agree				disagree
Provide local choice in day opportunities closer to home	28%	34%	22%	8%	5%
Able to better target scarce resources and gain increased value for money	8%	41%	29%	11%	8%
Older citizens more able to participate and be a valued member of their local community	23%	26%	38%	8%	2%
Increased opportunities for local volunteering	22%	48%	20%	5%	2%
Reduce social isolation for older people, particularly in rural communities	26%	29%	20%	8%	14%
Make access to services more equal across the County	20%	17%	34%	20%	8%
More older people and local communities involved in local decision making	23%	41%	29%	2%	2%
Reaching out to many more older people with better information and more opportunities	17%	37%	28%	17%	0%
Communities able to influence the development of services that best suit local needs	14%	37%	28%	17%	2%
Provide flexible opportunities including at evenings and at weekends	17%	42%	25%	8%	5%

People were also provided a space for free text.

#### **Examples of some responses:**

- We have to save money and a radical change is the only way.
- We must treat all services as businesses that thrive or fail by their success rate.
- I welcome the 7 days & evenings opening> dementia care, respite care, rehabilitation/re-enablement, joint working with NHS.
- Positive Activities. SU's Networking outside of RC
- the age and frailty of the older adult that I deal with would not like the days activities changed and evenings would certainly be a no go area, for the most
- yes agree with what you say but it is a bit of a wish list and it is HOW it is done that matters
- Yes, I agree more flexible and creative opportunities are needed.
- Limited info, but I'm not convinced. People like a familiar place to go. These activities could be coordinated by a centre anyway. If it was to work well, more money rather than less would be needed.
- Day opportunities need to be targeted at what people want and also at what is practically achievable I think this proposal will take away some valuable services from very vulnerable people
- Waste of experience that could be applied to the community to the benefit of all is regrettable
- Agree with the proposed model. You appear to be pressing the right buttons

- I like the tone of the proposal, but need to see the details as implementation will be key. I don't think you can dodge the transport problem in that way. ]
- I am yet to be convinced that those on low incomes and those without family living locally will be disadvantaged
- I think all of the community should be involved in how our services are provided
- The idea is good. To work it will have to be more complex than implied. Un-entitled individuals may lack cash to participate. Why are IT opportunities neglected?
- I think this model could prove to be very difficult and expensive to develop. I think it should start in a pilot area both rural and town. I would be most unhappy to loose our effective day centres
- I am worried for the carers that regular daycare will not enable the care to get as many regular breaks or enable them to take any regular employment as possible when day centre attendance is regular.
- This goes some way towards devolving services to more local levels, but these cannot be properly effective without the commensurate ability to influence how money is raised
- I agree with the proposed service model as it will make it possible for older people to access leisure activities of their choice any time of the day and thus giving them a better quality of life.
- Disagree. Vague outcomes, noble sentiments no substance. OCC has poor track record. People with dementia and their carers deserve extra resources, wellbeing centres too nondescript.
- Despite commitment to move away from day centres, there will inevitably be return to group activities because of cost. This will need to take account of individual differences.
- As long as the really elderly have support in choosing how to spend their budget it all sounds pretty good
- I agree with the proposals. I am concerned as to how the less assertive will be supported to meet their individual needs. I think as identified that transport is the key.
- Regarding the Health & Wellbeing Centre model, I do feel that transport issues to these centres of excellence could be a barrier to their future success.
- I do not think that gaining value for money has been explored properly, as there has been little dialogue with the "Private Sector". As a consequence I believe that there is a good chance that the proposals made will not deliver good value for money. In this I am referring particularly to the "Health and Well-being" centres.
- A phone line or web site that people could access if they want to volunteer could be very valuable.
- Parts of the proposed service model will streamline services and are forward thinking and parts need some realistic fine tuning.
- There is obviously a shortage of funding therefore the available funds should be used to provide care for those confined to their homes and carer respite.
- Too many funds are being squandered on surveys, websites and general admin jobs, instead of towards providing

- real service to those that need it. Lets have more practical common sense and less of the flowery language such as 'pathways' and 'road maps'
- We think that the major risk of the proposals is for older people who have mobility problems, continence issues, dementia, and other limiting illnesses and their carers who fall just short of meeting the eligibility criteria for social care.
- If the emphasis in services moves too much to flexible, short term provision, in people's front rooms then the risk will be realised. If volunteer transport schemes falter, or do not have access to adapted vehicles then some older people with most to gain from the social contact afforded by day opportunities in their community will find themselves unable to access the one thing that was keeping them going.
- It is this scenario that must be avoided while still making space for development of more preventative and locally based services that will enable more people to be supported in lighter touch ways.

Date	Venue & Stakeholders for meeting	Key messages
29 <sup>th</sup> September 2010	Providers of day services	<ul> <li>Overall agree with the strategy</li> <li>Concerns about transport</li> <li>Pleased and relieved that tier 2 allocation was proposed £1,209,000</li> <li>Staff must be consulted and involved</li> </ul>
18 <sup>th</sup> October 2010	Bicester Day Centre users and User group representatives from all building based day centres, Didcot, Wantage, Wallingford, Bicester, Witney, Oxford Options, Banbury, and Abingdon	<ul> <li>Social care is very complex and why?</li> <li>People struggle to navigate their way through the system</li> <li>Understand the need to save money</li> <li>Anxious about losing services</li> <li>Gained better understanding of Resource Allocation system</li> <li>Agreed that current transport investment could be better used and also thought about creative options e.g. rental of mobility scooters to access services</li> <li>Concerned about market testing</li> </ul>

25 <sup>th</sup> October 2010	Oxford Options Health and Wellbeing Centre: Users and carers of day services	<ul> <li>Worried about costs</li> <li>ISIS Carers group find it a god send as they use the centre to meet up</li> <li>Increased charges but they feel they do not receive services (Head of service to visit)</li> <li>Worried about increased costs</li> <li>Existing transport not meeting the needs of people e.g. pick up route is not consistent, once people drop of due to hospitalisation etc, they have to go onto a waiting list</li> </ul>
26 <sup>th</sup> October 2010	Adult Social Care Scrutiny	<ul> <li>Noted the proposal to increase investment in Community Transport</li> <li>Noted that service user representatives would be on the Locality Boards</li> <li>Noted the proposed future role for the Transport Advisor</li> <li>Endorsed the final proposals</li> <li>Asked that the provision of Podiatry Services be considered as part of the Mobile Service.</li> </ul>
28 <sup>th</sup> October 2010	Abingdon Health and Wellbeing Centre	<ul> <li>Feel they are in receipt of all that is proposed by the day centre</li> <li>Existing transport options are not flexible and are a barrier to their ability to access day services</li> <li>Concerned about market testing</li> <li>Would like to be involved in planning services</li> <li>Concerned what would happen if enough people did not use the services</li> <li>Saw the benefits of community integration but did not want too many people with dementia attending</li> <li>Worried about costs</li> </ul>

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29 <sup>th</sup> October 2010	Bicester Health & Wellbeing Centre, members of	<ul> <li>Access to service and transport is a major issue.</li> </ul>
	the public and users from other day services	<ul> <li>Concerns about changes to transport, the use of</li> </ul>
		volunteers and safety.
		<ul> <li>Concerned about lack of assisted transport</li> </ul>
		<ul> <li>Concerned about cost of taxis if OCC transport unavailable.</li> </ul>
		<ul> <li>Doesn't feel like consultation. Wanted their comments fed into Cabinet meeting.</li> </ul>
		Wanted there to be a transitional period
		<ul> <li>Valued the service the centre provides, worried about staff changes and market testing.</li> </ul>
		Concerns about ability to pay increased charges
		If can't pay then can't attend – will the service
		survive and what will be the resulting costs of
		support if it does not? Has this been considered?
1 <sup>st</sup> November 2010	Elms Health & Wellbeing Centre (Witney)	<ul> <li>Concerns about changes to transport, the use of volunteers and safety.</li> </ul>
		Concerned about lack of assisted transport
		How will people with Dementia manage if no
		transport is available?
		<ul> <li>Concerned about cost of taxis if OCC transport</li> </ul>
		unavailable.
		<ul> <li>Question about withdrawal of bus pass and ability to get to Centre.</li> </ul>
		<ul> <li>CRB's put off people from volunteering. How will you get volunteers?</li> </ul>
		<ul> <li>Wanted to know if we had considered the needs of visually impaired people</li> </ul>
		Want to know how we will communicate the
		decisions once it is made.

1 <sup>st</sup> November 2010	Chinese Community Group	<ul> <li>Feel it would be difficult for their needs to me met at any of the Health and Wellbeing resource centres due to language barriers.</li> <li>Happy to access their centres through volunteer drivers and public transport</li> <li>Little awareness of what services are available for this community.</li> <li>They liked the idea of health checks</li> <li>Wanted to be more involved in the implementation of the strategy</li> </ul>
2 <sup>nd</sup> November 2010	Wallingford Health and Wellbeing Centre	<ul> <li>Majority of attendees were carers</li> <li>Really valued the respite care that the centre provided for them</li> <li>Wanted an explanation why their centre was not on the Health and Well being service model</li> <li>Loss of resource would lead to increased care needs</li> <li>Wanted their centre and not precious about who delivered the services</li> <li>Liked the idea of extended opening that would be really beneficial</li> <li>What ever was provided needed to be of a similar standard</li> <li>A number of people were in receipt of Direct Payments and understood the process well.</li> </ul>
3 <sup>rd</sup> November 2010	Staff consultation (1)	For Verbal Feedback at Cabinet meeting
11 <sup>th</sup> November 2010	Staff consultation (2)	For Verbal Feedback at Cabinet meeting

#### **APPENDIX 3**

# Oxfordshire County Council Closer to communities' boundary areas



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### **CABINET - 16 NOVEMBER 2010**

#### OXFORDSHIRE CONCESSIONARY FARES SCHEME

## **Report by Deputy Director (Highways & Transport)**

#### Introduction

- 1. Since 2001 it has been a statutory duty of local authorities to manage concessionary travel in their areas. Until now this duty has resided with district councils, but from 1 April 2011 it will pass to county councils. The duty is in two parts:
  - To issue smart card passes, to a standard national format, free of charge to every resident in the authority's area who is entitled by virtue of age or disability, according to entitlement standards laid down nationally.
  - To reimburse bus operators for all concessionary journeys starting in the authority's area, on the basis that operators must be 'no better and no worse off' than they would be if the concession did not exist.
- 2. Government has progressively increased the travel concession available to users, so that now they are entitled, by law, to travel free anywhere in England, on any local bus service, between 09.30 and 23.00 on Mondays to Fridays and all day on Saturdays and Sundays.
- 3. There are discretionary powers to provide enhanced concessions but in practice the vast majority of cost is incurred in meeting the statutory minimum. There are currently around 100,000 concessionary pass holders resident in Oxfordshire.
- 4. The County Council has a duty to start issuing passes, and reimbursing bus operators, from 1 April 2011. The County Council is also obliged to publish to bus operators, for formal consultation, the basis upon which they will be reimbursed for concessionary travel. This needs to happen by 30 November 2010, and is the purpose of this report. A further report to Cabinet on 25 January 2011 will be made on full details of the scheme to be introduced from 1 April 2011. Any major issues raised by operators, in response to the consultation to be published following this meeting, will also be reported on 25 January 2011.

# **Reimbursement to Bus Operators**

5. The Department for Transport is currently undertaking a national consultation on reimbursement arrangements for bus companies. They propose to issue definitive guidance in time for inclusion in the reimbursement schemes to be issued by local authorities by 30 November 2010.

- 6. The Department for Transport consider that the revised guidance will result in large reductions in the reimbursement being paid to bus operators in most cases. This will mainly be because it is now considered that more than half of all journeys made using the free pass are being made only because it is free, and would not be made if the passenger had to pay full fare; thus the proportion of journeys for which bus operators are entitled to recompense for lost fares revenue is smaller.
- 7. Officers therefore propose, in the document to be published on 30 November, to say that reimbursement in Oxfordshire will be in line with Government guidance.

#### Differences between existing district schemes

- 8. There are many differences between the details of how the individual Oxfordshire districts currently manage concessionary fare schemes, which have a substantial impact upon the experience of some users. It is proposed that the County Council should offer a standard service throughout the county, and therefore it will be necessary to standardise these variations. It is suggested that, because of the impact upon users, this will require a formal decision by members. The council therefore has to decide, in each case, whether to 'level up' to the highest level of service offered by any one district, or to 'level down', resulting in a reduction in service to some users.
- 9. It is proposed that only those discretionary issues on which an urgent decision is required be considered at this Cabinet meeting. Officers are currently consulting on the following discretionary aspects of the schemes, which will be presented for consideration at the 25 January meeting of Cabinet:
  - Whether to offer tokens and/or a Senior Railcard as an alternative to a free pass;
  - Whether to allow free travel on dial-a-ride services by concessionary passholders;
  - What is users' preferred way of applying for passes by post, in person, on the internet, or in some other way?
- 10. A decision is required now on two discretionary enhancements to the scheme, which directly affect the reimbursement to bus operators; these are the hours when free travel is available, and the availability of companion passes.

#### 11. Hours of availability.

The statutory requirement is for free travel to be available from 09.30. Three Oxfordshire districts allow the passes to be used from 09.00; there is regular lobbying from residents of the other two districts to have the same facility. Officers believe that the extra cost of the half hour extension of availability of the concession is very small (estimated around £70,000 a year), since the vast majority of free journeys made between 09.00 and 09.30 will simply be deferred until after 09.30 if free travel is not available until later. It is therefore strongly recommended that, for the 2011/12 financial year, the hours of availability of the pass be 'levelled up' to 09.00 for all users. This can then be

reviewed in time for the reimbursement scheme for 2012/13.

#### 12. Companion passes.

All Oxfordshire districts offer people who have disability which prevents them from travelling without assistance, a special pass which allows a companion to travel with them without paying a fare. Officers understand that less than 1% of passes issued are companion passes. The cost to the county council of this concession is thus likely to be very low, and there are likely to be significant benefits to the users of being able to travel with a companion. Officers therefore suggest that companion passes continue to be offered throughout the county.

13. However, terms of eligibility for these passes varies widely from district to district. The different terms are summarised in Annex 1. Officers recommend that the terms currently used by Oxford City Council be adopted. It should be noted that this will represent a reduction in availability in South Oxfordshire especially.

#### **Exemption of special categories of service**

- 14. There was a change to the concessionary fares regulations in April 2009, which allows certain types of bus services to be exempted from the scheme (i.e. free travel to be made unavailable on them, thereby saving the cost of reimbursing operators for journeys made on them). The consultation document to be issued at the end of November ought to state these. The categories which are of particular relevance in Oxfordshire are:
  - Pre-bookable express coach services: such services are exempt anyway if there is more than 15 miles between successive stops, but for the avoidance of doubt it is recommended that such services be stated as exempt in Oxfordshire, on the basis that the scheme is intended for local, not long-distance, travel;
  - Services "primarily for the purposes of tourism": the open top city tours in Oxford is the main relevant service here; it is recommended that these be stated as exempt on the basis that the scheme is intended to enable people to access facilities such as shops, not for tourism purposes.
  - Services where the fare includes "a special amenity element": in some areas this is used to exempt park and ride buses (where the fare is deemed to include the cost of parking as well); this almost certainly does not apply in Oxfordshire, but for the avoidance of doubt it is recommended that park and ride services be stated as included in the scheme (i.e. free travel is available on them) because they are a core part of the local transport network.

# Financial Implications/Risk

15. The total cost of concessionary travel within Oxfordshire was estimated at £8.2m a year at 2008/09 prices and rider-ship. Pass take up, and cost to district councils of the scheme, has increased rapidly in recent years, partly due to demographic change and partly due to increasing awareness of the scheme. To set against this, since April 2010 the minimum age of eligibility

has been increasing by one month every two months, reducing potential takeup in future.

- 16. In theory, the cost is reimbursed by central Government; in practice there are considerable doubts over whether this will be achieved because government are seeking to make overall savings against this budget.
- 17. The revised methodology for reimbursement of bus companies is expected to save significant sums. This saving carries a substantial risk of consequent bus service withdrawals leading to heavy pressure on the bus subsidy budget.

#### **RECOMMENDATIONS**

- 18. The Cabinet is RECOMMENDED to:
  - (a) publish, for consultation with bus operators, a reimbursement scheme as outlined in the 'Reimbursement to Bus Operators' section above;
  - (b) allow free travel for concessionary passholders, throughout Oxfordshire, starting at 09.00 (instead of 09.30) on Mondays to Fridays, this to apply for the 2011/12 financial year and be reviewed for subsequent years;
  - (c) to offer companion passes to those residents who are in receipt of Carers Allowance; who can supply proof that they need assistance to use public transport; or are between the ages of 5 and 15;
  - (d) specify exemptions from and inclusions in the scheme as recommended in the section headed 'Exemption of special categories of service'; and
  - (e) ask officers to report on other aspects of the concessionary fare scheme, including the outcome of consultation with passholder representatives, and any major issues raised by bus operators in the consultation on the reimbursement scheme, to the 25 January 2011 Cabinet.

STEVE HOWELL
Deputy Director (Highways & Transport)

Background papers: Nil

Contact Officer: Dick Helling, Tel 01865 815859

2 November 2010

#### **Companion Passes**

All five Oxfordshire district councils have offered the discretionary enhancement of a Companion Pass to support those of their residents who apply for a concessionary bus pass, but who are unable (by reason of disability or frailty) to travel unaccompanied. The Companion Pass enables a carer or companion also to travel free on local buses (albeit only within Oxfordshire) when accompanying the 'main' concessionary pass-holder.

The companion or carer does not receive a pass of their own – the 'main' holder's pass is endorsed with a mark on the front signifying that a companion may travel with them also. This mark is common to all five Oxfordshire districts – having been jointly agreed by all of them – but is not recognised beyond Oxfordshire.

However, each Oxfordshire district council offers slightly different criteria for the issue of a Companion Pass, and in developing a common Oxfordshire concessionary fares scheme it will be necessary to resolve these slight areas of difference between the current district council-administered schemes.

<u>Cherwell District Council</u> offers Companion Passes to those residents who are in receipt of Carers Allowance or who can supply proof of eligibility that they are so disabled that they need assistance to use public transport.

Oxford City Council offers Companion Passes on a similar basis to Cherwell District Council. However, Oxford City Council automatically offers a Companion Pass to any eligible disabled concessionary pass-holder who is aged between five and 15. Oxfordshire County Council may wish to consider 'levelling-up' to this standard of provision (i.e. offering the companion 'add-on' to all Oxfordshire disabled residents (aged 5-15) who apply for a concessionary bus pass).

West Oxfordshire District Council offers Companion Passes only to those who, "in the opinion of the Council' are so disabled as to be unable to use public transport unaccompanied. No mention is made in WODC's eligibility criteria of the receipt of Carers Allowance. In seeking a common eligibility standard across Oxfordshire, the County Council may wish to extend receipt of Carers Allowance as being a factor which would lead to the issue of a Companion Pass for West Oxfordshire residents.

South Oxfordshire District Council states that "If you are applying for a bus pass because of a disability you will **automatically** [my emphasis] receive a disabled pass which will allow you to travel with a companion". Unless the County Council wishes to extend such a facility to <u>all</u> disabled residents who apply for a bus pass (to which the bus operators might conceivably object) then any common scheme in Oxfordshire would involve a diminution in the level of provision in this district.

<u>Vale of White Horse District Council</u> offers Companion Passes only to registered blind people or those who use a wheelchair. This is a lower level of provision than in other Oxfordshire districts where, for example, a person with severe learning difficulties could apply for a Companion Pass if they were unable to travel by bus unaccompanied.

A common scheme based on that currently offered by Oxford City Council would extend the provision of Companion Passes to certain categories of disabled passholder in Vale of White Horse.

Division(s): All	
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#### **CABINET – 16 NOVEMBER 2010**

# OXFORDSHIRE COUNTY COUNCIL PARKING STANDARDS FOR NEW RESIDENTIAL DEVELOPMENTS

#### Report by Head of Highways & Transport

#### Introduction

- The current car parking standards for the County Council were approved by the Executive Committee in 2001. The parking standards of the District Councils are based on these standards. In recent years there continues to be feeling amongst the public and Local Authority Members of the various levels of local government that there is insufficient parking provided in new residential developments.
- 2. In response to these views the County Council and District Councils jointly commissioned consultants to look at the car ownership in new developments. This report showed distinctive habitual patterns of modern parking habits in residential developments. A draft proposal was created based on a matrix approach to parking provision.
- 3. This proposal was discussed with all of the District Councils in the County and refined into a form which was acceptable. The proposal is based on developing a series of parking provision regimes which is a mix of 'on-plot' and on street parking. It optimises the level of parking needed according to housing type and location within the built environment.
- 4. In the past year there has also been changes in the way new developments are assessed and designed from a Highway Authority point of view. Hence a review of the Councils Development Management design guidance and policies are needed. This document forms part of a future coherent suite of documents. Other documents within the suite of documents which are planned will deal with retail, commercial, and cycle parking.
- 5. The primary use of the document is to inform the shaping of new residential developments through the consultation process of planning applications. In its current form it has limited status within the wider planning process. The purpose of the County Council setting a car parking standard is to provide consistent advice to the Districts.
- 6. The document has been subjected to a consultation process with all of the District Councils. It requires to be adopted at a higher level within the Council.

#### The Current Situation

7. The current parking standards for the County Council were approved by Executive Committee in 2001 upon which the parking standards of the District

Councils are based. The standards are maximum standards in line with the Government guidance in Planning Policy Guidance 'Transport' 13 (PPG13).

- 8. The Oxfordshire Local Transport Plan 2001-2006 (LTP) contains the approved guideline car parking standards which were significantly different from the previous standards that had been formulated in the late 1980s. These standards were based on the draft Government Planning Policy Guidance, which was available at the time, in line with the concept of sustainable development.
- 9. The current draft Local Transport Plan (LTP), which is going through the consultation stage, does not include car parking standards. Now it sets out the main objectives and transport policy goals on a wider more holistic basis. The LTP tends to exist for longer periods of time in which changes in trends and other Central Government guidance cannot be easily responded to in terms of quickly changing local policies. Hence policies such as this one can be written and maintained under the general umbrella of the LTP.
- 10. Planning Policy Guidance 'Transport' (PPG13) was published in March 2001 and contains the Government guidance on car parking provision for new development. PPG 13 sets out maximum parking standards for various land uses and a threshold gross floor area of developments above which the standards are intended to apply. For smaller developments, PPG 13 suggests more rigorous standards with no minimum requirement. It also states that 'reducing the amount of parking in new developments is essential as part of a package of planning and transport measures to promote sustainable travel choices'.
- 11. The general thrust of Government guidance is that car parking should be restricted as part of the overall initiative to reduce private vehicle mileage to minimise greenhouse gases. However it is not made clear where the car parking needs to be reduced i.e. the residential end or the work/ school/ commercial end. The result of current trends which is shown in the research is clear in that the restriction of car parking in residential areas does not affect car use. However the affect of car parking does have a local impact where there is not enough parking. It is also known that Central Government does not want to influence car ownership but to encourage the use of alternative means of transport.

# The Issues around Parking in New Residential Developments

- 12. The standards being considered in this report and the document to be endorsed looks at only part of the whole issue of parking.
- 13. Parking is also considered in terms of formal 'on street' and 'off-street' provision and control. Car Parking zones, on street parking controls and formal public car parks fall into this category. The Council has separate strategies and policies which deal with these aspects (e.g. Oxfordshire Parking Policy). This policy generally covers areas which already exist and inform other decisions on the location and level of car parking for public and non residential uses.

- 14. Tackling parking in new developments is not the only aspect of delivering effective, high quality and sustainable housing developments. This policy will sit alongside other policies and guidance which is used in development management in the planning process.
- 15. Moreover the level of off-street parking can have significant implications on on-street parking for which the County Council, as the Local Highway Authority, is likely to be responsible for, or at the least be expected to resolve.
- 16. The general assumption in the Government's advice on parking provision is that it is mainly related to the level of public transport available. However, the need for car parking, and hence car usage, not only depends on the level of public transport provision but also depends on what local facilities there are at a location. However, most probably, the largest effect comes from car ownership.

## **Purpose of the Parking Standards**

- 17. District Councils are the planning authorities for the majority of planning applications and ultimately decide on the parking provision for new developments under their powers in the Town and Country Planning Act 1990. The County Council as the Local Highway Authority provides advice to the District Councils on planning applications through the formal statutory consultation process.
- 18. The purpose of the County Council setting a car parking standard is to provide consistent advice which is applicable across the whole of the County to all Districts alike.
- 19. Planning Policy Statement 12 (PPS12) allows District Councils to produce supplementary guidance of the content of this proposal in their respective core strategies. Hence through the process of delivering this document not only will it be a County wide document but it can then be used by District Councils for wider conformity by adding further to the strength of the policy in the planning process.
- 20. It is generally accepted that constraining parking provisions at journey destination does limit private vehicle trips, but it is not necessary the case at journey origins (residential properties). Residential will own cars and if necessary park on street where there are no parking controls. In doing so it often causes conflict and access problems. Central Government guidance does not explicitly seek to reduce car ownership.

## The Research

21. In response to the emerging views and trends, the County Council and District Councils jointly commissioned consultants to look at the car ownership in new developments.

- 22. The starting point for the research into the car ownership levels was 2001 census data to establish how car ownership varied across the County depending on location, dwelling type, dwelling size and tenure. This was followed by a questionnaire survey of 23 recent (post 2000) developments and then later by a more comprehensive questionnaire survey. The car ownership data was extrapolated to 2026 using growth factors. This developed into to a matrix approach to parking provision. This follows a similar methodology used in national guidance published by the Department of Communities and Local Government in May 2007 as "Residential Parking Research." It is also a similar approach adopted by some other Highway Authorities.
- 23. The research undertaken identified various levels of additional car parking which would be required if a development had a set number of allocated spaces per household. This recognises the fact that if each property is allocated two spaces (for example a garage and a space in front of the garage in the driveway) that those households with three cars will have to park the additional car on the street, but, those with two or less would be under using the spaces available. The parking provision may meet the total demand but those households with three and more cars cannot use the spare available spaces in households with one or no cars. The solution is to provide some unallocated car parking provision (on street or otherwise) which takes up this variation. These spaces could also be used by visitors.
- 24. This method of providing parking does optimise the parking levels to the demand but also uses less land. However this approach does bring some difficulties. It means that the parking which is occurs on the street needs to be carefully designed such that access for all other users specifically refuse trucks and emergency access is maintained.
- 25. The research also looked at the sizes of parking spaces, the location of and relationships of certain parking arrangements. As a result some changes and improvements were recommended. Also, it was noted that there was some tendencies for garages not to be used for parking. This has an effect of putting more cars on the street with the obvious effects being felt.
- 26. It was noticed in some circumstances that rear, remote parking courts and garage blocks were not used to full effect which thus pushed some cars back onto the street.

## Sustainability

- 27. The policy has been developed to reflect current trends but also to comply with current Government guidance and policies. It is guided to optimise the need for parking whilst still not prejudicing the many other aspects of planning for the impact and mitigation of transport effects of new residential developments.
- 28. The parking standards meet the aims of sustainability which are set down in the Councils Corporate policies and the underlying aims of the emerging Local Transport Plan.

## **Application of the Parking Standards**

- 29. The parking standards only apply to new residential developments.
- 30. The number of dwellings (and size) is known. A number of ranges are determined across the development according to the housing mix and the development's profile. For each of these ranges (blocks of small flats, larger houses, location to local facilities, ease of access to public transport etc) a primary need for parking is assessed. Where parking restraint is needed (e.g. centre of Oxford) or where public transport is excellent then the total number of spaces might be reduced a little. This is accounted for on the grounds of the tendency in lower car ownership in these sorts of situation. The number of 'on-plot' spaces is also determined. These are spaces which are within the curtilage of the dwelling and hence in private control. Then the number of additional spaces are determined which are needed. These spaces are placed either on the street or in groups in parking courts.
- 31. The street is then designed such that the parking can be accommodated whilst not prejudicing or causing dangers to other users (children, vehicle speed, service vehicles etc).
- 32. Where parking courts are being used which are not in highway, suitable checks must be applied. Whilst under the policy they are shared amongst several dwellings, the Council must try to ensure that they are accessible to those who use them, their use is understood, and suitable maintenance regimes are in place.
- 33. The opportunity has been taken to include provision for car parking for people with disabilities. Layouts will have to conform to appropriate requirements for those who require more space for mobility.
- 34. The policy includes requirements for the size of parking spaces and layouts. These are aimed at reducing conflict whilst optimising the overall developable space available. There is a need to encourage the use of cycles. Hence the minimum size of a garage is required both to encourage its actual use for a car but also to accommodate cycles.
- 35. There are some other aspects of the layout of new residential developments which dovetail into the application of these parking standards. The planning of the living environment and street design is covered by other guidance. However it is expected this policy will be sympathetically applied alongside the other elements e.g. road design, bus access, and housing layout.

## **Timetable**

36.

Action	From	То
Determination to consult from	November 2010	
Cabinet		
Formal Consultation	January 2011	March 2011
Deliberation of result of consultation	April 2011	
Final Determination by Cabinet	June 2011	

## **Consultees**

37. The following groups will be formally consulted:

District Councils
Parish Councils
Selected large developers in Oxfordshire
Police
Highways Agency
Emergency Services
Public availability on the Councils website

## **Equality and Inclusion**

38. The content and application of the parking standards which is set out in the policy document has been screened with respect of all aspects of equality and inclusion. It does not favour or discriminate any group based on age, disability, gender, race, religion, belief, social inclusion, or sexual orientation.

## RECOMMENDATION

39. The Cabinet is RECOMMENDED to endorse the principle of applying parking standards for new residential developments as set out in the draft document, and to agree to a formal consultation period. Allowing for minor amendments according to the consultation, Cabinet will meet again to fully endorse the use of the policy. Cabinet is also asked to empower officers to start using the principle of this emerging policy where the Planning Authority and the developer are in agreement.

STEVE HOWELL Head of Highways & Transport

Background papers: Oxfordshire Design Partnership, Residential Parking

Research and Draft Guidance, Final Report, by WSP,

dated May 2008

Contact Officer: David Groves, Transport Development Control Manager

Tel: (01865) 816042

November 2010

## HIGHWAY DEVELOPMENT MANAGEMENT FOR NEW DEVELOPMENTS – RESIDENTIAL PARKING PROVISION POLICY

#### INTRODUCTION

The Highway Development Management for New Development documents are intended to be used by a range of people involved in the development process which include the provision of or the alteration of new roads. It is therefore aimed at developers, promoters, consultants, architects, highway engineers, planning officers, the general public and any other interested parties.

The documents take the user through the entire process from inception to delivery in the context of providing or altering highways as a result of processes associated with the planning process.

This is a policy document which sets out the parking space allocations for residential areas of new developments. It also contains details on sizes and location of parking spaces.

Throughout the guide some illustrations are used to help explain some of the important design principles but should not be interpreted literally.

#### 1. HOW TO USE THIS DOCUMENT

- 1.1. The document is set out to follow the process in which parking spaces are calculated and provided for during the design period when the layout of the development is being developed.
- 1.2. The background and the basis in terms of research and evidence base are explained first.
- 1.3. The concept of clearly differentiating between allocated and unallocated spaces is set out but encompassed together within the total number of spaces expected to be provided within the development.
- 1.4. The parking provision in terms of number of spaces is set out together with covering the variances (District Councils and conurbations) throughout the County.
- 1.5. An example calculation is provided.
- 1.6. The sizes and location of parking spaces is covered including how parking for the mobility impaired is catered for.
- 1.7. Finally some advice is offered on other methods that should be employed to generally try to reduce car ownership.

#### 2. BACKGROUND

- 2.1. The parking standards for the County Council were approved by committee in 2001 and published in the Residential Road Design Guide in 2003. The parking standards of the District Planning Authorities followed those of the County Council. The standards were maximum standards in line with maximum standards recommended for non-residential land uses in Planning Policy Guidance 13 (PPG13) for commercial developments. PPG13 endeavours to constrain private vehicle mileage in part by constraining car parking provision for commercial developments. It is now generally accepted that constraining parking provision at journey destination particularly town centres (commercial, retail, employment etc) does limit private vehicle trips but it is not necessarily the case at journey origins (residential properties). Residents will own cars and if necessary park on street where there are no parking controls. In doing so it often causes conflict and access problems.
- 2.2. In recent years there has been a growing feeling amongst the public and Local Authority Members of the various levels of local government that there is insufficient parking provided in new residential developments.
- 2.3. The County Council and District Councils jointly commissioned consultants to look at the car ownership in new developments. This can be referred to in the supporting documents to this guideline. The starting point for the research into the car ownership levels was 2001 census data to establish how car ownership varied across the County depending on location, dwelling type, dwelling size and tenure. This was

followed by a questionnaire survey of 23 recent (post 2000) developments and then later by a more comprehensive questionnaire survey. The car ownership data was extrapolated to 2026 using Tempro growth factors. This led to a matrix approach to parking provision which is used in this guide. This follows a similar methodology used in national guidance published by the Department of Communities and Local Government in May 2007 as "Residential Parking Research."

2.4. The research identified the additional car parking which would be required if a development had a set number of allocated spaces per household. This recognises the fact that if for example each property is allocated two spaces there will be some households with three cars or more and others with one or no car. The parking provision may meet the total demand but those households with three and more cars cannot use the spare available spaces in households with one or no cars. This leads to the need for some unallocated car parking provision which could also be used by visitors.

#### 3. RESEARCH

- 3.1. The amount, type and location of car parking in any development can have a major influence on how well the development works for residents and other users of the highway. It can also be a major influence on the visual appearance of the development. Where and how the car parking is located is as important as the amount of parking. Very careful consideration needs to be given to car parking in the design process and the following paragraphs outline some of the considerations that should be taken into account. In preparing this guide the following documents have been referred to: 'Manual for Streets' (MfS) published in 2007 by the Department of Transport Communities and Government; "Car parking What works where" (CPWW) published in March 2006 and 'Urban Design Compendium' published in August 2000 by the English Partnerships.
- 3.2. As a principle, car parking should be provided for both residents and visitors at an adequate level, located convenient for intended users, visually unobtrusive, and overlooked to minimise the risk of car-related crime.
- 3.3. It is acknowledged there may be a practical distinction between large residential developments and small infill developments where perhaps the site is more restricted. The Local Planning Authority and the Highway Authority will take a pragmatic approach in these circumstances but the onus is on the developer to provide evidence if a departure from the standard is sought. The new guidelines emphasise the advantages of unallocated parking spaces as they are more efficient in terms of land use than allocated spaces and generally some should be provided in new developments particularly those involving flats. However it is noted that security is important in that generally owners wish to have their car as close as possible to the front door of the home or overlooked from a window.
- 3.4. The guidance has been created from the research carried out for the County and District Authorities and is the basis for designing the parking provision. The research carried out for the County Council and the District Councils identified that dwelling

size and tenure were the most significant factor in car ownership. The Councils require the design of private, shared ownership and rented dwellings to be to the same standard with no identifiable distinction between the different tenures. Therefore the parking provision in this guideline treats all housing tenures as the same. This has the added advantage that should tenures change in time then there are unlikely to be any parking difficulties.

- 3.5. The research undertaken for the parking study was very detailed and looked at various locations within the County and different dwelling types. However the amount of data on flats was limited and therefore not as reliable as for houses. Therefore the guidance formulated from the research are to be used for both houses and flats.
- 3.6. The research indicates that there was a slight lower car ownership for the major urban areas of Cherwell shown below (and for outer Oxford) which can be referred to in the supporting documents to this guide This reduction in car ownership probably is related to the better public transport and accessibility to local facilities.
- 3.7. When parking is provided in individual allocated spaces (ie under specific private control) the usage and occupancy is restricted. When parking is unallocated the flexibility of occupation rises. Hence the total number of spaces used for the same number of dwellings is reduced.
- 3.8. However it has to be acknowledged that an optimum level of parking has to be achieved without either encouraging the ownership of more cars than necessary but to create a controlled environment in which to store them near to residential units.
- 3.9. Furthermore, there is emerging national statistics which indicate that car ownership is growing higher than predicted levels even though there is a trend of vehicle-kilometres travelled being lower than predicted.
- 3.10. The lower car ownership levels in the major urban areas within Cherwell probably reflect the better access to public transport and facilities in the area. However this was not reflected in other urban areas within the County.
- 3.11. The minimum size of an individual parking space has been increased from previous standard to 5.0m by 2.5m. This reflects the increasing number of larger vehicles.

#### 4. ALLOCATED AND UNALLOCATED SPACES

- 4.1. Parking spaces can only be allocated to specific residents where the parking area is private (including under croft, open area or garage). This can be within the curtilage of a single house, a private area within a parking court conveyed specifically to a flat or house or a group of spaces owned by a third party where the spaces are leased to individuals.
- 4.2. Unallocated spaces could be provided off street in parking courts. However this is not recommended as they are not controlled or maintained particularly effectively. The

- accepted exception would be where they are provided with groups of flats and under the overall control of a third party (eg management company).
- 4.3. Parking on the public highway can not be allocated to specific properties or residents. Some or all unallocated spaces could be on public highway (adopted).
- 4.4. It follows that both off street unallocated and allocated spaces are maintained by others (private individuals or by management companies) but only unallocated spaces can be on areas maintained by the Highway Authority.
- 4.5. If the road remains private then the concept remains the same as above however the Highway Authority would seek to ensure that suitable control and maintenance of the road was provided for.
- 4.6. On street parking (whether adopted or private) can be controlled by traffic regulation orders to restrict vehicle type and or length of time of use although this is not a preferred solution on new estates. If the surrounding area suffers parking problems then other means of controlling parking should be considered. The actual design of the road and housing layout can be used to provide an effective self controlling arrangement to reduce the need for traffic regulation orders.

#### 5. PARKING PROVISION

- 5.1. The most significant change in the new requirements relate to the provision of unallocated spaces and no further provision for visitor parking is required. The table below has been created from the research carried out for the County and District Authorities and is the basis for designing the parking provision. The research carried out for the County Council and the District Councils identified that dwelling size and tenure were the most significant factor in car ownership. The Councils require the design of private, shared ownership and rented dwellings to be to the same standard with no identifiable distinction between the different tenures. Therefore the parking provision in this guideline treats all housing tenures as the same. This has the added advantage that should tenures change in time then there are unlikely to be any parking difficulties.
- 5.2. The research undertaken for the parking study was very detailed and looked at various locations within the County and different dwelling types. However the amount of data on flats was limited and therefore not as reliable as for houses. Therefore the tables below formulated from the research are to be used for both houses and flats.
- 5.3. The objective of the current guidelines is to provide a simple method of determining the parking provision required. The tables below are to be used for all locations.
- 5.4. The research indicates that there was a slight lower car ownership for the major urban areas of Cherwell shown below (and for outer Oxford) which can be referred to in the supporting documents to this guide This reduction in car ownership probably is related to the better public transport and accessibility to local facilities.

#### 6. PARKING PROVISION CALCULATION

6.1. The following documents the information needed to calculate the parking provision for all new developments.

## 6.2. City of Oxford

- 6.2.1. Oxford City is different to the rest of the County, including its suburban areas. In urban parts of the city that have high accessibility by non-car modes, it is reasonable to design for car ownership levels that are below theoretical demand levels.
- 6.2.2. Car parking standards for the City of Oxford are currently set out in the saved policies of the Oxford Local Plan 2001-2016, with further detail contained in a Supplementary Planning Document "Parking Standards, Transport \Assessments and Travel Plans" (February 2007). This forms part of the current evolving Local Development Framework. Policies relating to parking will be reviewed in the emerging Sites and Policies Development Plan Document.
- 6.2.3. The City of Oxford encompasses a wide geographic area and covers a range of housing types and densities, differing degrees of access to local facilities and public transport. Car ownership is typically lower in the City centre than the outer areas of the City. It is recognised that many parts of Oxford provide opportunity for lower parking provision than the maximum standard.
- 6.2.4. Appendix B summarises the City of Oxford policy and also provides the research findings for outer Oxford, reflecting forecast residential parking demand, inclusive of shared off-plot provision. This forms the context in which the parking provision outside the Transport Central Area will be considered by the County Council as Highway Authority.
- 6.2.5. However, it is recognised that in Oxford these should be treated as maxima, reflecting good overall accessibility by non-car modes, and the need to use land efficiently. Also, shared off-plot parking, combined with on-plot parking where appropriate, will be encouraged.

## 6.3. Cherwell Major Urban Areas

6.3.1. Parking Provision in New Development for major areas in the Cherwell District Council area are set out in the following table:

Rooms	Bedrooms	number of unallocated spaces unallocated spaces when one allocated space per dwelling is provided		number of additional unallocated spaces when two allocated space per dwelling is provided
	1	1.2*	0.4*	Not permitted
4	2	1.4	0.6	0.3
5	2/3	1.5	0.7	0.3
6	3	1.7	0.8	0.3
7	3/4	1.9	1.0	0.4
8	4+	2.2	1.3	0.5

<sup>\*</sup> denotes estimated value based on research

6.3.2. Appendix A lists the parishes which define the major urban areas in the Cherwell District Council.

## 6.4. Rest of Oxfordshire

6.4.1. Parking Provision in New Development for all other areas of Oxfordshire (other than defined above) are set out in the following table:

Rooms	Bedrooms	number of unallocated spaces	number of additional unallocated spaces when one allocated space per dwelling is provided	number of additional unallocated spaces when two allocated space per dwelling is provided
	1	1.2	0.4	Not permitted
4	2	1.4	0.6	0.3
5	2/3	1.6	0.8	0.3
6	3	1.8	0.9	0.4
7	3/4	2.1	1.1	0.5
8	4+	2.4	1.5	0.6

## 6.5. General Guidance

- 6.5.1. Some deviation from the parking standard may be allowed for small-scale developments involving domestic extensions, subdivision of a dwelling house into self-contained flats, and infill development where no new access road is created. Discussion with the planning authority should take place at an early stage to establish if a variation will be permitted.
- 6.5.2. Parking for visitors and operational needs are included in the figures.

## 6.6. <u>Calculation Example</u>

6.6.1. Refer to Appendix C to see an example of getting the parking allocation of a development proposal.

## 7. PARKING SPACE DIMENSIONS

7.1.1. The following tables show the minimum space sizes acceptable:

Perpendicular: On driveways and parking courts etc	Length	Width
	(m)	(m)
Space for mobility impaired	5.5	2.9+1.0
Standard space (unobstructed)	5.0	2.5
Standard space (obstructed on one side)	5.0	2.7
Standard space (obstructed on both sides, includes	5.0	2.9
car ports and undercrofts))		
Inside garage	6.0	3.0

Parallel: adjacent to streets and driveways etc	Length	Width
	(m)	(m)
Space for mobility impaired	6.5	2.9+1.0
Standard space	6.0	2.5

Echelon parking	Permitted	Length	Width (m)
	overhang (m)	(m)	
60°	0.1	5.6	As above
45°	0.2	5.3	As above
30°	0.1	4.7	As above

## 8. PARKING FOR THE MOBILITY IMPAIRED (BLUE BADGE HOLDERS)

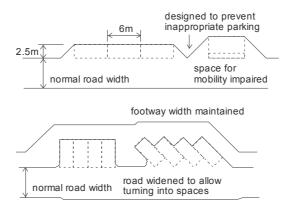
8.1. Consideration must be given in the design to the provision and location of spaces for drivers with impaired mobility. Generally the spaces should be within the curtilage of the property and have level access to the main pedestrian access.

- 8.2. Where developers are proposing to build flats with unallocated parking (off street) and the level of mobility impaired residents is unknown then 5% of spaces should be designed and allocated for their use. They should be located near to the main pedestrian access to the building and have level access.
- 8.3. The bay should be marked with a British Standard Disabled Symbol to conform to BS 8300:2009. Further guidance can be obtained from Department for Transport (DfT) Traffic Advisory leaflet 05/05
- 8.4. Buildings specifically for the elderly or mobility impaired should comply with the relevant higher specific requirements and standards. The following documents the information needed to calculate the parking provision for all new developments.

### 9. PARKING SPACE LAYOUTS

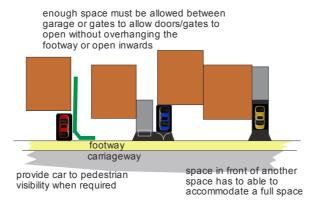
- 9.1. A vehicle/pedestrian sight splay of 2m x 2m will normally be required where the parking space abuts the back of footway or highway boundary.
- 9.2. Parking bays side by side allow car doors to be opened partly into the adjacent bay. Where parking spaces are between structures adequate room for pedestrian movement should be provided on one or both sides accordingly.
- 9.3. Tandem parking should generally be avoided as it tends to encourage parking on street and the use of one space for purposes other than parking. However tandem parking on plot may be appropriate.
- 9.4. Where parking is to be provided on street, parking bays adjacent to the running lane may be appropriate in certain cases but it should be broken up in maximum groups of about 4 spaces. This not only limits the visual impact but allows kerb build outs to be provided for pedestrians to cross the street with minimum sight line obstruction.
- 9.5. Where lay-by parking is provided on street it should be constructed to carriageway standards. The parking bay should be differentiated from the carriageway preferably by change of surface colour.

9.6. An indication of how parking spaces relate to the street are shown in the following figures:



- 9.7. Problems have occurred in relatively new developments, particularly where carriageway widths have been reduced, due to parking outside designated spaces restricting service vehicle access. The road width and location of parking, both on and off street, is a critical factor in avoiding irresponsible fly parking. It is a delicate balance to achieve and designers should show how the design reduces the risk of fly parking and how if it occurs the passage of service vehicles is unhindered.
- 9.8. Always sufficient space must be allowed to achieve a safe and appropriate approach for vehicles into a car parking space. An average vehicle needs a width of 6.0m to swing into a parking space and 7.3m is needed to get into a garage and hence should be provided for.
- 9.9. From experience of recent new developments in the County it is apparent that where garages or gates into parking areas are constructed less than 5.0m from back of the highway, residents and visitors tend to park with part of the vehicle obstructing the footway. To avoid this, the set back from the footway should be either 0.5m to allow for 'up and over' garage doors (0m if roller shutter or similar) or greater than 5.5m to allow for car parking in front of the garage or gates.

9.10. Set out below are examples of off street parking layout in relation to the footway. This arrangement will be required especially where the footway and carriageway is to be adopted by the Highway Authority.



9.11. Variation to the above may be sought in certain circumstances but the onus is on the developer to provide supporting evidence.

#### 10. GARAGES

- 10.1. Most family cars are about 2.0m wide and a minimum clearance of at least 0.5m each side is required to open car doors on both the driver and passenger side. An average car length is about 4.5m.
- 10.2. Research has indicated that about 50% of garages in Oxfordshire are not used for parking of vehicles but are used for storage or other purposes. This may be due to garage sizes being too small to accommodate most family cars and for storage of bicycles etc. To allow for some storage and or cycle parking capability the garage size should reflect this (see Parking Space Dimensions). Garages below these dimensions will not be counted as a parking space.
- 10.3. Where a garage is counted as a parking space it will be normal practice to place a planning condition to ensure its continued use for that purpose.
- 10.4. The garage doors must not open onto or over the adopted highway area, and vehicle/pedestrian sight splays apply as for the parking spaces.
- 10.5. Garage courts require a minimum of 7.3m between garage fronts. Adequate drainage must be provided of the paving in front of the garages.
- 10.6. The minimum entrance widths and headroom to garage courts are the same as for parking courts.

#### 11. CAR PORTS AND UNDERCROFT PARKING

11.1. Car ports and undercroft parking areas are less likely to be used for purposes other than parking a vehicle. Car ports 5.0m long by 3.0m wide and greater will counted as a parking space.

## 12. PARKING COURTS

12.1. Rear parking courts can reduce the visual intrusion of cars. But there are disadvantages including inefficient use of land, reduced garden sizes and loss of security and privacy to the rear of the home (ref. "Car parking What works where", English Partnerships). It states "The recent fashion for placing parking spaces behind buildings has led to many schemes around the country being blighted by cars parked to the front of the house where there is no space designed to accommodate them." Careful consideration therefore needs to be given to the location and design of parking courts to minimize any adverse impact. A balance needs to be struck between on street and on plot parking.

## 12.2. Parking Courts work best when:

- Maximum Number of parking spaces is about 10
- Have single point of access to the highway
- Are overlooked by living rooms or kitchens
- Have adequate lighting
- Boundary treatments which allows overlooking and avoids blank walls
- Have direct access to dwelling(s)
- Are high quality in design terms- materials, planting etc
- Located in accessible areas
- Have sense of place
- Feel secure to users



- 12.3. The entrance to parking courts should generally be a minimum width of 3.0m for up to 9 parking spaces and 4.1m wide for 10 or more spaces. Where the entrance to a parking area is built over the headroom should be a minimum of 2.5m. (Separate building regulations may apply where fire tender or emergency access is specifically required.)
- 12.4. Courtyards which are normally located at the centre of a street block, with two or more access points, have properties with views or facing on to the courtyard and which allow pedestrian movement through them, can offer an alternative to rear parking courts. Better Places to live points out they work best where
  - They are not car parks but places which have parking in them
  - They are overlooked by adjacent houses
  - They are suitable for up to about 10 car parking spaces.
- 12.5. Whilst courtyards with properties facing onto them can be a satisfactory arrangement concerns about security may preclude the arrangement in some circumstances.



- 12.6. Parking squares in the appropriate setting can also be used as an alternative form of providing parking provision. Designs utilising Homezone principles provide the opportunity to integrate parking within the street. However shared surfaces need careful consideration to ensure parking does not occur outside designated parking areas thereby causing road safety problems and impairing the overall amenity of the development.
- 12.7. Designers should be aware that on street parking may cause problems for vehicles manoeuvring on street particularly where the carriageway width has been reduced as part of the overall design. The effect and implications on street parking must be considered in the layout design.

#### 13. MINIMISING PARKING ON THE FOOTWAY

- 13.1. The risk of residents or visitors parking on footways or other paved areas should be minimised in the design.
- 13.2. The importance of adequate set backs for garages and gates to parking areas is outlined in the preceding paragraphs
- 13.3. Localised wide areas of footway or open space may also be attractive for casual parking. Bollards, planters or other street furniture can be used to indicate where people should park but a compromise needs to be reached to avoid street clutter. Designers should take account of the need to avoid the risk of footway parking or obstruction of the footway.



How do they get in?

## 14. ENCOURAGING LOW CAR OWNERSHIP

- 14.1. The Council encourages the provision of car clubs within new developments as part of an overall package of measures to reduce car ownership. A variation in parking standard may be appropriate where car clubs are introduced and secured for the long term.
- 14.2. Refer to other documents in the series for further information on Transport Assessments and Travel Plans.

# 15. APPENDIX A – Parishes which contain the Major Urban Areas in Cherwell District Council

15.1. The following list is the Parishes which are defined as the major urban areas in Cherwell District Council. The list is derived from the areas in the original study.

Banbury Neithrop
Banbury Grimsbury and Castle
Banbury Calthorpe
Banbury Easington
Bloxham and Bodicote
Adderbury
Bicester East
Bicester Town
Bicester South
Yarnton Gosford and Water Eaton
Kidlington South
Kidlington North

## 16. APPENDIX B – Parking Standards for City of Oxford

## Parking Provision in New Larger Developments - Outside Transport Central Area

The amount of parking that would be required to meet forecast demand in new larger developments is shown in Table A1 below. These will be treated as maximum standard provision. Provision below the maximum standard will generally be appropriate in locations with good accessibility.

Table A1- Amount of Unallocated parking required in addition to Allocated spaces (per dwelling)

Rooms	Bedrooms	number of unallocated spaces	number of additional unallocated spaces when one allocated space per dwelling is provided	number of additional unallocated spaces when two allocated space per dwelling is provided
1-3	1	1.0*	0.4*	Not permitted
4-5	2	1.5	0.7	0.3
6-7	3	1.8	0.9	0.4
8+	4+	2.1	1.2	0.5

In new small scale development outside the Transport Central Area and in the tighter built up areas where densities are high and traditionally no on plot parking is provided then proposals may not need to provide on plot parking. In other cases the above table will form the basis of the assessment.

Where local circumstances allow, a substantial element of shared off-plot parking will be preferred over provision of 2 or more spaces per unit.

## Parking Provision within the Transport Central Area

Proposals will be assessed on a case by case in the context of Oxford Local Development Framework policies and will be lower than the parking provision recommended outside the Transport Central Area. Car free development or low level of parking provision will be encouraged, and will be enforced through exclusion from the controlled parking zone.

Proposals which are considered to have over-generous parking provision will not be supported. Equally, proposals with substantially reduced parking provision may be unacceptable in some circumstances, for example where this would result in unacceptable parking pressure on existing streets, which could not be reasonably mitigated. The onus is on the developer to show that the implications of the parking provision are acceptable.

## Car-free development

Car-free development is defined in this document as accommodation for people who are prepared to knowingly, and willingly, relinquish their right to keep a private car in Oxford. Car-free development is encouraged, which can bring significant benefits where properly implemented in appropriate locations.

Car-free development will be considered in Oxford provided that there are excellent alternatives to the car, shops and services are provided near by, and the car-free status of the development can realistically be enforced by planning condition, planning obligation, onstreet parking controls or other means. The onus is on the developer to demonstrate that there are no adverse implications.

Many smaller residential proposals, involving domestic extensions, subdivision of a dwelling house into flats, and small infill development, do not specifically provide additional parking. These may be described as 'car parking free'.

The net addition of a few car parking-free dwellings to a particular area may be acceptable, either where there is reasonable and safe on-street parking capacity (as made clear by appropriate supporting information) or where there is excellent accessibility for those without a car

## Low car housing

An alternative to car-free residential development is 'low car' (or 'low parking') housing, where proposed parking provision is significantly below the average parking ownership in the area. Such proposals will generally be assessed using the same principles as for car parking free development.

#### Car clubs

Larger car-free developments will be encouraged to incorporate or otherwise support a car club, which can be an attractive alternative to private car ownership and boost the attractiveness of car-free housing.

A car club provider makes cars available to local residents, and they are then shared between several households on a 'pay-as-you-go' basis.

Car clubs are particularly suited to areas of high-density development and areas with good accessibility to local services and public transport.

#### Unallocated parking

In general proposals with unallocated parking will be supported with up to 100% unallocated parking within a CPZ or for Home Zone proposals.

## Garages

The provision of residential car parking in the form of garages will be discouraged within the City, as evidence suggests they are less well used than other forms of residential parking.

## Conversion of Front Gardens to Parking Areas

Many planning applications propose the conversion of private amenity space at the front of dwellings to hard-standing, to provide additional on-plot parking. This is particularly common where houses are subdivided into flats, and may be considered necessary to prevent undue pressure on the public highway.

However the cumulative impact of multiple hard-surfaced parking areas can change the character of an area and also significantly increase surface water run-off, which can, in turn, increase local flood risk. Also, the benefit of providing off-street spaces as 'front garden parking' will need to be weighed against the loss of existing on-street capacity as a result of new or extended drop-kerb access. Therefore each case will be considered on its merits.

## 17. APPENDIX C – Example Calculation of Parking Allocation

A proposed development has 20 No. 2 bed and 5 No. 3bed houses and 10 No I bed flats. The site is located in a Market Town (not Cherwell). The developer has decided that the houses will have 2 allocated spaces each and the flats will have one unallocated parking space per flat. The tables are now used to calculate the remaining unallocated spaces for the houses and the total number of spaces for the flats.

**Table: Example Forecast Parking Demand** 

Dwelling Type	No. Units	Proposed Allocated	Unallocated Spaces	
			Proposed	Additional required
1 bed Flat	10	-	10	10 x 1.2 -10 =2
2 bed House	20	40	-	20 x 0.3=6
3 Bed House	5	10	-	5 x 0.4=2
Total	35	50	10	10

The result of the calculation may have an impact on the design of the road and housing layout. The developer in consultation with the Planning and Highway Authorities may wish to alter the layout design and refine the parking mix and exact location.

## CA

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## **CABINET – 16 NOVEMBER 2010**

## **ESTABLISHMENT REVIEW**

## **Report by Head of Human Resources**

## Introduction

1. This report provides an update on establishment and staffing activity during the period 1 April to 30 September 2010. This summer the Council launched its new Business Strategy which included reference to a reduction in our management structure starting with senior management but to also include a review of layers of management and spans of control across the Council. Both this report and future reports will capture the progress made in achieving the associated reduction in staff numbers and we will monitor progress on changes from the 31 March 2010 base.

### **Current numbers**

- 2. The establishment and staffing numbers (FTE) as at 30 September 2010 are 5728. Establishment (5153 FTE in post). These figures exclude the school bloc, but include cleaning and catering staff based in schools employed within Food with Thought and QCS Cleaning and Facilities.
- 3. Since Quarter 1 there have been a number of changes to structures within directorates. Shared Services has been moved from Community Safety and renamed Oxfordshire Customer Services. Within Social & Community Services, Registration has transferred to the Chief Executive's Office, Adult Learning to Oxfordshire Customer Services and Major Programmes has now been combined into Strategy & Transformation. Corporate Core has been renamed Chief Executive's Office and slimmed down with the transfer of Customer Services, ICT and Procurement to Oxfordshire Customer Services. Within the Chief Executive's Office, Legal and Democratic Services now incorporates the Registration Service. In order to make it easier to track changes from 31 March 2010, figures have been adjusted to these new structures.
- 4. We continue to monitor the balance between full time and part time workers to ensure that the best interests of the Council and the taxpayer are served. For information, the numbers as at 30 September 2010 were as follows Full time 3345 and Part time 3885. This equates to the total of 5153 FTE.
- 5. The main changes between Quarter 4 2009-10 and Quarter 2 2010-11 are shown in the table below. A breakdown of movements by directorate and service area is provided at Appendices 1 and 2.

	FTE Employed	Establishment FTE
Reported Figures at 31 March  – Non-Schools	5283	5836
Changes	-130	-108
Reported Figures at 30 September – Non-Schools	5153	5728

## **Agency/Advertising costs**

6. The cost of agency staff for Quarter 2 2010/11 was £879,124. This was down by £30,798 on the previous quarter. Advertising spend for Quarter 2 was £6,629.75, down by over £28,000 on quarter 1 due to the implementation of internal first advertising.

## **Business Strategy**

- 7. In support of the Business Strategy, the following measures have been put in place which will impact on staff numbers and costs in the coming months.
  - A moratorium has been placed on the Green Book Job Evaluation Scheme. This means that where jobs change due to an increase in duties and responsibilities there will be no review of grading for the foreseeable future:
  - Internal first advertising was implemented during July 2010 together with a simplified application process for internal staff. The aim is to encourage flexibility for staff and managers to move to different jobs around the organisation and to avoid redundancies where possible. Only jobs which we are unable to fill internally will be advertised leading to a reduction in spend on recruitment.
  - As part of the Council's Business Strategy, a review of management posts across the organisation has commenced.

## Accountability

8. Heads of Service are required to check and confirm establishment data for their service area on a quarterly basis, with appropriate challenge provided by the relevant HR Business Partner.

## **RECOMMENDATION**

- 9. The cabinet is RECOMMENDED to:
  - (a) note the report
  - (b) confirm that the Establishment Review continues to meet requirements in reporting and managing staffing numbers.

STEVE MUNN Head of Human Resources

Background Papers: Nil

Contact Officer: Sue James, Strategic HR Officer, Tel: 01865 815465.

November 2010

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Portfolio/Ref

Division(s): N/A

## **CABINET - 16 NOVEMBER 2010**

## FORWARD PLAN AND FUTURE BUSINESS

## Items identified from the Forward Plan for Forthcoming Decision

**Topic/Decision** 

. • • • • • • • • • • • • • • • • • • •	
Cabinet, 21 December 2010	
<ul> <li>Performance Management 2nd Quarter Progress</li> <li>Report Against Priorities and Targets</li> </ul>	Cabinet, 2010/138
Quarterly Performance Monitoring Report.	
<ul> <li>Proposal to Discontinue the Service and Maintenance</li> </ul>	Cabinet,
Contract for Stairlifts etc	2010/191
To seek approval to discontinue the service and maintenance	
contract for stairlifts, step lifts and through floor lifts following	
consultation with service users.	
<ul><li>Financial Monitoring - December 2010</li></ul>	Cabinet,
Monthly financial report on revenue and capital spending against	2010/137
budget allocations, including virements between budget heads.	
<ul> <li>Service &amp; Resource Planning Report for 2011/12 -</li> </ul>	Cabinet,
2015/16 (December 2010)	2010/146
To provide an update to the service and resource planning	
process for 2011/12 – 2015/16, including the review of charges.	0.1.
Eco Bicester Vision  To decide the feet and a COO Ballian	Cabinet,
To decide whether to adopt Vision as OCC Policy.	2010/171
Expansion of Sandhills Primary School  The sandhills Primary	Cabinet,
To consider the expansion of Sandhills Primary School and	2010/021
approve issue of statutory notice if objections received.	O a la im a t
Botley Primary School & Elms Road  Number of Children In Control Statute of Notice  Notic	Cabinet,
Nursery/Children's Centre - Statutory Notice	2010/102
To consider the proposal to merge Botley Primary and Elms	
Road Nursery School & Children's Centre, and approve issue of	
statutory notice.	

## Cabinet Member for Children, Young People & Families, 7 December 2010

Children's Community Therapy Services
 To consider and approve recommendation for contract award.

Cabinet Member for Children, Young People & Families, 2010/136

Chill Out Fund 2010/11 - December 2010 To consider applications received (if any) from the Chill Out Fund.

Cabinet Member for Children. Young People & Families, 2010/182

#### Cabinet Member for Adult Services (Supporting People Commissioning Body) - 10 December 2010

Oxfordshire Supporting People Strategy 2011-16 To seek approval of the draft strategy for consultation.

Cabinet Member for Adult Services. 2010/079

## Cabinet Member for Safer & Stronger Communities, 13 December 2010

**Conditions of Service/Remuneration Arrangements** for Fire Fighters on the Retained Duty System To consider whether to continue with the project to trial a new pay scheme for retained fire fighters.

Cabinet Member for Safer & Stronger Communities, 2010/172 Cabinet Member

2010/198

The South East Regional Management Board To approve the winding up of the South East Regional for Safer & Management Board in line with Government proposals on Stronger collaboration. To note the work undertaken by the South East Communities, Fire Improvement Partnership.